METROPOLITAN NASHVILLE-DAVIDSON COUNTY, TENNESSEE

GENERAL SECTION

2017-2018 ANNUAL UPDATE TO THE 2013-2018 CONSOLIDATED PLAN FOR HOUSING AND COMMUNITY DEVELOPMENT

PROGRAM YEAR FIVE

For the period June 1, 2017 - May 31, 2018

Prepared by:

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On Behalf of:

The Metropolitan Government of Nashville and Davidson County

Updated June 2017



2017-2018 Annual Update to the 2013-2018 Consolidated Plan (2017 Action Plan) Program Year Five

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Executive Summary

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1. Introduction

Metropolitan Nashville and Davidson County (Metro Nashville) is located in Middle Tennessee and is the capital of the State of Tennessee. Metro Nashville has a consolidated city-county government that includes Nashville and several smaller municipalities and is the second largest city in Tennessee. As of the 2010 Census, the population of Davidson County, including all municipalities, was 626,681; the population was estimated to be 684,410 in 2016. The population of the Nashville-Davidson-Murfreesboro-Franklin metropolitan area was estimated at 1,589,934 in 2010 and at 1,865,298 in 2016 – making it the largest Metropolitan Statistical Area in the state and the 36th largest in the country

Metro Nashville is an entitlement community eligible to receive direct assistance under the U.S. Department of Housing and Urban Development's (HUD's) Community Development Block Grant (CDBG) program; a participating jurisdiction under the HOME Investment Partnerships Program (HOME); and a formula grantee under the Emergency Solutions Grant (ESG). Funds for these programs must be expended within Nashville-Davidson Count for participants who meet applicable eligibility criteria and for eligible activities as outlined by program regulations. In addition, Metro Nashville is a formula grantee under the Housing Opportunities for Persons with AIDS (HOPWA) program; these funds target needs of persons living with HIV/AIDS and their families in the metropolitan area. Under Public Law 111-212, Metro Nashville received a one-time appropriation of CDBG Disaster Recovery (CDBG-DR) funds to assist with recovery efforts following the devastating flooding that occurred on May 1 and 2, 2010.

The Metropolitan Development and Housing Agency (MDHA) has been designated the lead agency responsible for the development and administration of the Consolidated Plan and CDBG Disaster Recovery Plan for Metro Nashville. Within MDHA, the Community Development Department is responsible for administering the Consolidated Plan programs – CDBG, HOME, ESG, and HOPWA – and CDBG DR programs. As the Consolidated Plan lead agency, the MDHA Community Development Department will lead the joint Assessment of Fair Housing (AFH) in 2017 on behalf of Metro Nashville and the MDHA public housing authority (PHA) operations. Goals and priorities identified in the AFH will be incorporated in the 2018-2024 Consolidated Plan (effective June 1, 2018) and 2019-2025 PHA Plan (effective October 1, 2019). Fair housing activities undertaken in this Action Plan are aimed to address impediments identified in the 2013 Analysis of Impediments to Fair Housing Choice.

Purpose of the Consolidated Plan and Annual Updates:

As a recipient of federal grant funds, MDHA is required by HUD to produce a five-year Consolidated Plan and an Annual Update (Action Plan) on behalf of Metro Nashville. These plans serve as the application for funding for the following federal programs:

- Community Development Block Grant (CDBG)
- HOME Investment Partnerships Act Program (HOME)
- Emergency Solutions Grant (ESG)
- Housing Opportunities for Persons with AIDS (HOPWA).

Metro Nashville's Consolidated Plan identifies the community's affordable housing, community development and economic development needs and outlines a comprehensive and coordinated strategy for addressing them. This document includes narrative responses to specific questions that grantees must answer in order to be compliant with the Consolidated Planning Regulations. The current Consolidated Plan, when originally approved, covered the period from April 1, 2013 to March 31, 2018. In December, 2016, HUD approved MDHA's request to change the 2017 Program Year start date to June 1, which effectively extends the period covered by the current Consolidated Plan to May 31, 2018. (See Exhibit 2.) In August 2013, MDHA prepared a Substantial Amendment 1 to the Consolidated Plan, which was approved by HUD in September 2013, to make significant budget revisions, add new activities, and revise the place-based strategy. In May 2016, MDHA prepared Substantial Amendment 2 to the Consolidated Plan, which was approved by HUD in July 2016, to allow ESG funds be used for homeless prevention.

The Consolidated Plan is updated each year (Annual Update) to reflect proposed activities and goals for the program year. As stated above, in December 2016 HUD approved a change in MDHA's program year from April 1 – March 31 to June 1 – May 30 to better coincide with HUD allocation funding and timeliness guidance. Thus, this Annual Update covers the period from June 1, 2017 to May 31, 2018 and constitutes Program Year Five. The allocations for the 2017 Program Year are shown in the table below:

2017 Formula Allocations	
CDBG	\$4,637,909
HOME	\$1,881,838
ESG	\$ 410,455
HOPWA	\$1,073,473
TOTAL	\$8,003,675

The Annual Update is due to HUD forty-five (45) days prior to the beginning of the program year, which for Metro Nashville, with the change in the program year, would be no later than April 14 of each year. However, as directed by HUD per CPD Notice 16-18

(See Exhibit 1), MDHA could not submit the Action Plan for HUD approval until actual allocations for 2017 were released by HUD. For the public comment period, the 2017 proposed budget for CDBG and HOME projects were expressed in terms of percentages (and the equivalent dollar amount) of the 2017 annual allocations to be budgeted to each planned activity. Once the final allocations were received from HUD, MDHA adjusted all CDBG and HOME activity budgets to reflect the same percentage of the actual allocations. The final allocations for 2017 ESG and HOPWA activities – other than those directly undertaken by MDHA staff – will be determined via Requests for Applications (RFA) process and demand for funding for projects, subject to regulatory caps.

2. Summarize the objectives and outcomes identified in the Plan

The priorities of the 2013-2018 Consolidated Plan were established after significant planning and public input and correlate to addressing impediments identified in the 2013 Analysis of Impediments to Fair Housing Choice.

Consolidated Plan Priorities Impediments to Fair Housing Choice 1. Scarcity of affordable rental units: 1. Increase the supply of affordable 2. Scarcity of housing units housing; accessible to people with 2. Strengthen collaboration among the network of service providers; disabilities: 3. Increase access to healthy food 3. Lack of fair housing education, choices: testing, and enforcement capacity; 4. Uneven distribution of community 4. Decrease homelessness: 5. Develop and implement placeresources; and based strategies for community 5. Restriction on the expansion of development; protected classes. 6. Provide summer programs for lowand moderate-income children and youth: 7. Provide housing assistance for persons with AIDS; and 8. Affirmatively Further Fair Housing.

Activities proposed to be undertaken this program year are intended to address the Consolidated Plan priorities and the primary objectives of the four Consolidated Plan programs: to develop viable urban communities by providing decent housing and a suitable living environment and expanding economic opportunities principally for low- and moderate-income persons. Related outcomes are increasing availability and accessibility, improving affordability, and promoting sustainability of communities. The primary means towards this end is to extend and strengthen partnerships at all levels of government and the private sector, including for-profit and nonprofit organizations, in the production and

operation of affordable housing and maximizing federal resources. The table below summarizes the proposed activities for addressing these objectives and outcomes. In addition, proposed activities are consistent with – to the greatest extent possible under Federal regulations – the recommendations of NashvilleNext and the Mayor's 2016-2017 Housing Priorities and Action Plan. More information about each activity is available in Section AP-35.

OBJECTIVE 1: SUITABLE LIVING ENVIRONMENT	
Outcomes Related Activities	
Availability/Accessibility	 Emergency Shelter & Transitional Housing Street Outreach Rapid Re-Housing
	 Homeless Prevention Housing Opportunities for Persons with AIDS Services for the Homeless
Sustainability	 Infrastructure Improvements (Residential) Neighborhood Facilities Summer Youth Programs Nonprofit Capacity Building Planning Activities Acquisition
OBJECTIVE 2:	DECENT HOUSING
Outcomes	Related Activities
Affordability Availability/Accessibility	 Homeowner & Rental Rehabilitation Affordable Housing Development Downpayment Assistance Fair Housing
	NOMIC OPPORTUNITIES
Outcomes	Related Activities
Sustainability	 Microenterprise Assistance Commercial Rehab Business Technical Assistance

3. Evaluation of past performance

Each year, MDHA reports its progress in meeting the five-year and annual goals in the Consolidated Annual Performance and Evaluation Report (CAPER). This report is required to be submitted to HUD within 90 days after the program year ends. A copy

of the CAPER is available on MDHA's website: http://www.nashville-mdha.org/wp-content/uploads/2015/01/2015-2016-CAPER.pdf. MDHA has consistently satisfied program mandates and has successfully targeted funds to benefit low- and moderate-income persons and neighborhoods. In its letter approving the 2015 CAPER, HUD determined that our overall progress is excellent and that activities appear to be in accordance with program requirements.

While the accomplishments reported in the CAPER are used to measure the success of meeting the goals for a program year, the evaluation of past performance is a continual process. For example, the quantity and quality of responses to funding opportunities indicate the demand for a particular activity, the capacity needs of an organization, and whether the expectations of MDHA and program requirements were communicated clearly. Results of audit/monitoring activities are used as management tools to strengthen MDHA and funding partners. Regular participation of MDHA staff in local forums, community meetings, and neighborhood events provide partners and citizens the opportunity to communicate needs, concerns, and ideas.

In May 2016, HUD conducted a monitoring review of the ESG grants which resulted in no findings or concerns.

4. Summary of Citizen Participation Process and consultation process

The Citizen Participation Plan in Substantial Amendment 1 to the 2013-2018 Consolidated Plan provides information on how citizens can become involved in the development, implementation and evaluation of housing and community development programs.

In developing the 2017 Action Plan, MDHA consulted with numerous partners, stakeholders, and local government officials on affordable housing and fair housing, non-housing community development, homelessness, and housing for persons with AIDS. Input from these consultations was incorporated to the extent possible into the 2017 Action Plan and is summarized in Appendix E.

The Public Comment Period for the 2017 Action Plan began on April 17, 2017 and concluded at 4:00 p.m. on May 19, 2017. During the public comment period, members of the public were invited to share their comments at two public hearings. Details regarding the public comment period and public hearings were provided in the Public Notice, which is included in Appendix F. The Public Notice was published in English and Spanish and advertised in *The Tennessean, The Tribune,* and *El Crucero*; emailed to over 300 citizens, partners, and community groups whose emails are on file with MDHA; sent to the Mayor's Office, Vice Mayor Briley, and Members of Metro Council; and posted on MDHA's website and social media outlets and at MDHA properties. The public hearing scheduled for 5:30 p.m. on May 9th was televised multiple times on the local government access channel, Metro 3, and made available on Metro's YouTube channel.

5. Summary of public comments

A summary of comments made at the public hearings and submitted in writing during the comment period, as well as MDHA's responses, are provided in Appendix G.

6. Summary of comments or views not accepted and the reasons for not accepting them

A summary of comments or views not accepted and the reasons for not accepting them are provided in Appendix G.

7. Summary

This 2017 Action Plan identifies Metro Nashville's affordable housing, community development and economic development needs and outlines a comprehensive and coordinated strategy for addressing them during the 2017-2018 Program Year. Using CDBG, HOME, ESG and HOPWA funds and by leveraging other public and private investment, MDHA will work to:

- 1. Increase the supply of affordable housing;
- 2. Strengthen collaboration among the network of service providers;
- 3. Increase access to healthy food choices;
- 4. Decrease homelessness;
- 5. Develop and implement place-based strategies for community development;
- 6. Provide summer programs for low- and moderate-income children and youth;
- 7. Provide housing assistance for persons with AIDS; and
- 8. Affirmatively Further Fair Housing.

The specific activities to be undertaken this program year further these priorities, as well as address impediments to fair housing choice.

PR-05 Lead & Responsible Agencies – 91.200(b)

1. Agency/entity responsible for preparing/administering the Consolidated Plan

Describe the agency/entity responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

Agency Role	Name	Department/Agency
Consolidated Plan Lead Agency	Nashville-Davidson	MDHA Community Development Department
CDBG Administrator	Nashville-Davidson	MDHA Community Development Department
HOPWA Administrator	Nashville-Davidson	MDHA Community Development Department
HOME Administrator	Nashville-Davidson	MDHA Community Development Department
ESG Administrator	Nashville-Davidson	MDHA Community Development Department

Table 1 - Responsible Agencies

Narrative (optional)

MDHA has been designated as the lead agency for the preparation and administration of the Consolidated Plan and annual updates, as well as annual reports on Consolidated Plan activities. Within MDHA, the Community Development Department prepared the 2017 Annual Action Plan for public comment after consultation with various stakeholders and ultimately for submittal to HUD. The mission of MDHA is to create affordable housing opportunities, support neighborhoods, strengthen communities, and help build a greater downtown. MDHA has the capacity and demonstrated ability to effectively and successfully administer these programs.

Consolidated Plan Public Contact Information

Public comments regarding the 2017 Action Plan should be directed as follows and submitted or postmarked by 4:00 p.m., central time, on Friday, May 19, 2017:

• By mail: MDHA Community Development Department

Attn: Consolidated Plan

P. O. Box 846

Nashville, TN 37202

Electronically: consolidatedplan@nashville-mdha.org

Subject: Consolidated Plan

• By fax: (615) 252-8533

Attn: Consolidated Plan

Hand delivery: MDHA Community Development Department

Attn: Consolidated Plan 712 South Sixth Street Nashville, TN 37206

Other inquiries about the Consolidated Plan or housing and community development programs should be directed to:

Angela Hubbard, Director of Community Development Metropolitan Development and Housing Agency

712 South Sixth St. Nashville, TN 37206 (615) 252-8505

ahubbard@nashville-mdha.org.

AP-10 Consultation - 91.100, 91.200(b), 91.215(l)

1. Introduction

MDHA recognizes the value of its relationships with public and private entities to

effectively implement the strategies and related activities in the Consolidated Plan and annual updates. Moreover, one of the priorities of the Consolidated Plan is to "strengthen collaboration among the network of service providers". Throughout the year, MDHA staff participates in many affordable housing and community development forums and local planning efforts along with many of our partners.

In preparing the 2017 Action Plan, MDHA consulted with numerous partners, stakeholders, and local government officials on affordable housing and fair housing, non-housing community development, and homelessness and housing for persons with AIDS. The purpose of these consultations was to review Consolidated Plan priorities and assess the impact of activities to address these priorities and gather input for the 2017 Action Plan.

Provide a concise summary of the jurisdiction's activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(I))

During the consultation with stakeholders on homelessness and housing for persons with AIDS, participants were specifically asked to rate the level of coordination among the Continuum of Care (CoC); housing providers; health, mental health and services agencies and to provide recommendations on improving coordination. A summary is included in Appendix E. This input helps to identify weaknesses in the system and areas of opportunity.

A division of the Metro Social Services Department, the Metro Homelessness Commission (MHC) is comprised of 15 voting members, including advocates, persons who have experienced homelessness, and elected officials, as well as representatives of 7 Metro-related departments that serve as ex-officio members: Metro Social Services Commission, MDHA, Metro Public Health Department, Nashville Career Advancement Center, Metropolitan Action Commission, and the Metro Police Department. The purpose of the MHC is to collaborate with community partners to prevent and end homelessness. In doing so, the MHC leads efforts that create, implement, fund, and advocate for programs and policies that generate measurable results and lead to a clear, 30-day path out of homelessness that provides housing stability for individuals and families. The public response to homelessness is further coordinated by Nashville Mayor Barry's Inter-Departmental Council, which includes representatives from various departments of the metropolitan government and focuses on a coordinated Metro response to literal homelessness.

Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness.

MDHA serves as the Collaborative Applicant and HMIS (Homeless Management Information System) Lead for the Nashville-Davidson County CoC. As the Collaborative Applicant, MDHA staff coordinates the submission of over 25 local project applications

each year for the annual competition, as well as prepares the extensive CoC narrative for submission into HUD's e-snaps system. MDHA provides technical assistance to applicant agencies and coordinates monthly meetings of the Continuum of Care which comprises service providers including homeless shelters, mental health centers, veterans' services, educational institutions, and housing assistance providers. Continuum of Care agendas are focused on enhanced coordination among all entities and gauging housing and income stability measures of CoC-funded programs.

To coordinate services for families with children, the CoC relies on several local shelter agencies, particularly Safe Haven Family Shelter, a center of planning for coordinated entry into and out of Nashville's homeless service system.

The local continuum of housing and supports for homeless veterans and their families has been bolstered substantially, with additional VASH rent subsidies and case management, and enhanced re-housing assistance through new SSVF grants to two local agencies. Working with local agency partners like Centerstone & the VA, Nashville's Metropolitan Homelessness Commission spearheaded the Development of the SSVF Priority 1 Community Plan, revised in December 2014. Shelter and other frontline staff have been using a common assessment tool called the VI-SPDAT since February 2014 to identify and prioritize veterans and non-veterans for permanent housing. Staff also completed a 2-hour "housing navigation" training that outlines processes to connect people experiencing homelessness to housing and support service resources. These efforts have led to enhanced coordination, data sharing, and prioritization among providers. Metro Nashville is participating in the Mayor's Challenge to End Veteran's Homelessness and the Zero: 2016 Campaign; and the lead homeless assistance agencies (MDHA, MHC, and a representative from the Mayor's Office) meet at least semiannually with the Nashville HUD Field Office Director to discuss the City's progress on ending Veteran's homelessness. Since January 2015, community partners in Nashville have worked together to house 447 homeless veterans. In the Spring of 2017, MDHA partnered with the Mayor's Office to create an incentive program for landlords participating in the VASH program.

Transition planning is required by Tennessee's Department of Children's Services to begin at age 17 to ensure that older youth aging out of foster care develop specific action steps to address housing, job training, continued education, and other community supports. Oasis Center is a primary player in the CoC and receives ESG funds to support emergency shelter beds for unaccompanied youth. This agency runs Nashville's only Youth Crisis Center, and assisted with the city's 2016 Point-in-Time (PIT) count by hosting a magnet event for at-risk, homeless and runaway youth. Dr. Jama Shelton, with the True Colors fund (raising awareness about and bringing an end to gay, lesbian, bisexual, and transgender youth homelessness), acted as consultant for marketing this youth portion of Nashville's 2016 PIT count.

The Nashville Continuum of Care (CoC) is making progress toward preventing and ending youth homelessness by developing a comprehensive system of care for young people rather than implementing individual or unconnected projects that serve this population. The Nashville CoC is collaborating with more than 30 organizations to develop an innovative and coordinated community approach to prevent and end youth homelessness specifically addressing unaccompanied youth, pregnant or parenting homeless youth, and youth at risk of homelessness.

These 30 organizations represent a broad cross sector of key stakeholders that serve the following homeless subpopulations or community services: veterans; Lesbian, Gay, Bisexual, Transgender, and Questioning (LGBTQ); domestic violence; emergency shelters; transitional housing; chronic homelessness; mental health; universities; justice; and public schools. Many of these organizations were integrally involved in the creation of the June 2016 **Key Action Plan - Opening Doors for Youth and Young Adults Experiencing Homelessness.** The plan outlines action steps that serve as a starting point for our community to address youth homelessness in Nashville.

These efforts are leading to the design of better projects and strong comprehensive plans to prevent and end youth homelessness. The Nashville CoC applied for a federal grant to support the planning and implementation of the Youth Homelessness Plan but was unsuccessful; rather, HUD awarded the Nashville CoC 32 hours of technical assistance to continue to the momentum and progress of the Youth Homelessness Plan. HUD also offered other opportunities to support the Youth Homelessness Plan such as a 100-Day Challenge.

To strengthen the City's efforts to address and end homelessness, MHC, MDHA, and the Frist Foundation engaged Focus Strategies to assess the current homeless system and make recommendations for improving our efforts. The final report was released in the spring of 2016. Its recommendations for developing a housing crisis resolution system and streamlining governance and planning are being considered. To assist with this discussion, HUD provided technical assistance via The Cloudburst Group, which began working with the CoC in November 2016. Since then, Cloudburst has facilitated honest and robust conversation around strengthening the Nashville Continuum of Care's ability to coordinate housing, services, and funding streams by:

- Developing a plan for meeting goals for ending and preventing homelessness
- Focusing on SYSTEM performance rather than project performance
- Increasing collaboration with ESG recipients
- Establishing optimal CoC governance structures.

This technical assistance is ongoing and is expected to last through the summer of 2017.

Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards for

and evaluate outcomes of projects and activities assisted by ESG funds, and develop funding, policies and procedures for the operation and administration of HMIS.

In addition to serving as the CoC Collaborative Applicant and HMIS Lead, MDHA is responsible for the administration of the ESG program on behalf of Metro Nashville. In the consultation on homelessness described in Section AP-10, agencies receiving ESG funding and other stakeholders were solicited for critical feedback on the Plan for allocating ESG funds in Nashville in preparation for the city's 2017 formula funding. In particular, participants were asked to prioritize activities to address homelessness and subpopulations to be served by homeless assistance programs.

With two decades of compiling and submitting the CoC application and over eight years operating the city's HMIS, MDHA has extensive experience with two key CoC responsibilities: (1) as Collaborative Applicant, MDHA applied for 2016 CoC Planning funds to take the city to the next level, by formalizing local CoC processes, enhancing coordination of local planning efforts as well as varied homeless funding streams, and (2) setting performance measures for the community rather than solely for individual projects. A matrix has been developed to identify standards for ESG recipients to gauge the quality of data for reported performance outcomes. See pages 127-128 for more information. Using metrics listed below, MDHA will create reports to show how rates of access to income/financial supports and housing stability compare from 2018 back to 2017 and 2016, on both a subrecipient and a community/system level. In the next year MDHA will examine performance targets for both ESG and CoC to better detect how agencies can best align these two programs. In addition, MDHA will seek input from MHC staff on the development of funding opportunities to extend collection data on homeless persons sleeping in emergency shelters such as the Nashville Rescue Mission, and persons experiencing homelessness encountered by outreach workers funded by PATH at the Mental Health Cooperative.

In early December 2016, MDHA invited local ESG subrecipients to meet and discuss performance targets for the system as a whole. Stakeholders designed target percentages for improving indicators such as:

- Length of stay
- Placement into permanent housing
- Housing retention for rapid re-housing
- Outreach contacts and placement by outreach workers into safer environments

MDHA will gather these players again in the spring of 2017 to review actual performance against these goals.

In 2013, MDHA's HMIS Coordinator worked with HMIS leads across the state to develop a Policies and Procedures manual that guides local HMIS implementation. The quality of data in the HMIS has improved dramatically in the past three years and has resulted in demographic and programmatic data that is now extremely accurate and,

thereby, able to demonstrate and verify the performance of the CoC's 25 transitional and permanent housing projects. During 2017, MDHA will work to integrate HMIS data with data required by HHS for homeless youth (RHYMIS) and train staff at the Mental Health Cooperative to begin entering data on persons struggling with chronic mental illness who are served with outreach services through federal PATH funds.

2. Describe Agencies, groups, organizations and others who participated in the process and describe the jurisdiction's consultations with housing, social service agencies and other entities.

To gather input for the 2017 Action Plan, MDHA held consultations on the following topics: affordable housing and fair housing, non-housing community development, and homelessness and housing for persons with AIDS. Partners, stakeholders, advocates, and government officials were invited. A summary of the responses from the consultation is provided in Appendix E.

• Affordable housing and fair housing consultation: Held on October 28, 2016, participants were invited to a Brown Bag lunch at which MDHA provided an overview of activities to address these needs during the current program year and eligible uses of CDBG and HOME funds to create and preserve affordable housing and affirmatively further fair housing. Participants were asked to identify barriers to affordable housing; prioritize activities to address affordable housing; prioritize subpopulations to be served by affordable housing programs; prioritize areas where funds for housing should be targeted; and provide suggestions for improving fair housing education.

Participants included representatives from affordable housing advocates; housing developers/providers some which are certified as Community Housing Development Organizations (CHDOs); realtors; and non-profit service providers.

 Non-housing community development consultation: Held on the evening of September 16, 2016, MDHA provided an overview of activities to address these needs during the current program year and eligible uses of CDBG funds. Participants were asked to list the top three barriers to reducing poverty; prioritize non-housing community development needs; list the top three specific non- housing community development activities; select locations where CDBG funds should be targeted; and select a preference between housing or non-housing for the use of CDBG funds.

Participants included at-large community members/leaders; Metro Arts Commission, Neighborhoods Resource Center, First Tennessee Bank, and local realtors.

Consultation on needs of public housing residents: Because MDHA is the Public Housing Authority for Nashville there is close collaboration as all Department Directors. includina those from Community Development, Management/Affordable Housing and Rental Assistance meet weekly to discuss agency programs and activities. As a result, Community Development staff are aware of the needs of public housing residents and PHA staff are familiar with the CDBG-funded activities that meet the needs of their residents. Recently, specific discussion points included how youth being hired through MDHA as summer interns to work with public housing residents could fit within the parameters of the Mayor's "Opportunity NOW" initiative to provide project-based career experiences for young people 14-15 years old. Additional discussion points included the following: supply and condition of public housing; needs of public housing tenants and applicants on the waiting list for accessible units; most immediate needs of public housing residents and housing choice voucher holders (i.e., transportation, access to healthy food, etc.); restoration and revitalization needs and plans to address these needs; strategy for improving the living environment; and activities to increase resident involvement in management of public housing and to participate in homeownership.

Additional general discussion points included the following: perceived barriers to affordable housing and actions to remove these or mitigate the effects of public policies that create these barriers; obstacles to meeting underserved needs and actions to overcoming them; actions that will preserve affordable housing units that may be lost from the assisted housing inventory; efforts to reduce the number of poverty-level families; and coordination with social services or other public agencies.

Homelessness and housing for persons with AIDS consultation: Held on September 15, 2016, MDHA provided an overview of activities to address these needs during the current program year and eligible uses of ESG and HOPWA funds at the monthly Continuum of Care (CoC) general meeting held at the Nashville Rescue Mission. Participants were asked to prioritize activities to address homelessness; prioritize sub-populations to be served by homeless assistance programs; prioritize activities to address housing to persons with HIV; list top three barriers to affordable housing for persons/families that are homeless or are at-risk of homelessness; list top three barriers to affordable housing for persons with HIV and their families; describe level of coordination for addressing homelessness among the CoC, housing providers; health, mental health and service agencies, and state and local government agencies and to provide one (1) recommendation for increasing coordination among these agencies; and to rate discharge coordination procedures between the following populations: youth aging from foster care/state custody; persons discharged from health care and mental health facilities; and persons discharged from correctional programs and institutions.

Participants included representatives from the Metropolitan Homelessness Commission, the CoC members and subrecipients of ESG and HOPWA funds.

• Consultation with metro government agencies: MDHA attended a meeting at the Mayor's office on September 8, 2016 with representatives from the Mayor's offices of Economic and Community Development (ECD); Economic Opportunity and Empowerment (EOE); Neighborhoods and Community Engagement (NCE); and Infrastructure, Transportation, and Sustainability; and the Youth Policy Consultant to provide an overview of the activities funded under the 2016 Action Plan and obtain their input on program priorities for 2017. There were approximately 15 representatives in attendance. The following topics were discussed: economic development; microenterprise programs; summer youth programs and youth employment programs; affordable Housing options; and public improvements/infrastructure needs.

Since the September 8 meeting, MDHA staff has had on-going dialogue with the Mayor's Infrastructure Team, OEOE, ONCE, and MHC to coordinate on proposed activity budgets to align with the City's initiatives. MDHA plans to hold additional consultations with metro government agencies after final grant allocations are received from HUD.

Input received from all the consultations and meetings were considered when formulating funding priorities for the 2017 Action Plan.

1	Agency/Group/Organization	MDHA
	Agency/Group/Organization Type	PHA
	What section of the Plan was	All
	addressed by Consultation?	
	Briefly describe how the	Prior to drafting the 2017 Annual Action
	Agency/Group/Organization was	Plan, MDHA consulted with
	consulted. What are the anticipated	stakeholders to obtain their input on
	outcomes of the consultation or areas	developing the Plan. These
	for improved coordination?	consultations covered the following
		topics: Homelessness and Housing for
		Persons with Aids; Affordable Housing
		and Affirmatively Furthering Fair
		Housing; and Non-Housing Community
		Development Needs. Further
		descriptions of the meetings are
		detailed in the summary of this section
		above.
2	Agency/Group/Organization	Metro Homelessness Commission
	Agency/Group/Organization Type	Other Government-Local

1	Million and an add a Di	Aut De la Otalia
	What section of the Plan was	Anti-Poverty Strategy
	addressed by Consultation?	Public Housing Needs
		Homelessness Needs
		Homelessness Strategy
	Briefly describe how the	Prior to drafting the 2017 Annual Action
	Agency/Group/Organization was	Plan, MDHA consulted with
	consulted. What are the anticipated	stakeholders to obtain their input on
	outcomes of the consultation or areas	developing the Plan. These
	for improved coordination?	consultations covered the following
		topics: Homelessness and Housing for
		Persons with Aids; Affordable Housing
		and Affirmatively Furthering Fair
		Housing; and Non-Housing Community
		Development Needs. Further
		descriptions of the meetings are
		detailed in the summary of this section
	10 10 11	above.
3	Agency/Group/Organization	Mayor's Infrastructure Team
	Agency/Group/Organization Type	Other government – Local
	What section of the Plan was	Public Housing Needs
	addressed by Consultation?	Housing Needs Assessment
		Other-Non-Housing Community
		Development Needs
		Economic Development
	Briefly describe how the	Prior to drafting the 2017 Annual Action
	Agency/Group/Organization was	Plan, MDHA consulted with
	consulted. What are the anticipated	stakeholders to obtain their input on
	outcomes of the consultation or areas	developing the Plan. These
	for improved coordination?	consultations covered the following
		topics: Homelessness and Housing for
		Persons with Aids; Affordable Housing
		and Affirmatively Furthering Fair
		Housing; and Non-Housing Community
		Development Needs. Further
		descriptions of the meetings are
		detailed in the summary of this section
		above.
4	Agency/Group/Organization	Metro Social Services
· •	Agency/Group/Organization Type	Other Government - Local
	Agonoyioloupioliganization Type	Other Government Local
	What section of the Plan was	Other-Non-Housing Community
	addressed by Consultation?	Development Needs
		Economic Development
		Homelessness Needs
		Public Housing Needs
		I upilo i lousilig iveeus

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Prior to drafting the 2017 Annual Action Plan, MDHA consulted with stakeholders to obtain their input on developing the Plan. These consultations covered the following topics: Homelessness and Housing for Persons with Aids; Affordable Housing and Affirmatively Furthering Fair Housing; and Non-Housing Community Development Needs. Further descriptions of the meetings are detailed in the summary of this section above.
5	Agency/Group/Organization	Nashville CARES
	Agency/Group/Organization Type	Services-Persons with HIV/AIDS
	What section of the Plan was	HOPWA Strategy
	addressed by Consultation?	Homelessness Needs
	Delating to the second of the	Public Housing Needs
	Briefly describe how the Agency/Group/Organization was	Prior to drafting the 2017 Annual Action Plan, MDHA consulted with
	consulted. What are the anticipated	stakeholders to obtain their input on
	outcomes of the consultation or areas	developing the Plan. These
	for improved coordination?	consultations covered the following
	•	topics: Homelessness and Housing for
		Persons with Aids; Affordable Housing
		and Affirmatively Furthering Fair
		Housing; and Non-Housing Community
		Development Needs. Further descriptions of the meetings are
		detailed in the summary of this section
		above.
	Agency/Group/Organization	Opportunity NOW
6	Agency/Croup/Organization	
6	Agency/Group/Organization Type	Services-Education
6	Agency/Group/Organization Type What section of the Plan was	Services-Education Other-Non-Housing Community
6	Agency/Group/Organization Type	Services-Education Other-Non-Housing Community Development Needs
6	Agency/Group/Organization Type What section of the Plan was	Services-Education Other-Non-Housing Community

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Prior to drafting the 2017 Annual Action Plan, MDHA consulted with stakeholders to obtain their input on developing the Plan. These consultations covered the following topics: Homelessness and Housing for Persons with Aids; Affordable Housing and Affirmatively Furthering Fair Housing; and Non-Housing Community Development Needs. Further
		descriptions of the meetings are detailed in the summary of this section above.
7	Agency/Group/Organization	New Level Community Development
	Agency/Group/Organization Type	Housing Services-Housing
	What section of the Plan was	Housing Need Assessment
	addressed by Consultation?	Public Housing Needs
	Briefly describe how the	Prior to drafting the 2017 Annual Action
	Agency/Group/Organization was	Plan, MDHA consulted with
	consulted. What are the anticipated	stakeholders to obtain their input on
	outcomes of the consultation or areas	developing the Plan. These
	for improved coordination?	consultations covered the following
		topics: Homelessness and Housing for
		Persons with Aids; Affordable Housing
		and Affirmatively Furthering Fair
		Housing; and Non-Housing Community
		Development Needs. Further descriptions of the meetings are
		detailed in the summary of this section
		above.
8	Agency/Group/Organization	Catholic Charities FEP
	Agency/Group/Organization Type	Other – Religious Organization
	What section of the Plan was	Public Housing Needs
	addressed by Consultation?	Housing Needs
	•	Services-Housing

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Prior to drafting the 2017 Annual Action Plan, MDHA consulted with stakeholders to obtain their input on developing the Plan. These consultations covered the following topics: Homelessness and Housing for
		Persons with Aids; Affordable Housing and Affirmatively Furthering Fair Housing; and Non-Housing Community Development Needs. Further descriptions of the meetings are detailed in the summary of this section above.
9	Agency/Group/Organization	Mayor's Office -Department of Transportation and Sustainability
	Agency/Group/Organization Type	Other Government - Local
	What section of the Plan was	Other-Non-Housing Community
	addressed by Consultation?	Development Needs
	Briefly describe how the	Prior to drafting the 2017 Annual Action
	Agency/Group/Organization was	Plan, MDHA consulted with
	consulted. What are the anticipated	stakeholders to obtain their input on
	outcomes of the consultation or areas	developing the Plan. These
	for improved coordination?	consultations covered the following
		topics: Homelessness and Housing for
		Persons with Aids; Affordable Housing
		and Affirmatively Furthering Fair
		Housing; and Non-Housing Community
		Development Needs. Further
		descriptions of the meetings are
		detailed in the summary of this section above.
10	Agency/Group/Organization	The Next Door
	Agency/Group/Organization Type	Services-homeless
	What section of the Plan was	Homelessness Needs
	addressed by Consultation?	Homelessness Strategy

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Prior to drafting the 2017 Annual Action Plan, MDHA consulted with stakeholders to obtain their input on developing the Plan. These consultations covered the following topics: Homelessness and Housing for Persons with Aids; Affordable Housing and Affirmatively Furthering Fair Housing; and Non-Housing Community Development Needs. Further descriptions of the meetings are detailed in the summary of this section above.
11	Agency/Group/Organization Agency/Group/Organization Type	Volunteers of America Middle TN Services- Persons w/ Disabilities
	, igonoy, e. eap, e. gamzanen iype	Services-Homeless
	What section of the Plan was	Homelessness Strategy
	addressed by Consultation?	Homelessness Needs - Veterans
	Briefly describe how the	Prior to drafting the 2017 Annual Action
	Agency/Group/Organization was	Plan, MDHA consulted with
	consulted. What are the anticipated	stakeholders to obtain their input on
	outcomes of the consultation or areas	developing the Plan. These
	for improved coordination?	consultations covered the following topics: Homelessness and Housing for Persons with Aids; Affordable Housing and Affirmatively Furthering Fair Housing; and Non-Housing Community Development Needs. Further descriptions of the meetings are detailed in the summary of this section above.
12	Agency/Group/Organization	YWCA
	Agency/Group/Organization Type	Services – Homeless Services – Victims of Domestic Violence
	What section of the Plan was addressed by Consultation?	Homelessness Strategy Homelessness Needs – Victims of Domestic Violence

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Prior to drafting the 2017 Annual Action Plan, MDHA consulted with stakeholders to obtain their input on developing the Plan. These consultations covered the following topics: Homelessness and Housing for Persons with Aids; Affordable Housing and Affirmatively Furthering Fair Housing; and Non-Housing Community Development Needs. Further descriptions of the meetings are detailed in the summary of this section above.
13	Agency/Group/Organization	Room in the Inn
	Agency/Group/Organization Type	Services - Homeless
	What section of the Plan was	Homelessness Needs
	addressed by Consultation?	Homelessness Strategy
	Briefly describe how the	Prior to drafting the 2017 Annual Action
	Agency/Group/Organization was	Plan, MDHA consulted with
	consulted. What are the anticipated	stakeholders to obtain their input on
	outcomes of the consultation or areas	developing the Plan. These
	for improved coordination?	consultations covered the following topics: Homelessness and Housing for Persons with Aids; Affordable Housing and Affirmatively Furthering Fair Housing; and Non-Housing Community Development Needs. Further descriptions of the meetings are detailed in the summary of this section above.
14	Agency/Group/Organization	Nashville Rise
	Agency/Group/Organization Type	Civic Leaders
	What section of the Plan was addressed by Consultation?	Non-Housing Community Development Needs Economic Development

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Prior to drafting the 2017 Annual Action Plan, MDHA consulted with stakeholders to obtain their input on developing the Plan. These consultations covered the following topics: Homelessness and Housing for Persons with Aids; Affordable Housing and Affirmatively Furthering Fair Housing; and Non-Housing Community Development Needs. Further
		descriptions of the meetings are
		detailed in the summary of this section above.
15	Agency/Group/Organization	Neighborhoods Resource Center
	Agency/Group/Organization Type	Neighborhood Organization
	What section of the Plan was	Non-Housing Community Development
	addressed by Consultation?	Needs
		Economic Development
	Briefly describe how the	Prior to drafting the 2017 Annual Action
	Agency/Group/Organization was	Plan, MDHA consulted with
	consulted. What are the anticipated	stakeholders to obtain their input on
	outcomes of the consultation or areas	developing the Plan. These
	for improved coordination?	consultations covered the following
		topics: Homelessness and Housing for Persons with Aids; Affordable Housing
		and Affirmatively Furthering Fair
		Housing; and Non-Housing Community
		Development Needs. Further
		descriptions of the meetings are
		detailed in the summary of this section
		above.
16	Agency/Group/Organization	Be a Helping Hand Foundation
	Agency/Group/Organization Type	Housing
		Services - Housing
	What section of the Plan was	Public Housing Needs
	addressed by Consultation?	Housing Needs Assessment

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Prior to drafting the 2017 Annual Action Plan, MDHA consulted with stakeholders to obtain their input on developing the Plan. These consultations covered the following topics: Homelessness and Housing for Persons with Aids; Affordable Housing and Affirmatively Furthering Fair Housing; and Non-Housing Community Development Needs. Further descriptions of the meetings are detailed in the summary of this section above.
17	Agency/Group/Organization	Metro Arts Commission
	Agency/Group/Organization Type	Other Government-Local
	What section of the Plan was	Other-Non-Housing Community
	addressed by Consultation?	Development Needs
	<u>-</u>	Economic Development
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Prior to drafting the 2017 Annual Action Plan, MDHA consulted with stakeholders to obtain their input on developing the Plan. These consultations covered the following topics: Homelessness and Housing for Persons with Aids; Affordable Housing and Affirmatively Furthering Fair Housing; and Non-Housing Community Development Needs. Further descriptions of the meetings are detailed in the summary of this section above.
18	Agency/Group/Organization	Park Center
	Agency/Group/Organization Type	Services – Homeless
	What section of the Plan was	Housing Need Assessment
	addressed by Consultation?	Public Housing Needs
		Homelessness Strategy
		Homelessness Needs

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Prior to drafting the 2017 Annual Action Plan, MDHA consulted with stakeholders to obtain their input on developing the Plan. These consultations covered the following topics: Homelessness and Housing for Persons with Aids; Affordable Housing and Affirmatively Furthering Fair Housing; and Non-Housing Community Development Needs. Further descriptions of the meetings are detailed in the summary of this section above.
19	Agency/Group/Organization	Mayor's Office of Economic and Community Development
	Agency/Group/Organization Type	Other Government-Local
	What section of the Plan was	Housing Need Assessment
	addressed by Consultation?	Public Housing Needs
		Economic Development
		Other-Non-Housing Community
		Development Needs
		Homelessness Strategy
	Briefly describe how the	Prior to drafting the 2017 Annual Action
	Agency/Group/Organization was	Plan, MDHA consulted with
	consulted. What are the anticipated	stakeholders to obtain their input on
	outcomes of the consultation or areas	developing the Plan. These
	for improved coordination?	consultations covered the following
		topics: Homelessness and Housing for
		Persons with Aids; Affordable Housing
		and Affirmatively Furthering Fair
		Housing; and Non-Housing Community Development Needs. Further
		descriptions of the meetings are
		detailed in the summary of this section
		above.
20	Agency/Group/Organization	Mayor's Office of Economic Opportunity
		And Empowerment
	Agency/Group/Organization Type	Other Government-Local
	What section of the Plan was	Housing Need Assessment
	addressed by Consultation	Public Housing Needs
		Economic Development
		Other-Non-Housing Community
		Development Needs Homelessness
		Strategy

	Briefly describe how the	Prior to drafting the 2017 Annual Action
	Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Plan, MDHA consulted with stakeholders to obtain their input on developing the Plan. These consultations covered the following topics: Homelessness and Housing for Persons with Aids; Affordable Housing and Affirmatively Furthering Fair Housing; and Non-Housing Community Development Needs. Further descriptions of the meetings are detailed in the summary of this section above.
21	Agency/Group/Organization	Mayor's Office of Neighborhoods and Community Engagement
	Agency/Group/Organization	Other Government-Local
	What section of the Plan was addressed by Consultation	Housing Need Assessment Public Housing Needs Economic Development Other-Non-Housing Community Development Needs Homelessness Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Prior to drafting the 2017 Annual Action Plan, MDHA consulted with stakeholders to obtain their input on developing the Plan. These consultations covered the following topics: Homelessness and Housing for Persons with Aids; Affordable Housing and Affirmatively Furthering Fair Housing; and Non-Housing Community Development Needs. Further descriptions of the meetings are detailed in the summary of this section above.
22	Agency/Group/Organization	Armor Realty, LLC.
	Agency/Group/Organization Type	Housing Business Leaders
	What section of the Plan was addressed by Consultation?	Non-Housing Community Development Strategy Economic Development Strategy

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Prior to drafting the 2017 Annual Action Plan, MDHA consulted with stakeholders to obtain their input on developing the Plan. These consultations covered the following topics: Homelessness and Housing for Persons with Aids; Affordable Housing and Affirmatively Furthering Fair Housing; and Non-Housing Community Development Needs. Further descriptions of the meetings are detailed in the summary of this section above.
23	Agency/Group/Organization	First Tennessee Bank
	Agency/Group/Organization Type	Private Sector Banking/Financing
	What section of the Plan was addressed by Consultation?	Non-housing Community Development Strategy Economic Development Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Prior to drafting the 2017 Annual Action Plan, MDHA consulted with stakeholders to obtain their input on developing the Plan. These consultations covered the following topics: Homelessness and Housing for Persons with Aids; Affordable Housing and Affirmatively Furthering Fair Housing; and Non-Housing Community Development Needs. Further descriptions of the meetings are detailed in the summary of this section above.
24	Agency/Group/Organization	Urban Housing Solutions
	Agency/Group/Organization Type	Housing
	What section of the Plan was	Housing Need Assessment
	addressed by Consultation?	Public Housing Needs HOPWA Strategy

25	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination? Agency/Group/Organization	Prior to drafting the 2017 Annual Action Plan, MDHA consulted with stakeholders to obtain their input on developing the Plan. These consultations covered the following topics: Homelessness and Housing for Persons with Aids; Affordable Housing and Affirmatively Furthering Fair Housing; and Non-Housing Community Development Needs. Further descriptions of the meetings are detailed in the summary of this section above. The Housing Fund
	Agency/Group/Organization Type	Community Development Financial Institution
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Housing Needs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Prior to drafting the 2017 Annual Action Plan, MDHA consulted with stakeholders to obtain their input on developing the Plan. These consultations covered the following topics: Homelessness and Housing for Persons with Aids; Affordable Housing and Affirmatively Furthering Fair Housing; and Non-Housing Community Development Needs. Further descriptions of the meetings are detailed in the summary of this section above.
26		Mary Parrish Center
	Agency/Group/Organization Type	Services – Homeless Services – Victims of Domestic Violence
	What section of the Plan was addressed by Consultation?	Homelessness Needs – Victims of Domestic Violence Homelessness Strategy

	Briefly describe how the	Prior to drafting the 2017 Annual Action
	Agency/Group/Organization was	Plan, MDHA consulted with
	consulted. What are the anticipated	stakeholders to obtain their input on
	outcomes of the consultation or areas	developing the Plan. These
	for improved coordination?	consultations covered the following
		topics: Homelessness and Housing for
		Persons with Aids; Affordable Housing
		and Affirmatively Furthering Fair
		Housing; and Non-Housing Community Development Needs. Further
		descriptions of the meetings are
		detailed in the summary of this section
		above.
27	Agency/Group/Organization	Nashville Downtown Partnership
	Agency/Group/Organization Type	Services-Homeless
	What section of the Plan was	Homelessness Strategy
	addressed by Consultation?	Homelessness Needs
	Briefly describe how the	Prior to drafting the 2017 Annual Action
	Agency/Group/Organization was	Plan, MDHA consulted with
	consulted. What are the anticipated	stakeholders to obtain their input on
	outcomes of the consultation or areas	developing the Plan. These
	for improved coordination?	consultations covered the following
	•	topics: Homelessness and Housing for
		Persons with Aids; Affordable Housing
		and Affirmatively Furthering Fair
		Housing; and Non-Housing Community
		Development Needs. Further
		descriptions of the meetings are
		detailed in the summary of this section
		above.
28	Agency/Group/Organization	First Response Center
	Agency/Group/Organization Type	Services – Persons w/ HIV/AIDS
		Services – Homeless
	What section of the Plan was	HOPWA Strategy
	addressed by Consultation?	Homelessness Strategy

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Prior to drafting the 2017 Annual Action Plan, MDHA consulted with stakeholders to obtain their input on developing the Plan. These consultations covered the following topics: Homelessness and Housing for Persons with Aids; Affordable Housing and Affirmatively Furthering Fair Housing; and Non-Housing Community
		Development Needs. Further descriptions of the meetings are
		detailed in the summary of this section above.
29	Agency/Group/Organization	The Salvation Army
	Agency/Group/Organization Type	Services - Homeless
	What section of the Plan was	Homelessness Needs
	addressed by Consultation?	Homelessness Strategy
	Briefly describe how the	Prior to drafting the 2017 Annual Action
	Agency/Group/Organization was	Plan, MDHA consulted with
	consulted. What are the anticipated	stakeholders to obtain their input on
	outcomes of the consultation or areas for improved coordination?	developing the Plan. These consultations covered the following
	Tor improved coordination:	topics: Homelessness and Housing for
		Persons with Aids; Affordable Housing
		and Affirmatively Furthering Fair
		Housing; and Non-Housing Community
		Development Needs. Further
		descriptions of the meetings are
		detailed in the summary of this section
20	Aganay/Group/Organization	above.
30	Agency/Group/Organization Agency/Group/Organization Type	Meharry Medical Center Services – Persons w/ HIV/AIDS
	What section of the Plan was	HOPWA Strategy
	addressed by Consultation?	Homeless Needs-Persons with
	addition by Consultation i	HIV/AIDS

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Prior to drafting the 2017 Annual Action Plan, MDHA consulted with stakeholders to obtain their input on developing the Plan. These consultations covered the following topics: Homelessness and Housing for Persons with Aids; Affordable Housing and Affirmatively Furthering Fair Housing; and Non-Housing Community Development Needs. Further descriptions of the meetings are detailed in the summary of this section
		above.
31	Agency/Group/Organization	Renewal House
	Agency/Group/Organization Type	Services - Homeless
	What section of the Plan was	Homeless Needs - Families and
	addressed by Consultation?	Children
	Date that he will be harred to	Homelessness Strategy
	Briefly describe how the	Prior to drafting the 2017 Annual Action
	Agency/Group/Organization was	Plan, MDHA consulted with
	consulted. What are the anticipated	stakeholders to obtain their input on
	outcomes of the consultation or areas	developing the Plan. These
	for improved coordination?	consultations covered the following
		topics: Homelessness and Housing for
		Persons with Aids; Affordable Housing
		and Affirmatively Furthering Fair
		Housing; and Non-Housing Community
		Development Needs. Further
		descriptions of the meetings are
		detailed in the summary of this section
	A managed Crayon (Orange : in a time	above.
32	Agency/Group/Organization	Safe Haven Family Center
	Agency/Group/Organization Type	Services - Homeless
	What section of the Plan was	Homeless Needs – Families and
	addressed by Consultation?	Children
		Homelessness Strategy

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Prior to drafting the 2017 Annual Action Plan, MDHA consulted with stakeholders to obtain their input on developing the Plan. These consultations covered the following topics: Homelessness and Housing for Persons with Aids; Affordable Housing and Affirmatively Furthering Fair Housing; and Non-Housing Community
		Development Needs. Further descriptions of the meetings are detailed in the summary of this section above.
33	Agency/Group/Organization	Aphesis House
	Agency/Group/Organization Type	Services - Homeless
	What section of the Plan was	Homeless Needs
	addressed by Consultation?	Homelessness Strategy
	Briefly describe how the	Prior to drafting the 2017 Annual Action
	Agency/Group/Organization was	Plan, MDHA consulted with
	consulted. What are the anticipated	stakeholders to obtain their input on
	outcomes of the consultation or areas	developing the Plan. These
	for improved coordination?	consultations covered the following topics: Homelessness and Housing for Persons with Aids; Affordable Housing and Affirmatively Furthering Fair Housing; and Non-Housing Community Development Needs. Further descriptions of the meetings are detailed in the summary of this section above.
34	3 7 1 3	Morning Star Sanctuary
	Agency/Group/Organization Type	Services – Homeless Services – Victims of Domestic Violence
	What section of the Plan was	Homeless Needs – Domestic Violence
1	addressed by Consultation?	Homelessness Strategy

	T =	
	Briefly describe how the	Prior to drafting the 2017 Annual Action
	Agency/Group/Organization was	Plan, MDHA consulted with
	consulted. What are the anticipated	stakeholders to obtain their input on
	outcomes of the consultation or areas	developing the Plan. These
	for improved coordination?	consultations covered the following
		topics: Homelessness and Housing for
		Persons with Aids; Affordable Housing
		and Affirmatively Furthering Fair
		Housing; and Non-Housing Community
		Development Needs. Further
		descriptions of the meetings are
		detailed in the summary of this section
		above.
35	Agency/Group/Organization	Welcome Home Ministries
	Agency/Group/Organization Type	Services - Homeless
	What section of the Plan was	Homeless Needs
	addressed by Consultation?	Homelessness Strategy
	Briefly describe how the	Prior to drafting the 2017 Annual Action
	Agency/Group/Organization was	Plan, MDHA consulted with
	consulted. What are the anticipated	stakeholders to obtain their input on
	outcomes of the consultation or areas	developing the Plan. These
	for improved coordination?	consultations covered the following
	•	topics: Homelessness and Housing for
		Persons with Aids; Affordable Housing
		and Affirmatively Furthering Fair
		Housing; and Non-Housing Community
		Development Needs. Further
		descriptions of the meetings are
		detailed in the summary of this section
		above.
36	Agency/Group/Organization	Department of Veterans Administration
	Agency/Group/Organization Type	Other Government - Federal
	What section of the Plan was	Homeless Needs -Veterans
	addressed by Consultation?	Homelessness Strategy

	T =	<u> </u>
	Briefly describe how the	Prior to drafting the 2017 Annual Action
	Agency/Group/Organization was	Plan, MDHA consulted with
	consulted. What are the anticipated	stakeholders to obtain their input on
	outcomes of the consultation or areas	developing the Plan. These
	for improved coordination?	consultations covered the following
		topics: Homelessness and Housing for
		Persons with Aids; Affordable Housing
		and Affirmatively Furthering Fair
		Housing; and Non-Housing Community
		Development Needs. Further
		descriptions of the meetings are
		detailed in the summary of this section
		above.
37	Agency/Group/Organization	Operation Stand Down TN
	Agency/Group/Organization Type	Services - Homeless
	What section of the Plan was	Homeless Needs - Veterans
	addressed by Consultation?	Homelessness Strategy
	Briefly describe how the	Prior to drafting the 2017 Annual Action
	Agency/Group/Organization was	Plan, MDHA consulted with
	consulted. What are the anticipated	stakeholders to obtain their input on
	outcomes of the consultation or areas	developing the Plan. These
	for improved coordination?	consultations covered the following
		topics: Homelessness and Housing for
		Persons with Aids; Affordable Housing
		and Affirmatively Furthering Fair
		Housing; and Non-Housing Community
		Development Needs. Further
		descriptions of the meetings are
		detailed in the summary of this section
		above.
38	<u> </u>	Mending Hearts
	Agency/Group/Organization Type	Services - Homeless
	What section of the Plan was	Homeless Needs
	addressed by Consultation?	Homelessness Strategy

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Prior to drafting the 2017 Annual Action Plan, MDHA consulted with stakeholders to obtain their input on developing the Plan. These consultations covered the following topics: Homelessness and Housing for Persons with Aids; Affordable Housing and Affirmatively Furthering Fair Housing; and Non-Housing Community Development Needs. Further descriptions of the meetings are detailed in the summary of this section above.
39	Agency/Group/Organization	Neighborhood Health
	Agency/Group/Organization Type	Services - Health
	What section of the Plan was	Homeless Needs
	addressed by Consultation?	HOPWA Strategy
	Briefly describe how the	Prior to drafting the 2017 Annual Action
	Agency/Group/Organization was	Plan, MDHA consulted with
	consulted. What are the anticipated	stakeholders to obtain their input on
	outcomes of the consultation or areas	developing the Plan. These
	for improved coordination?	consultations covered the following topics: Homelessness and Housing for Persons with Aids; Affordable Housing and Affirmatively Furthering Fair Housing; and Non-Housing Community Development Needs. Further descriptions of the meetings are detailed in the summary of this section above.
40	Agency/Group/Organization	Metro Public Health Department
	Agency/Group/Organization Type	Services – Health Services – Persons w/ HIV/AIDS
	What section of the Plan was	HOPWA Strategy
	addressed by Consultation?	Homelessness Strategy

		Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Prior to drafting the 2017 Annual Action Plan, MDHA consulted with stakeholders to obtain their input on developing the Plan. These consultations covered the following topics: Homelessness and Housing for Persons with Aids; Affordable Housing and Affirmatively Furthering Fair Housing; and Non-Housing Community Development Needs. Further descriptions of the meetings are detailed in the summary of this section above.
=	41	Agency/Group/Organization	HND Realty, LLC
		Agency/Group/Organization Type	Real Tracs - Nashville – Davidson County Multiple Listing Service (MLS)
Ī		What section of the Plan was addressed by Consultation	Affordable Housing – Appendix B
		Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Upon publication of 2017 HOME Purchase Price Limits, MDHA consulted with a representative from HND Realty to obtain MLS data to determine if there was sufficient justification to establish a Local Purchase Price Limit for Nashville-Davidson County

Table 2 – Agencies, groups, organizations who participated

Identify any Agency Types not consulted and provide rationale for not consulting

MDHA attempted to engage as many participants as possible for consultations. Agencies and community members with interest in affordable housing, community development, and/or homelessness – whose contact information is on file at MDHA – were invited to the consultations; and MDHA encouraged invitees to circulate the information to other interested parties.

Other local/regional/state/federal planning efforts considered when preparing the Plan

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Continuum of Care	Governance Committee	-Setting agendas for full CoC meetings -Project monitoring -Determining project priorities -Providing final approval for the CoC application submission.
Nashville Next	Metro Planning Department	-Adopted plan for growth and preservation; addressing barriers to affordable housing
Nashville-Davidson Metro Housing Policy & Inclusionary Zoning Feasibility Study	Metro Planning Department	Increasing the supply of affordable housing is the number one priority in the 2013-2018 Consolidated Plan.
Opening Doors: Federal Strategic Plan to Prevent and End Homelessness	HUD	-Developing priorities for allocating funds to address homelessness
2016 Community Needs Evaluation	Metro Social Services	-Identifying unmet needs
Public Housing Agency Plan	MDHA	-Addressing the needs of public housing
Tennessee Housing Market at a Glance	THDA	-Identifying housing need and supply
100,000 Homes Campaign (How's Nashville), Zero2016 Plan to End Veterans Homelessness, and CoC Veterans' Leadership Committee	Metro Homelessness Commission	-Coordinating strategy to end chronic and Veteran homelessness
HUD-funded Continuum of Care technical assistance	HUD/Cloudburst group	Optimizing effectiveness of CoC
The Key Action Plan	Metro Homelessness Commission, Oasis Center	Create needed housing options for youth/young adults Create coordinated entry

Focus Strategies' Nashville System Performance Report	Metropolitan Homelessness Commission	Developing Housing Crisis Resolution System Streamlining system-level planning
The Tennessee State Plan to End Homelessness	Tennessee Interagency Council on Homelessness (TN Department of Mental Health and Substance Abuse Services)	Meshes w/ federal Opening Doors' goals of ending homelessness among vets, families, and youth, coordinates state government entities in addressing homeless issues
Metro Language Access Report	Metro Human Relations Commission	Guidance on developing systems to adequately provide services to linguistic minorities, namely, LEP and those who Deaf
Mayor Megan Barry's Housing Priorities and Action Plan 2016 - 2017	Metropolitan Government of Nashville & Davidson County	Priorities and Actions for Funding, building, retaining and preserving affordable housing

Table 3 – Other local / regional / federal planning efforts

<u>AP-12 Participation – 91.105, 91.200(c)</u>

1. Summary of citizen participation process/Efforts made to broaden citizen participation

Summarize citizen participation process and how it impacted goal-setting

Activities proposed during the 2017 Program Year further the priorities of the 2013-2018 Consolidated Plan, as amended, which were established after a lengthy planning and public participation process. The Citizen Participation Plan in Substantial Amendment 1 to the 2013-2018 Consolidated Plan provides information on how citizens can become involved in the development, implementation and evaluation of housing and community development programs. The Citizen Participation Plan is available at http://www.nashville-mdha.org/?p=1847.

Interaction with the public and comments received throughout the year, as well as input from the consultations described in AP-10 shaped the particular activities proposed in this Action Plan, keeping in line with the 2013-2018 Consolidated Plan, as amended and HUD and local priorities, such as NashvilleNext and the Mayor's Housing Priorities and Action Plan. Comments submitted during the public comment period have been considered and incorporated to the extent possible into the final Action Plan.

For the purpose of the 2017 Action Plan, the public comment began on April 17, 2017 and concluded at 4:00 p.m. on May 19, 2017. During the public comment period, members of the public were invited to share their comments at two public hearings. Details regarding the public comment period and public hearings are provided in the Public Notice included in Appendix F.

The Public Notice was published in English and Spanish advertised in *The Tennessean, The Tribune*, and *El Crucero*. In addition, the Notice was posted in English and Spanish at MDHA administrative and public housing properties and on MDHA's website (www.nashville-mdha.org). The Notice was widely distributed via email to over 300 partners, government officials, nonprofit organizations, businesses, neighborhood groups, and citizens, whose email addresses have been provided to MDHA, and was sent to the Mayor's Office, Vice Mayor Briley, and Members of the Metro Council. MDHA encouraged recipients to circulate the Notice among their networks. The public comment period and public hearings and reminders were publicized via MDHA's social media outlets. Notice was specifically provided to Conexión Américas, The Center for Independent Living of Middle Tennessee, Native American Indian Association of Tennessee, Nashville International Center for Empowerment, and Metro Council.

The public hearing held on May 9, 2017, was broadcast multiple times on the local government access channel, Metro 3. In addition, the video of the public hearing was made available on Metro's YouTube Channel.

Citizen Participation Outreach

Sort	Mode of Outreach	Target of Outreach	Summary of	Summary of	Summary of	URL (If applicable)
Order			response/	comment	comments not	
			attendance	s received	accepted and	
					reasons	
1	Newspaper Ad (The	Non-targeted/broad	N/A	N/A	N/A	
	Tennessean)	Community				
2	Newspaper Ad (The	Minorities	N/A	N/A	N/A	
	Tribune)					
3	Newspaper Ad (El	Non-English	N/A	N/A	N/A	
	Crucero)	Speaking (Spanish)				
4	Internet Outreach	Non-targeted/broad	N/A	N/A	N/A	www.nashville-mdha.org
	(MDHA Website)	Community				
5	Internet Outreach	Non-targeted/broad	N/A	N/A	N/A	
	(Social Media)	Community				
6	Other: Posting at	Residents of Public	N/A	N/A	N/A	
	Public Housing &	and Assisted				
	Other MDHA	Housing				
	Properties					
7	Other: Public	Non-targeted/broad	See	See Appendix		
	Hearing	Community	Appendix F.	F.	F.	
8	Other: Email	Non-targeted/broad	N/A	N/A	N/A	
	Distribution	community				

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/ attendance	Summary of comment s received	Summary of comments not accepted and reasons	URL (If applicable)
9	Other: Targeted Email	Non-English speaking persons (Spanish); Immigrants; Native Americans; Minorities; Persons with Disabilities	N/A	N/A	N/A	
10	Other: Distribution at Tennessee Fair Housing Matters Conference	Housing providers	N/A	N/A	N/A	
11	Other: Video of May 9th Public Hearing available on YouTube	Non-targeted/broad community	N/A	N/A	N/A	

Table 4 – Citizen Participation Outreach

Expected Resources

<u>AP-15 Expected Resources – 91.220(c) (1. 2)</u>

Introduction

MDHA received Notice of 2017 Allocations for CPD formula grants on June 14, 2017. Allocations for Metro Nashville for HOME, CDBG, and HOPWA reflected slight increases over the 2016 Allocations; however, the 2017 allocation for the ESG program was approximately \$5,965 less than the 2016 allocation. The 2017 proposed budget provided in the draft Action Plan was expressed in terms of percentages (and dollar equivalents) of the 2017 annual allocations to be budgeted to each planned activity. Once final allocations were received from HUD, MDHA adjusted these activity budgets to reflect the same percentage of the actual allocations, with rounding. The table below shows the tenyear allocation history for the four CPD grants.

	CDBG	HOME	ESG	HOPWA
2008	\$ 4,846,903.00	\$ 2,980,179.00	\$ 219,948.00	\$ 795,000.00
2009	\$ 4,984,105.00	\$ 3,270,421.00	\$ 215,801.00	\$ 829,966.00
2010	\$ 5,393,336.00	\$ 3,263,718.00	\$ 218,915.00	\$ 903,441.00
2011	\$ 4,508,020.00	\$ 2,880,319.00	\$ 341,417.00	\$ 911,759.00
2012	\$ 4,262,373.00	\$ 1,791,694.00	\$ 390,383.00	\$ 900,557.00
2013	\$ 4,694,678.00	\$ 1,855,995.00	\$ 310,953.00	\$ 852,786.00
2014	\$ 4,606,281.00	\$ 1,933,490.00	\$ 381,390.00	\$ 914,427.00
2015	\$ 4,625,859.00	\$ 1,770,963.00	\$ 410,588.00	\$ 923,834.00
2016	\$ 4,559,221.00	\$ 1,829,517.00	\$ 416,420.00	\$ 942,082.00
2017	\$ 4,637,909.00	\$ 1,881,838.00	\$410,455.00	\$1,073,473.00

Total Expected Resources for the 2017 Program Year include the estimated annual allocations for CDBG, HOME, ESG and HOPWA; estimated program income (PI) for CDBG; actual PI for HOME accumulated January through May, 2017 (as allowed by the HOME Program Commitment Requirement Interim final rule that became effective January, 2017); and prior year resources – funds carried-forward from the current program year to continue projects (for CDBG and HOME) and reprogrammed funds. MDHA expects to receive \$191,000 in CDBG PI during PY 2017. Carryforward funds result when projects take longer than one year to implement and the intended use of the funds remains the same as in the prior year. Prior year funds are reprogrammed when projects are completed below budget or when the demand is less than anticipated. The table below explains which 2016 CDBG and HOME funds that will be reprogrammed; no other grant funds will be reprogrammed.

Of the Expected Resources, a minimum of 15% of the 2017 HOME allocation (\$282,276.00) will be set aside for projects undertaken by eligible Community Housing Development Organizations (CHDOs).

	2016 Reprogrammed CDBG Activities									
Activity	2016 Budget	Amount Expended/ Obligated		Amount programmed	Comments					
Healthy Food Initiatives	\$ 24,000.00	\$ 11,084.00	\$	12,916.00	Lack of Demand; Existing program was funded with carryforward funds and will operate during the 2017 program year. \$12,916 reprogramed to the 2017 Fair Housing public service activity.					
Summer Youth Programs	\$ 430,000.00	\$412,223.09	\$	17,776.91	2016 program completed under budget; \$17,776.91 reprogramed to infrastructure improvements					
Commercial Rehab – Façade Loans	\$150,000.00	-0-	\$	37,500.00	Lack of Demand; \$37,500 reprogramed to H/O Rehab					
Economic Development: Microenterprise Assistance	\$215,000.00	-0-	\$	50,000.00	Lack of Demand; \$50,000 reprogramed to H/O Rehab					
Total CDBG	\$819,000.00	\$423,307.09	\$	118,192.91						

	2016 Re	programmed H	OME Activities	
Activity	2016 Budget	Amount Expended/ Obligated	Amount Reprogramed	Comments
Homeowner Rehab – Rehab	\$115,000.00	\$14,749.00	\$100,251.00	Lack of Demand and infeasible due to minimum property standards for rehab of units using HOME funds. CDBG funds will be utilized for this activity. Reprogramed to Homeownership: Homebuyer Programs
Total HOME	\$115,000.00	\$14,749.00	\$100,251.00	

In addition to these CPD and CoC resources, MDHA continues to administer the CDBG Disaster Recovery (CDBG-DR) Grant on behalf of Metro Nashville. This is a one-time appropriation in the amount of \$33,089,813; and all funds have been obligated to projects and the grant is 83% expended.

MDHA also administers the Weatherization Assistance Program (WAP) and the Low Income Energy Assistance Program (LIHEAP) in Davidson County. These programs operate in tandem. Funding passes from the U.S. Department of Energy (DOE), through the Tennessee Housing Development Agency (THDA), to local agencies, such as MDHA. MDHA has received a total WAP award of \$621,202.77 to serve 62 households during the period July 1, 2016 thru June 30, 2017 and a total LIHEAP award of \$585,031.62.

For several years, a Federal budget has not been enacted for several months after the beginning of the Federal fiscal year on October 1. Having a program year start date of April 1, Metro Nashville would not receive its notice of allocation until the end of the first quarter of its program year and not receive funding until the end of the second quarter. To better align with these funding cycles, MDHA, on behalf of Metro Nashville, applied to and was approved by HUD to change the start date for the 2017 program year to June 1. Since MDHA does not expect to receive the 2017 allocation until July – at the earliest – many activities are proposed to begin on July 1. MDHA began the process of preparing for later activity start dates during the 2016 Program Year in anticipation of making this change.

Priority Table

Priority Tab	Source	Uses of Funds	Ex	pected Amour	nt Available Yea	r 5	Expected	Narrative
	of Funds		Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$	Amount Available Reminder of ConPlan	Description
CDBG	Public- federal	Acquisition; Admin & Planning; Economic Development; Housing; Public Improvements; Public Services; Nonprofit Capacity Bldg.	\$4,637,909.00	\$ 191,000.00	\$1,435,775.00	\$6,264,684.00	0	Activities that benefit LMI households (≤80% AMI) or LMI neighborhoods (≤65% AMI)
HOME	Public- federal	Admin; Homebuyer Programs; Homeowner Rehab; Rental Projects	\$1,881,838.00	\$ 217,854.00	\$ 154,956.00	\$ 2,254,648.00	0	Funding for affordable rental housing (≤60%) or homeownership (≤80%)
ESG	Public- federal	Admin; Emergency Shelter; HMIS; Street Outreach; Rapid Re- housing; Prevention	\$ 410,455.00			\$ 410,455.00	0	Homeless Assistance Programs

HOPWA	Public- federal	Admin; Facility-based Housing Operations; STRMU; Supportive Services	\$1,073,473.00		\$1,073,473.00	0	Assistance for persons with HIV/AIDS and their families
Other: Continuum of Care	Public- federal	Permanent housing placement for homeless	\$3,234,117.00		\$3,234.117.00	0	Focus on permanent supportive housing

Table 5 - Expected Resources - Priority Table

Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied

HUD encouraged grantees to effectively plan and implement programs that leverage critical Federal resources to achieve the greatest possible return for the communities and individuals they are intended to assist. MDHA attempts to accomplish this in several ways. Except for homeowner rehab assistance, applications for funding should demonstrate the ability to leverage funds. This is part of the Financial Capacity evaluation criteria for requests for proposals. MDHA will seek to leverage CDBG funds made available for the rehabilitation of rental units with Section 8 vouchers. In addition, MDHA's grant writer researches Federal, state, local, and private funding opportunities and will apply for funds that further MDHA's mission, as well as Consolidated Plan and Public Housing Plan priorities.

To leverage continually shrinking HOME dollars, MDHA continues efforts to fund projects that leverage other resources for affordable housing development. For example, in 2016, MDHA leveraged approximately \$540,000 million in HOME funds with \$1,420,010 in additional from U.S. HUD/SHOP Grant, Federal Home Loan Bank AHP funds, and private funds from corporations, foundations, churches, and individuals for projects that will create 49 affordable housing units. In 2017, MDHA will make additional HOME funds available for this effort. Additionally, the Barnes Fund, Metro's local Housing Trust Fund, made \$10 million available during the fall of 2016 for development of affordable housing. Awards made as a result of this funding will result in the creation of approximately 345 additional affordable housing units. An additional \$5 million was made available during the spring of 2017 from the Barnes Fund for development of affordable housing; awards are pending.

In July of 2016 Metro Council directed the Mayor's Office of Economic Opportunity and Empowerment to work with the Council's Ad Hoc Affordable Housing Committee to develop and implement a comprehensive plan to address the issue of housing affordability in Nashville and Davidson County. This plan, called the "Housing Nashville Report" was released in May 2017. This plan coordinates and builds upon the research and policy recommendations of existing plans and identifies the needs and gaps of affordable and workforce housing in Nashville's neighborhoods and provides a road map for addressing the needs in an equitable and coordinated fashion and with a provision for a regular reevaluation of the stated goals. This plan will largely determine how local resources to address housing needs are allocated.

Another opportunity to leverage HOME funds is with Low Income Housing Tax Credits (LIHTC). Since 2010, MDHA has competitively awarded a total of \$5.4 million in HOME funds to 5 developers utilizing LIHTC that will result in the creation of 394 units affordable to households with incomes at or below 60% AMI. MDHA is actively pursuing other funding opportunities to leverage HOME and CDBG funds to create affordable housing through the Community Reinvestment Act (CRA), HUD-insured loans, the Rental Assistance Demonstration (RAD) program, and the State Housing Trust Fund (HFT). In 2015, MDHA was awarded a grant in the amount of \$500,000 from the State Housing Trust fund to assist in the construction of 70 units of new public housing, which will be completed

in June 2017. MDHA is closely monitoring the implementation of the National Housing Trust Fund for future funding opportunities.

Where appropriate, leverage may be achieved through supportive services provided by partners. For example, by leveraging supportive services of two nonprofit agencies, in 2013 MDHA awarded \$2.7 million in HOME funds to create 26 permanent supportive housing units for the homeless. On one of the projects, MDHA partnered with the nonprofit developer, Buffalo Valley, Inc., to secure competitive Project Based Voucher (PBV) set-aside funding for 32 units made available through the HUD-VASH Program.

The HOME program requires a 25% match of the total HOME funds drawn down for project costs. This match is different than leverage, and this requirement will be met by requiring partners to provide at least a 25% match on projects, Barnes Trust fund projects that meet the requirements of the HOME program, by the value of donated land or improvements, or by other eligible methods as provided in the HOME regulations. Amounts above the 25% match are considered leverage.

ESG also requires a match, and all organizations applying for funds must provide a 100% match of the funds they are seeking. The HMIS and MDHA administration match requirements may be satisfied by cash, the value of the time and services provided, or other eligible methods as provided by the ESG regulations.

If appropriate, describe publically owned land or property located within the jurisdiction that may be used to address the needs identified in the plan

MDHA and Metro Government own vacant and improved property throughout the jurisdiction. A total of 2 MDHA owned lots were awarded to a nonprofit organization through a HOME open application in 2016 to be used to create 14 units of affordable housing. The Request for Applications through the Barnes Fund released in the fall of 2016 also included 36 Metro Government lots to be used to create affordable housing. As a result, 17 properties were awarded to a nonprofit developer to use to construct affordable homeownership housing.

Annual Goals and Objectives

AP-20 Annual Goals and Objectives - 91.420, 91.220(c)(3)&(e)

Goals Summary Information

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
1	Production of new units & Rehabilitation of existing	2013	2018	Affordable Housing	Tier 2 Areas Countywide Metropolitan Statistical Area	Develop & Implement Place-Based Strategies for CD Increase Supply of Affordable Housing	CDBG: \$3,022,660 HOME: \$2,048,313	Acquisition of property: 2 Rental units constructed: 40 Household Housing Unit Rental units rehabilitated: 10 Household Housing Unit Homeowner Housing Added: 4 Household Housing Unit Homeowner Housing Unit Homeowner Housing Unit Direct Financial Assistance to Homebuyers: 4 Households Assisted Other: 10 Other

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
2	Administration & Planning	2013	2018	General	Tier 2 Areas Countywide	Increase Supply of Affordable Housing Affirmatively Further Fair Housing Choice Decrease Homelessness Develop & Implement Place-Based Strategies for CD Increase Access to Healthy Food Choices Provide Housing Assistance for Persons with HIV Provide Summer Programs for Low- and Moderate-Income Strengthen Collaboration Among Network of Service Providers	CDBG: \$965,781 HOPWA: \$107,347 HOME: \$206,335 ESG: \$30,784	N/A

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
3	Public Services & Economic Development	2013	2018	Non-Housing Community Development	Tier 1 & Tier 2 Areas LMI Food Deserts Countywide	Affirmatively Further Fair Housing Choice Decrease Homelessness Develop & Implement Place- Based Strategies for CD Increase Access to Healthy Food Choices Provide Summer Programs for Low- and Moderate- Income Strengthen Collaboration Among Network of Service	CDBG: \$1,422,050	Public service activities other than Low/Moderate Income Housing Benefit: 2630 Persons Assisted Facade treatment/business building rehabilitation: 2 Business Businesses assisted: 35
4	Public Facilities & Public Improvements & Infrastructure	2013	2018	Non-Housing Community Development	Tier 1 & Tier 2 Areas Countywide	Decrease Homelessness Develop & Implement Place- Based Strategies for CD	CDBG: \$824,326	Public facilities: 4

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
5	Outreach Emergency Shelter Transitional Housing Rapid Re- housing Prevention	2013	2018	Homeless	Countywide	Decrease Homelessness	ESG: \$379,671	*Homeless Person Overnight Shelter: 2,000 Persons Assisted Rapid Re-housing: 300 Persons Assisted Prevention: 27 persons Assisted Street Outreach: 100 Persons Assisted
6	Housing Opportunities for Persons with AIDS	2013	2018	Non-Homeless Special Needs	Countywide	Provide Housing Assistance for Persons with HIV	HOPWA: \$966,126	*Housing for People with HIV/AIDS: Short-term rent/mortgage /utility assistance:334 Households HIV/AIDS Housing Operations: 42 Households Supportive Services: 1,488 households

Table 6 – Goals Summary

^{*}Goal Outcome Indicators for ESG & HOPWA Activities are based on 2016 funding levels for each activity.

Goal Descriptions

	oai bescription	-
1	Goal Name	Production of new units & Rehabilitation of existing
	Goal	-CDBG Activities: Acquisition & Related Activities; Homeowner Rehab (Targeted & Countywide);
	Description	HVAC Installation/Replacement; Rental Rehab; Program Delivery; Housing Services; Nonprofit
		Capacity Building
		-HOME Activities: Homebuyer (New Home Construction & Downpayment Assistance): Rental Projects
		(New Construction)
2	Goal Name	Administration & Planning
	Goal	Administration and planning activities for CDBG, HOME, ESG, and HOPWA for MDHA and project
	Description	Sponsors
3	Goal Name	Public Services & Economic Development
	Goal	CDBG Activities:
	Description	-Economic Development: Microenterprise Assistance, Commercial Rehab (Façade Loans), Business
		Technical Assistance, Section 108 Loan Repayment
		-Public Services: Fair Housing, Healthy Food Initiatives, Summer Youth, Services for the Homeless
4	Goal Name	Public Facilities & Public Improvements & Infrastructure
	Goal	-CDBG Activities: Infrastructure Improvements (Residential Areas); Rehab, Expansion of, or New
	Description	Neighborhood Facilities and/or Homeless or Domestic Violence Shelters
5	Goal Name	Outreach, Emergency Shelter, Transitional Housing, Rapid Re-housing, Prevention
	Goal	-ESG Activities: Emergency Shelters (Operation & Essential Services); Street Outreach; HMIS; Rapid
	Description	Re-housing, Prevention
6	Goal Name	Housing Opportunities for Persons with AIDS
	Goal	-HOPWA Activities: Sponsor Administration; Facility-Based Operations; Supportive Services; Short-
	Description	term Rent, Mortgage & Utility Assistance
	bla 7 Caal Daga	• •

Table 7 – Goal Descriptions

^{*}Goal Outcome Indicators for ESG & HOPWA Activities are based on 2016 funding levels for each activity.

Estimate the number of extremely low-income, low-income, and moderate-income families to whom the jurisdiction will provide affordable housing as defined by HOME 91.215(b):

It is estimated that during Program Year 2017 HOME funds will result in affordable housing that will benefit approximately 44 extremely low and low- and moderate-income families. Preference will be given to projects proposing to benefit extremely low-income families. This estimate includes affordable housing produced by CHDOs and other Developers and leveraged with other resources. Also, this estimate includes both new construction and rehabilitation of single family and multi-family housing.

AP-35 Projects - 91.220(d)

Introduction

The following are proposed projects/activities to be undertaken during the 2017 Program Year. Detailed description for each follows.

#	Project Name			
1	CDBG: Acquisition			
2	CDBG: Administration and Planning			
3	CDBG: Economic Development: Commercial Rehab (Façade Loans)			
4	CDBG: Economic Development: Business Technical Assistance			
5	CDBG: Economic Development: Microenterprise Assistance			
6	CDBG: Economic Development: Section 108 Loan Repayment			
7	CDBG: Housing: Homeowner Rehabilitation (Countywide)			
8	CDBG: Housing: Homeowner Rehabilitation (Targeted)			
9	CDBG Housing: HVAC Install/Replacement Program			
10	CDBG Housing: Program Delivery			
11	CDBG Housing: Housing Services			
12	CDBG Housing: Rental Rehab			
13	CDBG: Public Facilities: Neighborhood Facilities			
14	CDBG: Public Facilities: Infrastructure Improvements Residential)			
15	CDBG: Public Services: Summer Youth Programs			
16	CDBG: Public Services: Fair Housing			
17	CDBG: Public Services: Healthy Food Initiatives			
18	CDBG: Public Services: Services for Homeless Persons			
19	CDBG: Other: Nonprofit Organization Capacity Building			
20	HOME: Administration			
21	HOME: Homeownership: Homebuyer Programs			
22	HOME: Homeownership: Homeowner Rehab			
23	HOME: Rental Projects			
24	ESG: Administration, Emergency Shelter & Transitional Housing, HMIS,			
	Rapid Re-Housing, Street Outreach, and Prevention			
25	HOPWA: Administration/MDHA, Facility-Based Operations, Short-term Rent,			
Table	Mortgage, and/or Utility Payments (STRMU), and Supportive Services			

Table 8 – Project Information

Describe the reasons for allocation priorities and any obstacles to addressing underserved needs

According to the 2016 Community Needs Evaluation prepared by Metro Social Services, 111,230 Davidson County residents were living in poverty during 2015, down from 129,057 in 2014. Davidson County's overall poverty rate of 16.9% is slightly higher than the 16.7% rate for Tennessee and the 14.7% rate for the United States. (The poverty guideline for one person is \$11, 880, \$16,020 for two, \$20,160 for three, etc.) The poverty rate is lower than in 2014, which was 19.9% (Davidson County), 18.3% (Tennessee), and 15.5% (U.S.) The percent of children (under age 18) in Davidson County living in poverty in 2015 is 27.5%, compared to 24.2% for Tennessee and 20.7% for the U.S. These rates are also lower than in 2014, which were at 33.1%, 26.2%, and 21.7% respectively.

Of the 274,187 households in Davidson County, 90,250 households (55,388 renters and 34,862 owners) were cost burdened in 2015, paying more than 30% of their income for housing expenses. Cost burden is particularly acute for households with incomes below \$35,000, with 44,922 renters and 19,273 owners affected, making the need for affordable housing severe.

This need is compounded by Nashville's newfound popularity, and many are relocating to Nashville in search of economic opportunities. This influx has put tremendous pressure on an already stressed affordable housing market. According to a Housing Policy and Inclusionary Zoning and Feasibility Study finalized in March, 2016 by Economic & Planning Systems, Inc., the following problems are present in the Nashville housing market: average housing costs have escalated more than 100% since 2000 (120% for new housing); high rates of housing cost escalation countywide (highest in and around the inner loop); high rates of housing turnover, and displacement of low-income renter households.

The crisis has risen to a level that all sectors of the housing industry, advocates, and government officials are exploring multiple avenues to address the issue. The largest obstacle is the lack of financial resources. In response, Mayor Barry in April 2016 released her housing priorities and action plan for 2016-2017 that focused on city resources and attention on the need to fund, build, preserve and maintain affordable and workforce housing in Davidson County. One of the highlights of the plan included a \$10 million investment included in her first annual budget in the Barnes Fund for Affordable Housing and a commitment for this amount to be included in future budgets during her administration. This investment in the Barnes Fund is the largest since the Fund was created in 2013 and will be in addition to \$5 million to be received from the sale of the Nashville Convention Center that was committed to the fund during the prior administration. This local investment will help fill Nashville's widening affordable housing gap and will help supplement funding for the HOME program that has been continually shrinking (i.e., reduced by 37% since 2008).

In July of 2016 Metro Council directed the Mayor's Office of Economic Opportunity and Empowerment to work with the Council's Ad Hoc Affordable Housing Committee to develop and implement a comprehensive plan to address the issue of housing affordability in Nashville and Davidson County. This plan, called the "Housing Nashville Report" was released in May 2017. This plan coordinates and builds upon the research and policy recommendations of existing plans and identifies the needs and gaps of affordable and workforce housing in Nashville's neighborhoods and provides a road map for addressing the needs in an equitable and coordinated fashion and with a provision for a regular reevaluation of the stated goals. This plan will largely determine how local resources to address housing needs are allocated.

Proposed activities in this Action Plan are based upon priorities identified in the 2013-2018 Consolidated Plan, HUD and local priorities, feedback received throughout the year, responses to funding opportunities/interest in programs, and input from the consultations. The top priority for the 2017 Action Plan is addressing housing needs. HOME, ESG, and HOPWA were specifically created to address affordable housing and homelessness. In addition, approximately 48% of the estimated 2017 CDBG allocation has been programmed to address housing needs through a variety of activities. In addition, CDBG funds will be utilized to create economic opportunities for low-income persons and enhance very low-income areas.

To ensure that activities maximize Federal funds and do not duplicate, but rather supplement, local efforts, MDHA works closely with Metro to coordinate projects.

The following activities are limited by regulatory caps

Activity	Сар	Allocation	PI Estimated/ Actual	Amount to Budget	Amount Budgeted
CDBG Admin. & Planning	20% of Allocation & PI	\$4,637,909.00	\$191,000.00 - Estimated	\$965,781.80	\$965,781.00
CDBG Public Services Programs	15% of Allocation	\$4,637,909.00		\$ 695,686.35	\$627,894.00
HOME Administration	10% of Allocation & PI	\$1,881,838.00	\$217,854.00 - Actual	\$209,969.20	\$206,335.00
ESG Administration	7.5% of Allocation	\$ 410,455.00		\$ 30,784.13	\$ 30,784.00
ESG Shelter Operations & Street Outreach	60% of Allocation	\$ 410,455.00		\$246,273.00	\$246,273.00
HOPWA Administration	10% of Allocation	\$1,073,473.00		\$107,347.30	\$107,347.00

Projects/Activities

The 2017 proposed budgets for CDBG and HOME projects were expressed in the draft Action Plan in terms of percentages of the 2017 annual allocations budgeted for each planned activity, along with estimates based on 2016 funding. Once the final allocations were received from HUD, MDHA adjusted all CDBG and HOME activity budgets to reflect the same percentage of the actual allocations, with rounding. The final allocations for 2017 ESG and HOPWA activities, other than those carried out by MDHA staff, will be determined via a Request for Application (RFA) process and the demand for funding for specific activities subject to regulatory caps. If an activity is funded solely with carryforward or reprogrammed funds, the dollar amounts budgeted were actual and did not change when the final 2017 annual allocation was received.

AP-38 Projects Summary

Project Summary Information

1	Project Name	CDBG: Acquisition
	Target Area	Tier 2 Priority Areas
	Goals Supported	Production of new units & rehabilitation of existing housing or neighborhood/community facilities (such as open space
	Needs Addressed	Increase Supply of Affordable Housing Develop & Implement Place-Based Strategies for CD
	Funding	\$230,082 (carryforward funds)
	Description	MDHA will identify vacant or built properties that are suitable for housing to be occupied by LMI persons or neighborhood/community facilities that benefit LMI areas.
	Target Date	7/1/17-6/30/18
	Estimate the number and type of families that will benefit from the proposed activities	2 properties
	Location Description	Areas with high concentrations of poverty
	Planned Activities	Activities will include acquisition and related activities (clearance, demolition, relocation clean up, and disposition). Disposition activities extend countywide. Activities will be undertaken by MDHA.

2	Project Name	CDBG: Administration and Planning
	Target Area	Countywide
	Goals Supported	Planning
	Needs Addressed	Increase Supply of Affordable Housing
		Strengthen Collaboration Among Network of Service
		Increase Access to Healthy Food Choices
		Decrease Homelessness
		Develop & Implement Place-Based Strategies for CD
		Provide Summer Programs for Low- and Moderate-I
		Provide Housing Assistance for Persons with HIV
	Funding Board on	Affirmatively Further Fair Housing Choice
	Funding – Based on 20% of Allocation and	\$965,781.80 (\$927,581.80 annual allocation + \$38,200 estimated PI)
	20% of Estimated Pl	estimated Fi)
		Drogram administration and averall program management
	Description	Program administration and overall program management, coordination, monitoring, reporting, and evaluation.
		Development of the annual action plan, citizen participation,
		and annual assessments. Planning includes studies,
		analysis, data gathering, preparation of plans, and
		identification of actions that will implement plans.
	Target Date	7/1/17-6/30/18
	Estimate the number	N/A
	and type of families	
	that will benefit from	
	the proposed	
	activities	
	Location Description	MDHA Administrative Offices
	Planned Activities	In addition to general administration and planning functions,
		\$40,000 of the budget will be allocated specifically for
		planning efforts in Tier 2 Priority Areas. Administrative and
		most planning functions will be undertaken by MDHA.
		MDHA may solicit contractor(s) to perform certain planning
		activities.

3	Project Name	CDBG: Economic Development: Commercial Rehab
		(Façade Loans)
	Target Area	Tier 1 Areas
	Goals Supported	Public Service & Economic Development
	Needs Addressed	Develop & Implement Place-Based Strategies for CD
	Funding	\$112,500 (carryforward funds)
	Description	Financial assistance for the exterior rehab of commercial
		buildings located in Target Areas
	Target Date	7/1/17- 6/30/18
	Estimate the number and type of families that will benefit from the proposed activities	2 businesses
	Location Description	Businesses located in Tier 1 Areas.
	Planned Activities	MDHA will make a range of financing options available to businesses in located in Tier 1 areas to make exterior (Façade) improvements and to correct code violations on their properties. Forms of assistance may include deferred payment and low-interest loans, matching grants, etc. The terms of the loan will vary based on the amount of assistance. The maximum loan amount is \$50,000. All assistance is subject to underwriting review to determine the appropriate amount of assistance. Eligible costs include labor, materials, supplies and soft costs related to the rehabilitation. Landscaping, sidewalks, and driveways are eligible when the cost of such work is incidental to other rehabilitation of the property. MDHA will administer the program, and funding requests may be made by application until funding is exhausted. A portion of the funds may be used to pay for MDHA costs associated with administering the program.

4	Project Name	CDBG: Economic Development: Business Technical
		Assistance
	Target Area	Tier 1 Areas
	Goals Supported	Public Service & Economic Development
	Needs Addressed	Develop & Implement Place-Based Strategies for CD
	Funding	\$0.00 (Pathway Lending is utilizing \$300,000 in 2015 funds
	C	for 2-year program described below. Since these funds are obligated, they are not considered carryforward.)
	Description	Technical assistance and training provided directly to for-
	•	profit businesses and to businesses where one of the owners qualifies as LMI.
	Target Date	10/1/15-6/30/2018
	Estimate the number	20 businesses annually
	and type of families	·
	that will benefit from	
	the proposed	
	activities	
	Location Description	Tier 1 Areas
	Planned Activities	MDHA is partnering with Southeast Community Capital, DBA as Pathway Lending a private 501(c)(3) organization established to provide financial and technical assistance for economic development opportunities to low income communities and is certified by the U.S. Treasury Department as a Community Development Financial Institution (hereinafter "CDFI"), to administer the Business Technical Assistance program and to provide business technical assistance and training directly to forprofit businesses, to include workshops on Business Transformation, Money Smart for Small Business, Social Media for Business, the Basics of Government Contracting, and the Basics of Construction, marketing, and referrals, particularly for businesses that are located or may locate in Tier 1 Areas. An emphasis will be placed on disadvantaged businesses and business opportunities for public housing residents including opportunities for Section 3 Businesses. A portion of the funds may be used to pay for MDHA costs associated with administering the program.

5	Project Name	CDBG: Economic Development: Microenterprise	
	-	Assistance	
	Target Area	Tier 1 Areas	
	Goals Supported	Public Service & Economic Development	
	Needs Addressed	Develop & Implement Place-Based Strategies for CD	
	Funding	\$165,000 (carryforward)	
	Description	Microenterprise assistance to a commercial enterprise that has five or fewer employees, one or more of whom owns the enterprise and is LMI or is located in a Tier 1 Area.	
	Target Date	7/1/17-6/30/18	
	Estimate the number	15 businesses annually	
	and type of families		
	that will benefit from		
	the proposed		
	activities	Tion 4 Annon	
	Location Description Planned Activities	Tier 1 Areas MDHA is partnering with Southeast Community Capital, DBA	
		as Pathway Lending a private 501(c)(3) organization established to provide financial and technical assistance for economic development opportunities to low income communities and is certified by the U.S. Treasury Department as a Community Development Financial Institution (hereinafter "CDFI") to administer the Microenterprise Assistance program to provide microenterprise assistance particularly for businesses that are located or may locate in Tier 1 Areas. An emphasis will be placed on women-owned businesses and business opportunities for public housing residents. Activities will include recruiting program participants; providing business and personal development training programs to qualified businesses/persons; providing individual consulting to participants for the development of business plans, loan applications and business problem-solving during and after start-up; facilitating access to business mentors or volunteers such as accountants or lawyers for the duration of the contract; advising and assisting participants concerning participation with existing trade associations, business networks, and lenders. A portion of the funds may be used to pay for MDHA costs associated with administering the program.	

6	Project Name	CDBG: Economic Development: Section 108 Loan Repayment
	Target Area	East Bank of Cumberland River
	Goals Supported	Public Service & Economic Development
	Needs Addressed	N/A
	Funding – Based on payment required by Loan Amortization schedule – will not fluctuate based on allocation	\$516,655.50 (annual allocation)
	Description	Funds will be used to make principal and interest payments on a Section 108 loan.
	Target Date	8/31/1998-8/1/2018
	Estimate the number and type of families that will benefit from the proposed activities	N/A
	Location Description	East Bank of Cumberland River
	Planned Activities	In 1998, MDHA obtained a Section 108 loan in the amount of \$6,000,000 to acquire land on the East Bank to eliminate slums and blight. Annual payments are made from the annual CDBG allocation. As of 1/31/2017, the loan balance is \$985,000.

7	Project Name	CDBG: Housing: Homeowner Rehabilitation
	Target Area	Countywide
	Goals Supported	Production of new units & Rehabilitation of existing units
	Needs Addressed	Increase Supply of Affordable Housing
		Affirmatively Further Fair Housing Choice
	Funding – Based on	\$1,585,293.61 (\$1,344,993.61 annual allocation +
	29% of Allocation	\$152,800 estimated PI + \$87,500 from reprogrammed
	excluding PI and	funds)
	reprogrammed funds	
	Description	Repair/rehab of homes occupied by LMI families.
	Target Date	9/1/17-6/30/18
	Estimate the number	70 LMI families (≤ 80% AMI)
	and type of families	
	that will benefit from	
	the proposed activities	
	Location Description	Countywide, with targeted outreach to areas that have
		been historically underserved
	Planned Activities	Assistance will be provided in the form of forgivable loans for elderly (age 62+) homeowners. Assistance to other homeowners will be provided in the form of deferred (due on sale) loans. Repairs or improvements will be limited to items that address health and safety needs, such as heat/air, roof repair, plumbing, electrical, and accessibility. Priority will be given to homeowners whose incomes are at or below 50% AMI, persons with disabilities, and the elderly (age 62+). This program will be administered directly by MDHA. Homeowners may apply during the open application period, and funds will be allocated on a first-come, first-serve basis to eligible households until funding is exhausted.

8	Project Name	CDBG: Housing: Homeowner Rehabilitation (Targeted)
	Target Area	North Nashville (Tier 2 Priority Area)
	Goals Supported	Production of new units & Rehabilitation of existing units
	Needs Addressed	Increase Supply of Affordable Housing
		Develop & Implement Place-Based Strategies for CD
		Affirmatively Further Fair Housing
	Funding	\$0.00 (Rebuilding Together Nashville is implementing the
		2014/2015 program using prior year funds.)
	Description	Repair/rehab of homes occupied by LMI families within
		the North Nashville Tier 2 Priority Area
	Target Date	4/1/16-1/31/18
	Estimate the number	30 (≤ 80% AMI)
	and type of families	
	that will benefit from	
	the proposed	
	activities	
	Location Description	North Nashville (Tier 2 Priority Area)
	Planned Activities	MDHA, through its contracted partner Neighborhoods
		Resource Center and the community, identified streets
		within North Nashville (Tier 2 Priority Area) to be targeted
		for the improvements associated with this activity. The
		construction/project management coordination services for this project are being handled by the nonprofit
		organization, Rebuilding Together Nashville, selected
		through the procurement process. 14 applications are
		currently in various processing stages; 1 home has been
		completed; 3 homes have contracts pending. Assistance
		is provided as a grant and includes repairs to address
		health and safety needs, such as heat/air, roof repair,
		plumbing, electrical, and accessibility and exterior aesthetic
		improvements (excluding landscaping). Priority is being
		given to homeowners whose incomes are at or below 50%
		AMI, persons with disabilities, and the elderly (age 62+).
		Homeowners may apply during the open application
		period, and funds will be allocated on a first-come, first-
		serve basis to eligible households until funding is exhausted.
1		exnausieu.

9	Project Name	CDBG: Housing: HVAC Installation/Replacement Program
	Target Area	Countywide
	Goals Supported	Production of new units & Rehabilitation of existing units
	Needs Addressed	Increase Supply of Affordable Housing
		Affirmatively Further Fair Housing Choice
	Funding – based on 3%	\$177,151.01 (annual allocation)
	of allocation	
	Description	Installation of new HVAC systems or replacement of nonfunctioning HVAC units for eligible
	Target Date	7/1/17-6/30/18
	Estimate the number	30 (≤ 80% AMI)
	and type of families	(= 55 / 5 / 11111)
	that will benefit from	
	the proposed	
	activities	
	Location Description	Countywide
	Planned Activities	Installation of new HVAC systems or replacement of nonfunctioning HVAC units; assistance will be treated as a grant. Homeowners may apply during the open application period or be referred to the program through the Homeowner Rehab or Weatherization Programs. Funds will be allocated on a first-come, first-serve basis to eligible households until funding is exhausted.

10	Project Name	CDBG: Housing: Program Delivery
	Target Area	Countywide
	Goals Supported	Production of new units & Rehabilitation of existing units
	Needs Addressed	Increase Supply of Affordable Housing
		Develop & Implement Place-Based Strategies for CD
		Affirmatively Further Fair Housing
	Funding – based on	\$450,000 (annual allocation)
	10% of allocation	
	Description	Costs associated with CDBG housing activities.
	Target Date	7/1/17-6/30/18
	Estimate the number	Accomplishments will be tied to specific Housing
	and type of families	activities.
	that will benefit from	
	the proposed	
	activities	
	Location Description	Countywide
	Planned Activities	MDHA costs directly related to carrying out specific CDBG Housing activities.

Project Name	CDBG: Housing: Housing Services
Target Area	Countywide
Goals Supported	Production of new units & Rehabilitation of existing units
Needs Addressed	Increase Supply of Affordable Housing
	Develop & Implement Place-Based Strategies for CD
	Affirmatively Further Fair Housing
Funding – based on	\$50,000 (annual allocation)
1% of allocation	
Description	Costs to support activities eligible for funding under the
Description	HOME program
Target Date	7/1/17-6/30/18
	Accomplishments will be tied to specific HOME activities
	undertaken in PY 2017.
that will benefit from	
the proposed	
activities	
Location Description	Countywide
Planned Activities	MDHA costs associated with housing activities that are
	linked to providing services to owners, tenants, contractors,
	and other eligible entities participating in or seeking to
	participate in the HOME program.
	Target Area Goals Supported Needs Addressed Funding – based on 1% of allocation Description Target Date Estimate the number and type of families that will benefit from the proposed activities Location Description

12	Project Name	CDBG: Housing: Rental Rehab
	Target Area	Countywide
	Goals Supported	Production of new units & Rehabilitation of existing units
	Needs Addressed	Increase Supply of Affordable Housing
		Affirmatively Further Fair Housing Choice
	Funding	\$510,000 (carryforward)
	Description	Rehab of existing rental units or acquisition and rehab of
		units to be added to the affordable housing inventory to be
		occupied by LMI families.
	Target Date	9/1/16-6/30/18
	Estimate the number	10 LMI families (≤ 80% AMI)
	and type of families	
	that will benefit from	
	the proposed	
	activities	
	Location Description	Countywide
	Planned Activities	Assistance will be provided to qualified landlords/
		developers until funding is exhausted to acquire and
		rehabilitate or rehabilitate substandard rental property to
		lease to tenants with incomes at or below 80% AMI.
		Assistance will be provided in the form of a forgivable loan
		if a landlord agrees to makes units available exclusively for
		Section 8 voucher holders or extremely low income tenants
		or special needs populations; otherwise, assistance will be as a low-interest loan. All units must remain affordable and
		be leased to income-eligible tenants for a minimum 10-year
		affordability period.
		anordability period.

13	Project Name	CDBG: Public Facilities: Neighborhood Facilities
	Target Area	Tier 1 Areas
	Goals Supported	Public Facilities/Public Improvements and Infrastructure
	Needs Addressed	Develop & Implement Place-Based Strategies for CD
	Funding - based on 6%	\$528,274.54 (\$278,274.54 annual allocation + \$250,000
	of allocation excluding	carryforward funds)
	carryforward funds	
	Description	Financial assistance for construction of a new or expansion and/or rehabilitation of existing neighborhood facilities located in Tier 1 areas owned by a nonprofit or public agency including, but not limited to, community centers, youth centers, senior centers, and parks. Facilities must be open to the general public during normal working hours.
	Target Date	7/1/17-6/30/18
	Estimate the number	3 Facilities
	and type of families	
	that will benefit from	
	the proposed	
	activities	T: 4 A
	Location Description	Tier 1 Areas
	Planned Activities	Eligible costs include hard and soft construction costs, energy efficiency improvements and accessibility improvements. Operation and maintenance costs are ineligible. Funds will be made available for specific projects identified by Metro or made available to nonprofits through a competitive process to be announced in the fall of 2017. A portion of the funds may be used to pay for MDHA costs associated with administering the program.

14	Project Name	CDBG: Public Facilities: Infrastructure Improvements
	Target Area	Tier 2 Priority Areas
	Goals Supported	Public Facilities/Public Improvements and Infrastructure
	Needs Addressed	Develop & Implement Place-Based Strategies for CD
	Funding – not to	\$296,051.45 (\$278,274.54 annual allocation + \$17,776.91
	exceed 6% of	reprogrammed funds)
	allocation	
	Description	Construction and installation of infrastructure
		improvements in Tier 2 Priority Areas to
		connect residents in LMI areas to services
	Target Date	7/1/17-6/30/18
	Estimate the number	1 Project
	and type of families	
	that will benefit from	
	the proposed	
	activities	
	Location Description	Tier 2 Priority Areas
	Planned Activities	Improvements include sidewalks and bus stops; projects will be identified in collaboration with the Mayor's Infrastructure Team. A portion of the funds may be used to pay for MDHA costs associated with administering the program.

15	Project Name	CDBG: Public Services: Summer Youth Program
	Target Area	Countywide
	Goals Supported	Public Service & Economic Development
	Needs Addressed	Provide Summer Programs for LMI Youth
	Funding – not to	\$442,133 (annual allocation)
	exceed 10% of	
	allocation	
	Description	Funding for the eligible costs of new or enhanced
	_	Summer Programs for LMI youth ages 6-18 provided by
		nonprofits or public agencies.
	Target Date	6/1/2017-7/31/2017
	Estimate the number	2100
	and type of families	
	that will benefit from	
	the proposed	
	activities	
	Location Description	Countywide
	Planned Activities	Activities enhance participants' academic, artistic, and
		athletic interests, as well as promote job skills
		development and/or healthy lifestyles, to help prepare
		youth to become successful adults. Funding is awarded
		through a competitive process. A new component of this
		program is an initiative of Mayor Barry's office called
		"Opportunity NOW" that focuses on the need for
		employment and job training opportunities for youth ages
		14 – 15. A portion of the funds may be used to pay for
		MDHA costs associated with administering the program.

16	Project Name	CDBG: Public Services: Fair Housing
	Target Area	Tier 1 Areas
	Goals Supported	Public Service & Economic Development
	Needs Addressed	Affirmatively Further Fair Housing Choice
	Funding based on	\$35,761 (\$22,845 annual allocation + \$12,916
	1% of annual allocation	reprogrammed funds)
	Description	Fair housing counseling, outreach, and education;
	Besonption	conduct complaint-based and targeted testing, primarily in
		Tier 1 areas.
	Target Date	7/1/17-6/30/18
	Estimate the number	300
	and type of families	
	that will benefit from	
	the proposed	
	activities	
	Location Description	Tier 1 Areas
	Planned Activities	Speaking with aggrieved individuals to inform them of their rights pertaining to Fair Housing; interacting with a potentially aggrieved individuals housing provider to determine the housing provider's version of the facts (i.e., investigation.); interacting with a housing provider to inform the housing provider of his or her obligations under applicable law, in order to bring relief to the aggrieved individual; providing legal representation to an aggrieved individual, either as a defendant or plaintiff in housing-related litigation; providing general education information to individuals to inform them of their rights in conjunction with the Fair Housing Laws; providing general educational information to individuals to inform them of their rights in conjunction with the Fair Housing Laws. Funding was allocated through a competitive process to the Tennessee Fair Housing Council, and the contract allows an option to renew for 1 additional term.

17	Project Name	CDBG: Public Services: Healthy Food Initiatives
	Target Area	LMI Food Deserts
	Goals Supported	Public Service & Economic Development
	Needs Addressed	Increase Access to Healthy Food Choices
	Funding – carryforward	\$0 (Program operating during the 2017 program year is
	funds	funded with carryforward funds)
	Description	Public service and outreach/education campaign on
		making healthy food choices.
	Target Date	7/1/17-6/30/18
	Estimate the number	45
	and type of families	
	that will benefit from	
	the proposed	
	activities	
	Location Description	Metro Nashville LMI census tracts identified as food
		deserts by the USDA's Economic Research Service.
	Planned Activities	Second Harvest Food Bank will provide classes to
		Seniors residing in Public Housing related to preparing,
		eating, and shopping for healthy food specifically related
		to controlling sodium intake, carbohydrates and fiber in
		the diet.

18	Project Name	CDBG: Public Services: Services for Homeless Persons
	Target Area	Countywide
	Goals Supported	Public Service & Economic Development
	Needs Addressed	Decrease Homelessness
	Funding – based on	\$150,000 (annual allocation)
	03% of allocation	
	Description	Services include emergency payment of rent and utilities;
		facilitate Metro's encampment response through the
		operation of a shelter or outreach team
	Target Date	7/1/17-6/30/18
	Estimate the number	Emergency payments: 125 individuals
	and type of families	Encampment Response: 60 individuals
	that will benefit from	
	the proposed	
	activities	
	Location Description	Countywide
	Planned Activities	 Emergency Payments: \$130,000 for one-time payments up to \$1000 per client to pay first month's rent and security and utility deposits for participants of How's Nashville campaign, Shelter Plus Care and VASH programs, and other local homeless programs.
		Payments are made directly to landlords and utility companies.
		Encampment Response: \$20,000 of the operation of a shelter or to support outreach as part of Metro's encampment response plan; funding for operations may be awarded on a competitive basis to a qualified nonprofit; funding to outreach may be awarded on a competitive basis or utilized by MHC as a subrecipient.

19	Project Name	CDBG: Other: Nonprofit Organization Capacity Building
	Target Area	Tier 1 Areas
	Goals Supported	Planning
	Needs Addressed	Increase Supply of Affordable Housing
		Develop & Implement Place-Based Strategies for CD
	Funding - carryforward	\$50,000 (carryforward)
	Description	Technical assistance provided to nonprofits related to
		building capacity for neighborhood revitalization or
	Tanas Data	economic development.
	Target Date	7/1/17-6/30/18
	Estimate the number	10 entities annually
	and type of families	
	that will benefit from	
	the proposed	
	activities	T: 4.0
	Location Description	Tier 1 Areas
	Planned Activities	MDHA is partnering with the Mayor's Office of
		Economic Opportunity and Empowerment to
		provide funding to nonprofit affordable housing
		developers to build organizational capacity with a
		focus on affordable housing finance and
		development that will result in the
		creation/preservation of affordable housing as a
		key tool for neighborhood revitalization. Funding
		will be used to leverage the Barnes Nonprofit
		Capacity Building Program.

20	Project Name	HOME: Administration
	Target Area	Countywide
	Goals Supported	Planning
	Needs Addressed	Increase Supply of Affordable Housing
		Affirmatively Further Fair Housing Choice
	Funding – based on	\$206,335 (\$188,183 annual allocation + \$18,152 PI)
	10% of annual	
	allocation + 10% of	
	actual and PI on hand	
	(excluding repayments)	
	as of	
	5/31/2017	
	Description	Provide grant management, compliance, and oversight of
		HOME-funded activities.
	Target Date	7/1/17-6/30/17
	Estimate the number	N/A
	and type of families	
	that will benefit from	
	the proposed	
	activities	
	Location Description	MDHA Central Office
	Planned Activities	Administrative costs include staff and related costs
		required for overall program management, coordination,
		monitoring, reporting, and evaluation. Administrative
		activities will be undertaken by MDHA.

21	Project Name	HOME: Homeownership: Homebuyer Programs
	Target Area	Countywide
	Goals Supported	Production of new units
	Needs Addressed	Increase Supply of Affordable Housing
	Funding exclusively	\$216,768.99 (\$99,701.99 actual PI received and
	from PI, reprogrammed	· · · · · · · · · · · · · · · · · · ·
	and carryforward funds	
	Description	New home construction and downpayment assistance in conjunction with the purchase of homes for LMI households (≤ 80% AMI)
	Target Date	7/1/17-6/30/18
	Estimate the number	4 (≤ 80% AMI)
	and type of families	
	that will benefit from	
	the proposed	
	activities	
	Location Description	Countywide
	Planned Activities	A minimum of 15% of the 2017 allocation, estimated to be \$282,276, will be set aside for eligible CHDO projects. The tenure of the CHDO projects will be based on developer demand and can come from the homeownership or rental project budgets.
		Funding to developers associated with New Home Construction (including property acquisition costs) and funding available to eligible homebuyers for Downpayment Assistance specifically for the purchase of a home that has been constructed with HOME funds awarded through this activity. All purchasers must receive/complete homebuyer education through a HUD or THDA approved education provider. MDHA may undertake development or award funds on a first come, first served basis through an open application cycle or on a competitive basis via a Request for Proposals.

22	Project Name	HOME: Homeownership: Homeowner Rehab
	Target Area	Countywide
	Goals Supported	Rehabilitation of existing Units
	Needs Addressed	Increase Supply of Affordable Housing
	Funding	\$0.00 (program is being provided with CDBG funds)
	Description	Assistance for large-scale rehabilitation or reconstruction of owner-occupied units.
	Target Date	7/1/17-6/30/18
	Estimate the number and type of families that will benefit from the proposed activities	See CDBG Homeowner Rehab program.
	Location Description	Countywide
	Planned Activities	See description of CDBG Homeowner Rehab program.

23	Project Name	HOME: Rental: Rental Projects
	Target Area	Countywide
	Goals Supported	Production of new units
	Needs Addressed	Increase Supply of Affordable Housing
		Develop & Implement Place-Based Strategies for CD
	Frankling based on	Affirmatively Further Fair Housing Choice
	Funding – based on	\$1,831,544 (\$1,693,655 annual allocation +
	90% of allocation	\$100,000 actual and PI received and
	excluding PI and Carryforward funds	unexpended as of 5/31/17 + \$37,889 carryforward)
	Carrylor ward fullus	,
	Description	Funding for new construction of properties for rent to
		households with incomes ≤ 60% AMI
	Target Date	7/1/17-6/30/18
	Estimate the number	40 units (≤ 60% AMI)
	and type of families that will benefit from	
	the proposed activities	
	Location Description	Countywide
	Planned Activities	A minimum of 15% of the 2017 allocation, estimated to be \$282,276, will be set aside for eligible CHDO projects. The tenure of the CHDO projects will be based on developer demand and can come from the homeownership or rental project budgets. MDHA may choose to undertake development or award funds on a first come, first served basis through an open application cycle or on a competitive basis via a Request for Proposals.
		Financial assistance to developers may be in the form predevelopment loans, construction loans, and permanent financing. Eligible uses of funds include acquisition, site preparation, construction, and soft costs. All new construction projects will be subject to underwriting by MDHA and must meet HOME Site and Neighborhood Standards. Units must be occupied by tenants with incomes at or below 60% AMI. In projects with 5 or more HOME-assisted units, at least 20% of the units must serve households at or below 50% AMI.

24	Project Name	ESG: Administration; Emergency Shelter and
		Transitional Housing; Rapid Rehousing; Street
		Outreach; Prevention; HMIS
	Target Area	Countywide
	Goals Supported	Decrease Homelessness, Outreach, Emergency Shelter
		& Transitional Housing, Permanent Housing and
		Outreach
	Needs Addressed	Decrease Homelessness
	Funding for	• Administration: \$30,784 (funds for this activity will not
	activities based on	exceed 7.5% of the 2017 allocation)
	ESG 2017	Shelter Operations and Street Outreach: funds will be
	allocation amounts	awarded through an RFA process based on agency
	will comply with	demand – \$246,273 (will not exceed 60% of the
	regulatory	2017 allocation)
	requirements that cap the amount of	 Rapid Re-housing: funds will be awarded through an RFA process based on agency demand.
	funds that can be	 Street Outreach: funds will be awarded through an
	used for	RFA process based on agency demand
	Administration and	 Prevention: funds will be awarded through an RFA
	Shelter Operations	process based on agency demand.
	and Street	HMIS: \$15,000 (funds for this activity will not exceed)
	Outreach Activities	4% of the 2017 allocation)
	ESG Activity	Administration
	Descriptions	 Funding to provide operations and essential services
	Descriptions	for Emergency Shelters and Transitional Housing;
		 Services and direct housing assistance to help people
		who are homeless move quickly into permanent
		housing and achieve stability in that housing;
		 Reaching out to unsheltered homeless individuals
		and families, connecting them with emergency
		shelter, housing, or critical services, and providing
		them with urgent, non-facility based care;
		 Preventing individuals and/or families from losing
		housing and having to move into emergency shelter or
		back to the streets, with a priority on people with known histories of homelessness or chronic housing
		9
		instability; and • HMIS
		1 IIVIIO
		See ESG Planned Activities for additional information on
		each activity.
	Tannat Data	•
	Target Date	7/1/17-6/30/17

	,
Estimate the number and type of families that will benefit from the proposed activities Location Description	 Goals are based on 2016 funded activities: 2000 Persons - Emergency Shelter and Transitional Housing 300 Persons - Rapid Re-housing 100 Persons - Street Outreach 27 Persons - Prevention 3000 Persons - HMIS Countywide
ESG Planned Activities	 Administration: staff and related costs for overall program management, coordination, monitoring, reporting, and evaluation. Administrative activities will be undertaken by MDHA staff. Shelter Operation: including but not limited to maintenance, rent, repair, etc., and other eligible activities as defined in the ESG regulations at 24 CFR, §576.102 (3). Essential Services: including but not limited to case management, childcare, education services, etc., and other eligible activities as defined in the ESG regulations at 24 CFR, §576.102 (1). Rapid re-housing assistance: including but not limited to utilities, rental application fees, security deposits, etc. and other eligible activities as defined in the ESG regulations at 24 CFR, §576.104; §576.105 (Housing relocation and stabilization services) and §576.106 (Short-term and medium-term rental assistance). Street Outreach: including but not limited to cost of engagement, case management, emergency health and mental health, etc. and other eligible activities as defined in the ESG regulations at 24 CFR, §576.101. Prevention: including but not limited to rental assistance (such as arrears) and housing relocation and stabilization services, etc. and other eligible activities as defined in the ESG regulations at 24 CFR, §576.103. HMIS: Costs associated with maintaining HMIS, including software, data review, input, and quality control reporting. The activity will be performed by MDHA staff.

ESG Planned Activities (continued)

Funding for all activities will be awarded to qualified nonprofits through a competitive process to be announced late March/early April, 2017. Proposals will be evaluated by a Review Committee comprised of MDHA staff, representatives of programs that serve homeless persons, homeless or formerly homeless individuals or individuals that are knowledgeable about various aspects of the ESG program. Proposals will be evaluated in accordance with the evaluation criteria contained in the RFA and ranked from highest to lowest. Funding will be awarded for projects according to their overall rank until funding is exhausted.

	and Supportive Services
Target Area	Metropolitan Statistical Area
Goals Supported	Housing Opportunities for Persons with AIDS
Needs Addressed	Provide Housing Assistance for Persons with HIV
Funding for activities based on HOPWA 2017 allocation amounts will comply with regulatory requirements that cap the funds for Administration	 Facility-Based Operations Short-term Rent, Mortgage, and/or Utility Payments (STRMU) Supportive Services
HOPWA Activity Descriptions	 Administration: Provide grant management, compliance and oversight of HOPWA-funded programs. Facility-Based Operations: Support to facilities, including community residences, SRO dwellings, short-term or transitional facilities, project-based units, master leased units, scattered site units leased by the Sponsor, and other facilities approved by HUD. Short-term Rent, Mortgage, and/or Utility Payments (STRMU): Time-limited housing assistance designed to prevent homelessness and increase housing stability for a period of up to 21 weeks in any 52-week period. See planned activities below. Supportive Services: Services supporting the housing stability program participants. See HOPWA Planned Activities for additional information on activities.
Target Date	7/1/17-6/30/18
Estimate the number and type of families that will benefit from the proposed activities Location Description	Goals are based on 2016 funded activities: • 42 households - Facility-Based Operations • 334 households - Short-term Rent, Mortgage, and/or Utility Payments (STRMU) • 1488 - Supportive Services MSA

HOPWA Planned Activities

- Administration: staff and related costs for overall program management, coordination, monitoring, reporting, and evaluation. \$32,204 or 3% of the allocation will be retained by MDHA. Remaining funds of \$75,143 or 7% of the allocation will be awarded to Sponsors selected through an RFA process.
- <u>Facility-Based Operations</u>: eligible costs include costs of operation of housing such as maintenance, security, operation, insurance, utilities, furnishings, equipment, supplies, and other incidental costs.
- Short-term Rent, Mortgage, and/or Utility Payments
 (STRMU): assistance varies per client depending on
 funds available, tenant need, and program
 guidelines. All rent and mortgage assistance
 payments must be reasonable and represent actual
 housing costs.
- Supportive Services: supportive services include, but are not limited to, health, mental health assessments, permanent housing placement, drug and alcohol abuse treatment and counseling, day care, personal assistance, nutritional services, intensive care when required, and assistance in gaining access to local, State, and Federal government benefits and services, except that health services may only be provided to individuals with acquired immunodeficiency syndrome or related diseases and not to family members of these individuals.

All funds will be awarded to Sponsors selected for funding through an RFA to be issued late March/early April, 2017. Proposals will be evaluated by a Review Committee comprised of MDHA staff, representatives of programs that serve persons living with HIV/AIDS, or individuals that are knowledgeable about various aspects of housing services in accordance with the evaluation criteria contained in the RFA and ranked from highest to lowest. Funding will be awarded for projects according to their overall rank until funding is exhausted.

Table 9 - Project Summary

AP-50 Geographic Distribution – 91.220(f)

Description of the geographic areas of the entitlement (including areas of lowincome and minority concentration) where assistance will be directed

Under the tiered Placed-Based Strategy introduced in Substantial Amendment 1, a portion of CDBG funds will be targeted to areas with high concentrations of poverty to help spur investment in these areas.

Tier 1 Areas

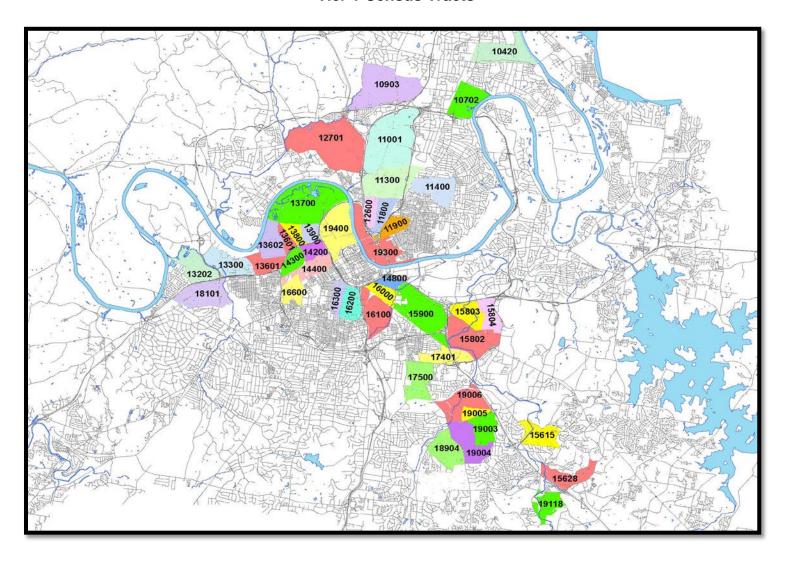
Tier 1 areas are census tracts where at least 65% of households are at or below 80% AMI or are part of a Tier 2 Priority Area. Tier 1 census tracts are listed below and are based on the latest data from the American Community Survey. A map showing all Tier 1 census tracts is provided on the following page. Detailed maps of each Tier 1 census tracts are provided in Exhibit 4. See Exhibit 5 for directions on determining the census tract number for a specific parcel/address.

010402	010702	010903	011001	011300	011400	011800	011900
012600	012701	013202	013300	013601	013602	013700	013800
013900	014200	014300	014400	014800	015615	015628	015802
015803	015804	015900	016000	016100	016200	016300	016600
017401	017500	018101	018904	019003	019004	019005	019006
019118	019300	019400					

The following programs will be available in Tier 1 areas:

Commercial Rehab (Façade Loans)
Business Technical Assistance
Microenterprise Assistance
Neighborhood Facilities
Fair Housing Outreach, Education, and Testing
Nonprofit Capacity Building.

Tier 1 Census Tracts



Tier 2 Priority Areas

MDHA, with the support of a HUD-approved technical assistance provider, undertook a data-driven analysis in order to identify which neighborhoods(s) in Davidson County should be targeted for concentrated place-based investment activities. From this analysis, the North Nashville subarea (as outlined on the map and listed in the table below) was selected as the first Tier 2 Priority Neighborhood. During the 2013 and 2014 Program Years, MDHA invested CDBG funds for sidewalk improvements in North Nashville and began outreach, through a contracted partner (Neighborhoods Resource Center) to identify blocks to implement the targeted rehab program. In 2015, MDHA rolled-out the targeted rehab program and began construction on new apartments at 10th & Jefferson.

Tier 2 – North Nashville Census Tracts

013601	013602	013700	013800	013900	014200	014300	019400



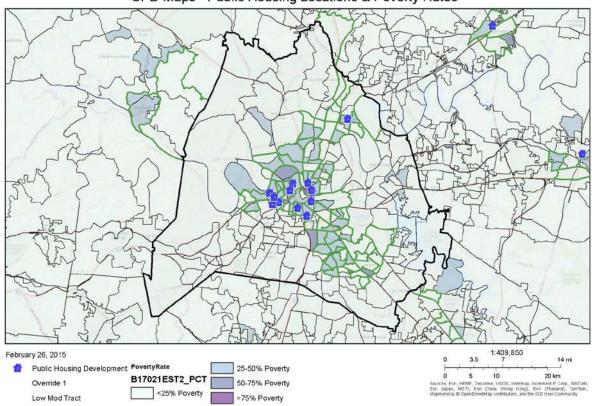
Tier 2 - North Nashville Map

In the 2015 Annual Action Plan, MDHA added census tracts in which public housing properties are located as Tier 2 Priority Areas. As shown on the map below, many public housing sites are located in areas with very high concentrations of poverty.

Tier 2 Public Housing Census Tracts

010402	011800	011900	013601	013602	013700	014200
014400	014800	016100	016200	016300	016600	019300
019400						

CPD Maps - Public Housing Locations & Poverty Rates



See Exhibit 4 for maps of each census tract listed above.

In addition to the programs available to the Tier I areas, the following programs will be available **only** in Tier 2 areas:

- Acquisition and related activities
- ☐ Infrastructure Improvements (Residential areas)
- □ Targeted Housing Rehab
- □ Planning.

Note: Business Technical Assistance and Microenterprise Assistance programs will be required to target outreach to residents of public housing.

Other Geographic Priorities

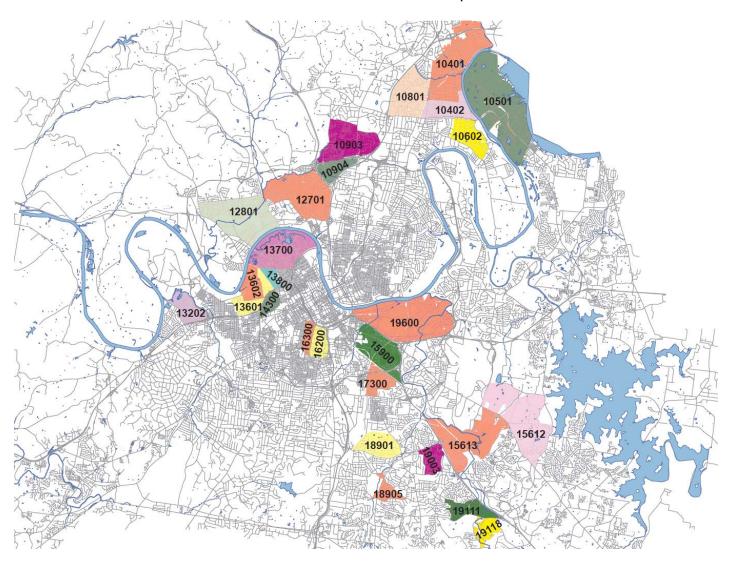
Food Deserts

One of the priorities listed in the Consolidated Plan is to "increase access to healthy food choices". Many low-income neighborhoods of Metro Nashville can be categorized as "food deserts" - area where residents have limited access to healthy and affordable food. A food desert is defined by the USDA as a low-income census tract (tract with a poverty rate equal to or greater than 20%, or a median family income that is 80% or less of the metropolitan area's median family income) in which a substantial proportion of the population has low access (at least 500 people or 33% of the population is located more than one mile (urban) or 10 miles (rural) from the nearest supermarket or large grocery store). Concentrated poverty and the percent of minority populations are critical factors in Also, areas with lower vehicle availability and public determining low access. transportation access have a higher likelihood of being in a food desert. A portion of 2016 CDBG funds were allocated for healthy food initiatives in the following LMI Census Tracts that are also designated as Food Desert Areas based on the latest data from This program will operate during the 2017 program American Community Survey. year under an existing contract with Second Harvest Food Bank. Note: Although a census tract may be labeled as a Food Desert by the USDA, it is eligible for CDBG funds only if 51% of households have incomes at or below 80% AMI. These "LMI Food Desert Tracts" are listed below, and a map is provided on the following page.

LMI Food Desert Census Tracts

010401	010402	010501	010602	010801	010903	010904	012701
012801	013202	013601	013602	013700	013800	014300	015612
015613	015900	016200	016300	017300	018901	018905	019003
019111	019118	019600					

LMI Food Desert Map



Housing for Persons with AIDS

The only program that is administered by MDHA that would lend itself to providing services to those who may not be located within the Metro Nashville-Davidson County boundary is through the disbursement of HOPWA funding. This funding stream is distributed through the broader metropolitan area, including Cannon, Cheatham, Davidson, Dickson, Hickman, Macon, Robertson, Rutherford, Smith, Sumner, Trousdale, Williamson, and Wilson Counties. HOPWA funds are not intended to be targeted towards a specific geographic area, but rather towards a specific population, which is people living with AIDS/HIV and their families.

Geographic Distribution

Target Area	Percentage of CDBG Funds		
Tier 1 Areas	5%*		
Tier 2 Priority Areas	5%**		
LMI Census Tracts also designated as Food Desert	0%*		
Areas			
Target Area	Percentage of HOPWA		
	Funds		
Metropolitan Statistical Area (MSA)	100%		

Table 10 - Geographic Distribution

Rationale for the priorities for allocating investments geographically

Significant issues identified during the planning process included the uneven distribution of community resources and the concentration of poverty. Many high-poverty neighborhoods are not able to leverage resources or attract investment that is necessary to stabilize the area, improve quality of life, and create opportunities. To help address this issue, MDHA introduced the "place-based" approach for targeting its community development efforts rather than distributing limited funds throughout the County. MDHA worked with a HUD-approved technical assistance provides to develop a two-tiered Place-Based Strategy. The purpose of the tiered approach is to provide funding to spur investment in eligible census tracts.

Via HOPWA funding to Nashville CARES, STRMU assistance and supportive services (including medical case management, transportation) are provided to clients throughout 13 counties in the Middle Tennessee region. Nashville CARES is the largest HOPWA sponsor agency, & utilizes medical case managers as the access point for all HOPWA services throughout this region.

ESG funds are allocated to an array of nonprofit shelter agencies, with locations that are scattered throughout Nashville-Davidson County.

The majority of CDBG and HOME funds are distributed on a countywide level. Because very few areas of the County are affordable to extremely low-income persons, funding for the creation and preservation of affordable housing is not limited to a specific area within a jurisdiction. Further, project proposers are evaluated, in part, on their proximity to services and transportation. The Countywide Homeowner Rehab and HVAC Installation/Replacement programs are designed to preserve existing affordable housing by allowing elderly, disabled, and low-income homeowners to receive the necessary assistance to make health and safety repairs.

^{*}Percentages based solely on 2017 funding allocated to activities in Tier 1, 2, and LMI Census Tracts designated as Food Desert Areas and do not reflect funding for activities in these areas being carried out with carryforward or prior year funds.

^{** %} is exclusive of Tier 1 funding that is available.

Affordable Housing

AP-55 Affordable Housing - 91.220(q)

Introduction

Scarcity of affordable rental units was an impediment identified in the 2013 Analysis of Impediments to Fair Housing Choice and was a common thread among all consultations during the 2017 planning period. This issue is being discussed and reviewed by a number of groups throughout the area and was studied heavily by the Metro Planning Department during the NashvilleNext process. Additionally, in August, 2015 Metro Nashville awarded a contract to Economic and Planning Systems, Inc. to prepare a Housing Policy and Inclusionary Zoning Feasibility Study Report. The goal of commissioning this study was to understand the practical options for structuring a locally-relevant inclusionary housing policy based on a comprehensive and detailed economic and policy analysis of inclusionary housing policy options. This report was completed in March 2016 and as a result of this study, Metro Council passed inclusionary housing legislation on September 6, 2016.

In July of 2016 Metro Council directed the Mayor's Office of Economic Opportunity and Empowerment to work with the Council's Ad Hoc Affordable Housing Committee to develop and implement a comprehensive plan to address the issue of housing affordability in Nashville and Davidson County. This plan, called the "Housing Nashville Report" was released in May 2017. This plan coordinates and builds upon the research and policy recommendations of existing plans and identifies the needs and gaps of affordable and workforce housing in Nashville's neighborhoods and provides a road map for addressing the needs in an equitable and coordinated fashion and with a provision for a regular reevaluation of the stated goals. This plan will largely determine how local resources to address housing needs are allocated.

The greatest need continues to be among households with very low incomes, persons with disabilities, and families. As a result, CPD affordable housing programs are designed to address these needs within the Federal guidelines.

Note: Housing assistance, as discussed in this section, does not include emergency shelter, transitional shelter, street outreach, or supportive services.

One Year Goals for the Number of Households to be Supported				
Homeless	452			
Non-Homeless	186			
Special Needs	334			
Total	972			

Table 11 - One Year Goals for Affordable Housing by Support Requirement

One Year Goals for the Number of Households Supported Through				
Rental Assistance	786			
Production of New Units	44			
Rehab of Existing Units	140			
Acquisition of Existing Units	2			
Total	972			

Table 12 - One Year Goals for Affordable Housing by Support Type

Discussion

A summary of affordable housing activities to be undertaken this program year is listed below:

Rental Assistance

- Rapid Re-housing (ESG): Services and direct housing assistance to help people who are homeless move quickly into permanent housing and achieve stability in that housing. Eligible costs include utilities, rental application fees, security deposits, last month's rent, utility deposits and payments, moving costs, housing search and placement, housing stability case management, landlord-tenant mediation, tenant legal services, and credit repair.
- Prevention (ESG): Assistance to prevent individuals and/or families from losing housing and having to move into emergency shelter or back to the streets, with a priority on people with known histories of homelessness or chronic housing instability. Eligible activities include rental assistance (such as arrears), housing relocation and relocation services.
- Services for the Homeless (CDBG): Funds will be made available to assist persons participating in How's Nashville, Shelter Plus Care, VASH, and other local homeless initiatives to obtain housing. One-time assistance will provide up to \$1,000 per client for first month's rent and rental and utility deposits. Funds are provided directly to the landlord and utility provider.
- Short-term Rent, Mortgage and Utilities (STRMU) (HOPWA): Time-limited housing assistance designed to prevent homelessness and increase housing stability for a period of up to 21 weeks in any 52-week period. The amount of assistance varies per client depending on funds available, tenant need, and program guidelines. Rent and mortgage assistance payments must be reasonable and represent actual housing costs.
- Project-Based Vouchers: In order to increase the supply of affordable rental housing, MDHA made a decision to convert up to 900 of their housing choice vouchers to project-based vouchers and issued an open RFP in the fall of 2016 soliciting proposals from owners and/or developers of new or existing housing to

allow them to apply for these project-based vouchers to provide rental assistance to tenants that would occupy their housing units.

<u>Landlord Incentive Program – Veterans Affairs Supportive Housing (VASH Program:</u> Metro Nashville is funding an incentive program to encourage owners/landlords of property in Davidson County to rent their units to homeless Veterans that are eligible for rental assistance under MDHA VASH program. There are two components to the program, a lease signing bonus and eligibility for payment of unpaid rent or damages after a VASH participant moves from a unit.

Production of New Units (HOME only)

HOME funds are the only source of funds available for new construction; for this reason, MDHA elected to allocate HOME funds for new construction rather than for rehab. (Funding for rehab of homeowner and rental projects will be available through CDBG.) During the program year, MDHA will make available HOME funding opportunities for nonprofit and for profit development partners or elect to undertake development of affordable housing for rent or homeownership. Financial assistance may be in the form of predevelopment loans, construction loans, and permanent financing. Eligible uses of funds may include acquisition, site preparation, construction, soft costs and down payment assistance to purchasers acquiring units constructed with HOME funds. All projects are subject to underwriting by MDHA in according with HOME program regulations. New construction will adhere to HUD's quidance on broadband infrastructure.

See: https://www.federalregister.gov/documents/2016/12/20/2016-30708/narrowing-the-digital-divide-through-installation-of-broadband-infrastructure-in-hud-funded-new.

- Rental Projects: All HOME assisted rental projects must serve households with incomes at or below 60% AMI. In projects with 5 or more units, at least 20% of the units must serve households with incomes at or below 50% AMI. Priority is established for projects serving households at or below 30% AMI and large families. New construction rental projects must meet HOME Site and Neighborhood Standards.
- Momeownership: On February 7, 2017, HUD issued 2017 homeownership value limits for the HOME program. Upon reviewing the new limits, MDHA became concerned that the HUD-provided limits were much lower than the current Nashville market. Review of local housing data substantiated these suspicions. As a result, MDHA is submitting documentation in Appendix B of this Action Plan seeking HUD approval to allow MDHA use local value limits established in accordance with the requirements and methodology outlined at 24 CFR 92.254(a)(2)(iii). Based on the data provided using the prescribed methodology, 95% of the median purchase price limit will be \$265,290 for single family existing construction and \$341,999 for single family new construction. These are the value limits MDHA will utilize to ensure homes acquired with HOME funds comply with modest housing requirement of 24 CFR 92.254. All Homes must be sold to

households with incomes at or below 80% AMI. In accordance with HOME regulations, if a home is not sold within 6 months of completion, the home must be rented to a household at or below 80% AMI.

Rehab of Existing Units

- O Homeowner Rehab Program: Homeowners with household incomes at or below 80% AMI may apply for assistance for household repairs to address health and safety issues. Due to the demand for assistance, priority will be given to homeowners whose incomes are at or below 50% AMI, persons with disabilities, and the elderly (age 62+).
 - Countywide Rehab Program (with targeted outreach to areas of the County deemed recently underserved): CDBG funds will be used to complete home repairs to eliminate health and safety issues, such as lack of heat/air, roof repair, plumbing, accessibility, lead and/or asbestos removal, etc. This assistance will be made available to qualified homeowners and be treated as a forgivable loan for elderly (62+) homeowners and a deferred (due on sale) loan for non-elderly homeowners.
 - Targeted Rehab Program: MDHA, through its contracted partner Neighborhoods Resource Center and the community, identified streets within North Nashville (Tier 2 Priority Area) to be targeted for the improvements The construction/project management associated with this activity. coordination services for this project are being handled by the nonprofit organization. Rebuilding Together Nashville, selected through procurement process. 14 applications are currently in various processing stages; 1 home has been completed; 3 homes have contracts pending. Assistance is provided as a grant and includes repairs to address health and safety needs, such as heat/air, roof repair, plumbing, electrical, and accessibility and exterior aesthetic improvements (excluding landscaping). Priority is being given to homeowners whose incomes are at or below 50% AMI, persons with disabilities, and the elderly (age 62+). Homeowners may apply during the open application period, and funds will be allocated on a firstcome, first- serve basis to eligible households until funding is exhausted.
 - HVAC Installation/Replacement Program: CDBG funds will be used to expedite installation or repair/replacement of nonfunctioning HVAC systems for homeowners with incomes at or below 80% AMI.
 - Rental Rehab: CDBG funds will be used to provide assistance to landlords and developers to acquire and rehabilitate or rehabilitate substandard rental property to lease to tenants with incomes at or below 80% AMI. Input received through 2017 Action Plan consultations indicated the lack of rental units and refusal of landlords to accept Section 8 vouchers as a primary barrier to retaining/maintaining the existing affordable housing inventory.

These consultations also indicated that rehabilitation of rental units needed to be a priority activity to address affordable housing. This assistance will be provided in the form of a low interest loan or a forgivable loan. If a landlord agrees to make their units available exclusively to Section 8 Voucher holders for a minimum 10-year affordability period, the assistance will be provided in the form of a forgivable loan. If a landlord wishes to rent to other income eligible tenants and not exclusively to Section 8 Voucher holders for a minimum 10 affordability period, the assistance will be provided in the form of a low interest loan. Structuring the assistance as a forgivable loan for landlords that agree to exclusively lease to Section 8 Voucher holders will hopefully act as an incentive to increase the number of standard units that are available for lease by Section 8 Voucher holders. MDHA will also provide rental rehab assistance as a forgivable loan to nonprofit agencies that agree to renovate and lease their property to special needs populations for a minimum of 10 years.

Projects with substantial rehab will adhere to HUD's guidance on broadband infrastructure. See: https://www.federalregister.gov/documents/2016/12/20/2016-30708/narrowing-the-digital-divide-through-installation-of-broadband-infrastructure-in-hud-funded-new.

Acquisition of Existing Units

- Acquisition: MDHA may utilize CDBG funds to acquire property in Tier 2
 Priority Areas for affordable housing.
- <u>Barnes Housing Trust Fund:</u> MDHA will continue to collaborate with the Metropolitan Trust Fund Commission on the best way to align the use of HOME and Barnes Funds.
- <u>CHDO Set-Aside:</u> A minimum of 15% of the 2017 HOME allocation, estimated to be \$282,276, will be set aside for CHDOs to undertake affordable housing development and eligible CHDO projects. The tenure of the CHDO projects will be based on developer demand and can come from the homeownership or rental project budgets. To assist organizations with their capacity needs, MDHA will continue to provide technical assistance as needed.
- RAD Set Aside: MDHA may choose to use a portion of HOME funds from the rental project budget for new construction of affordable housing as part of the redevelopment of MDHA-owned properties that have been converted under RAD.

AP-60 Public Housing – 91.220(h)

Introduction

MDHA is the Public Housing Authority (PHA) for Nashville. MDHA's Affordable Housing Department oversees Metro Nashville's public housing stock, including the administration and maintenance of 5,399 public housing units which provide housing for more than 13,497 persons. In 2017, MDHA plans to continue the online application process, but instead of a lottery, an online applicant portal will be assigned for each property allowing each property to individually manage their waitlist. The applications will be date stamped and processed in chronological order. MDHA is also proposing to change the application process to the following:

- Once the applicant is selected from wait list, property management will try to contact the applicant using the contact information provided by the applicant (telephone and email).
- If the attempted contact is not successful, within 24 hours of attempted contact, property management will forward a letter by first class U.S. mail requesting that the applicant contact property management within 10 days from the date of the letter. The next applicant on the wait list will be contacted the initiate application processing.
- If the applicant fails to contact the office by telephone within the prescribed time period, their pre-application will be removed from the wait list.

In preparation of transitioning to Yardi Affordable Housing module, in accordance with the current Admission and Continued Occupancy Policy the current wait-list pools were purged in March, 2016. MDHA opened waitlists by property type (family, contemporary, elderly, and elderly and disabled), asked applicants to select the specific property in which they were interested in applying, and developed a list of applicants for each specific property. Applications will be processed chronologically using date and time order. Upon closing the waitlist, each individual public housing property wait list will be transferred to the RAD affordable housing wait list. MDHA will no longer maintain a central pool of applicants.

MDHA's Rental Assistance Department administers the Section 8 Housing Choice Voucher and Moderate Rehabilitation Programs. In 2016, MDHA provided rental assistance through the voucher program to over 6,900 households. The Rental Assistance Department strives to reach an annual utilization rate of at least 99% of all voucher funding. To provide more housing choices for its eligible voucher recipients, the Department has set a goal to recruit at least 25 new property owners to the voucher program each year.

MDHA continues to use the online only system for taking application. The online system provides another advantage because applicants can apply from the comfort of their own homes and be assisted by friends and family. This process saves them both time and travel expense. Additionally, if they are working with service providers, the provider can assist them with the application process from their office. In one week period in August 2015, Rental Assistance accepted applications for HCV and received over 15,000 online applications.

In 2013, MDHA HCV program established a preference for persons referred by the Metro Homelessness Commission as part of the "How's Nashville" Campaign and pledged up to 18 vouchers per month for participants. MDHA is continuing this program in 2017.

Actions planned during the next year to address the needs to public housing

As evidenced by the number of applicants on the waiting list for Section 8 rental assistance and the lack of available units for public housing for families, the most immediate need of those qualified to receive public housing or rental assistance is an increased supply of available rental units.

MDHA has established the following goals to address the needs of its public housing population: Increase the number of public housing family self-sufficiency units by 453 (this goal has been exceeded, the current cumulative total is 619; 118 new households were added during the last 12-month reporting period); audit 20% of all public housing resident files annually to reduce instances of income discrepancies and inaccurate rent calculations; and attract at least 25 new property owners to the Section 8 Housing Choice Voucher program. 111 new landlords were added as of FY ending 9/30/2016. The Rental Assistance office plans to continue to hold landlord meetings on a regular basis to encourage landlords to participate in the program and make affordable units available to participants. In addition, Rental Assistance received set-aside funding to increase housing opportunities for homeless Veterans and a Program Outreach Coordinator was hired in February, 2016. Rental Assistance received another year of set-aside funding for 2017 and will continue to employ the Program Outreach Coordinator.

In August 2016, MDHA issued a Request for Proposals for project-based voucher funding for up to 200 units. MDHA plans to convert up to 200 of its tenant-based vouchers to project-based vouchers in an effort to increase the supply of affordable housing.

Rental Assistance plans to open the Section 8 waiting list in August or September 2017.

MDHA also aims to increase the number of participants in the Family Self-Sufficiency program and establish new partnerships annually with agencies that promote aspects of family self-sufficiency (homeownership, budget management, career development, job training and readiness) in order to help families transition to economic independence and thereby reduce the demand for public housing assistance.

In December 2013, MDHA applied to HUD to convert Metro Nashville's entire portfolio of public housing properties to Project-Based Rental Assistance through the Rental Assistance Demonstration (RAD) Program. MDHA received notice in December 2014 that its application for the RAD program has been approved. As a result, MDHA has begun the process of converting to Project-Based Rental Assistance under the guidelines of PIH Notice 2012-32, REV-1 and any successor Notices and will close on the first property in July 2016.

RAD was designed by HUD to assist in addressing the capital needs of public housing by providing MDHA with access to private sources of capital to repair and preserve its affordable housing assets. Although MDHA is proposing to convert Metro Nashville's entire portfolio of public housing properties under RAD; it is expected that the conversion of different properties will occur at different times as final negotiations are completed with HUD, but all conversions are expected to be completed by Fall 2017.

A portion of the 2017 HOME allocation may be used for new construction in conjunction with RAD. MDHA is moving forward with its Envision Cayce Plan with 70 new units of public housing under construction and new mixed-income housing under design for the former Kirkpatrick Park. The plan is available at: http://www.nashville-mdha.org/?p=1616. MDHA received a 9% 2016 Low Income Housing Tax Credit Allocation at Cheatham Place, and we anticipate applying for another 9% allocation for 2017.

A portion of CDBG funds have been allocated to address the needs of public housing residents. CDBG funds were provided via an agreement with Pathway Lending, a Community Development Financial Institution, in 2015 to operate a 2-year program to provide business technical assistance and training directly to businesses, with an emphasis being placed on disadvantaged business, and business opportunities for public housing residents including opportunities for Section 3 Businesses. This program has been very popular and will continue into the 2017 PY and will be expanded to include microenterprise assistance. Healthy Food Initiatives in the 2017 PY will provide an education program to residents of Hadley Park Towers, an elderly and disabled public housing property. Nonprofits applying for funding for Summer Youth programs are encouraged to recruit youth living in public housing. MDHA continues to engage in planning activities for the potential redevelopment of properties.

MDHA's grant writer is actively pursuing funding opportunities that can benefit public housing residents. As a result of these efforts, in June 2016, MDHA was awarded three significant awards.

 First was a \$350,000 Nursing Diversity Workforce Program grant to address the lack of diversity in the nursing workforce by using evidence-based strategies to improve retention and academic achievement of students from disadvantaged backgrounds. This program represents collaboration between MDHA, the Tennessee College of Applied Technology-Nashville's Practical Nursing Program, the Martha O'Bryan Center, and the Nashville Financial Empowerment Center.

- Second was a \$500,000 Choice Neighborhoods Planning grant to support the development of a comprehensive neighborhood transformation plan to revitalize the adjacent and distressed public housing developments of Napier Place and Sudekum Homes. Co-applicants MDHA and the Martha O'Bryan Center will lead an inclusive group of residents and community stakeholders though a two-year planning project to build locally driven solutions to address the challenges that plague this neighborhood such as poor quality housing, inadequate schools, poor health, high crime, and lack of capital. By focusing on the three core goals of housing, people, and neighborhood, the final Transformation Plan will guide the revitalization of public housing while simultaneously directing the transformation of the surrounding neighborhood and build positive outcomes for families.
- Third, was a 10-year Promise Zone designation to revitalize high-poverty communities by creating jobs, increasing economic activity, improving educational opportunities, reducing violent crime, leveraging private capital, and assisting local leaders in navigating federal programs. The Nashville Promise Zone represents collaboration between the Metropolitan Development and Housing Agency (MDHA), the Office of Mayor Megan Barry, six implantation partners, and 87 supporting partners which include a comprehensive group of leaders from government, local institutions, nonprofits, and community organization. These promise zone partners have come together to undertake a collaborative effort to socially and economically transform the community.

Additional grants being pursued during the 2017 Program Year that will benefit public housing residents, if received, are as follows:

- Nursing Workforce Diversity Program Grant renewal application to address the lack of diversity in the nursing workforce by using evidence-based strategies to improve retention and academic achievement of students from disadvantaged backgrounds.
- Youth Homelessness Demonstration Project to provide funds to develop and implement a community approach to prevent and end youth homelessness through a comprehensive system of care for young people rather than implementing individual or unconnected projects that serve this population.
- HUD Safety and Security Grant to provide funds to address emergency capital needs to improve safety and security measures necessary to address crime and drug-related activity that threaten the health and safety of public housing residents.
- Byrne Criminal Justice Innovation Program Grant to support community stakeholders and public housing residents as they develop a plan to address neighborhoods that have disproportionately high crime rates compared to the rest of the city. This program helps the community develop place-based initiatives that strengthen the capacity of residents and organizations so that they

are able to implement comprehensive strategies to revitalize an entire neighborhood or community to create lasting change for its residents.

• Juvenile Reentry Assistance Program Grant will support legal services for youth up to age 24 to help improve chances for reentry, reduce recidivism, and address the challenges the youth face while trying to reintegrate into their communities.

Additionally, MDHA is involved in the national ConnectHome Initiative to bring technology to public housing residents. ConnectHome is a HUD initiative to increase broadband internet access to HUD assisted communities. MDHA has committed to pay internet access service fees for up to 100 residents of Cayce Place Apartments for one year.

In December 2016 Mayor Barry and representatives from HUD joined MDHA and Sanderling Renal Services for a ribbon cutting ceremony and opening of the Sanderling Dialysis Clinic located in the Atchison Community Center at Historic Preston Taylor Apartments, an MDHA public housing community. This dialysis clinic is thought to be the first of its kind on the grounds of a public housing entity. This innovative and collaborative public-private partnership will improve the quality of life for MDHA residents and nearby neighbors by creating easier access to health care, better health and career opportunities. Sanderling Renal Services has committed to provide public housing residents with the opportunity to serve as paid students in a training program that will lead to certification as a Hemodialysis Patient Technician. During the training program, expected to last 6-8 months, residents will be eligible to receive full benefits including health care, and once they pass the certification examination, residents will receive a pay increase comparable to other certified Hemodialysis Patient Technicians in the area. Four MDHA residents have already been hired as dialysis technician trainees. This partnership benefits all parties, and once proven successful, MDHA hopes to replicate it at another site.

MDHA is currently compliant with all fair housing and civil rights requirements and is not under a Voluntary Compliance Agreement.

Actions to encourage public housing residents to become more involved in management and participate in homeownership

MDHA provides multiple opportunities for public housing residents to be involved. Two membership positions on the MDHA Board of Commissioners are filled by public housing residents. Residents also serve as officers on the Resident Association Board at each of MDHA's public housing properties. In addition to serving as community leaders, residents are also encouraged to participate in and support activities and workshops sponsored by their respective resident associations. Property Management and the Social Services Division work in tandem with Resident Association leaders to develop and launch community events.

The Social Services Division of the Affordable Housing Department serves a vital role at MDHA properties. The Social Services Team will continue in 2017 to assist Property Managers with home inspections, one-on-one resident conferences and home visits. Social Services team members also provide on-site budgeting and money

management classes, make referrals for community service hours, referrals for supplemental/emergency food and infant products, provide crises intervention, and rental assistance for those at risk of being evicted. The team also host valuable events, activities, workshops and trainings designed to foster growth and self-sufficiency among residents. In addition, MDHA social services professionals form valuable partnerships with service providers to bring beneficial services to MDHA properties. Among these valuable partnerships are those formed specifically to assist residents who aspire to become homeowners. MDHA's team of social services professionals have a crucial role in the homeownership process for our families including but not limited to: enrolling them in homeownership classes, linking them with organizations who match the dollars they save for homeownership, assisting with credit repair and reducing debt, fostering relationships with sound lenders, helping them determine the best home for their family's needs and financial resources, assisting with the gathering of documents for the mortgage process, providing "sweat equity" on behalf of residents approved for homeownership by Habitat for Humanity and helping residents establish a postpurchase budget that's instrumental in managing the new responsibility of homeownership etc.

Another effective tool for assisting residents with homeownership and self-sufficiency is MDHA's Family Self-Sufficiency (FSS) Program. Through the FSS, portions of participants' rent received are earmarked for participants and placed in an escrow account to accumulate for later use. Participants sign an agreement to receive intensive goaldriven case management for a period of five years. Both Section 8 and Public Housing residents are eligible for MDHA's Family Self-Sufficiency (FSS) Program which combines MDHA and private resources to support residents in transitioning out of public assistance and attaining homeownership and financial independence. The type of services received enable families to increase their income, reduce or eliminate the need for government assistance, achieve higher education and job training, and progress in achieving economic independence and housing sufficiency. A total of 301 public housing residents are currently participating in the FSS Program. Four public housing participants purchased homes last year as of the last quarter of 2016. Since two thirds of the residents currently participating in the FSS Program were enrolled within the last twenty-four months, public housing FSS staff has set a goal of 2 first-time homebuyers during 2017. MDHA aims to increase the number of Family Self-Sufficiency Section 8 Voucher households to 150. MDHA's Rental Assistance Division has also set a goal to have 3 participants move to homeownership over the next calendar year. As of the third quarter of 2016, 3 participants had purchased homes.

Notices of public hearings for annual plans and reports are posted at properties, and residents are encouraged to attend. Public hearings on the Annual Update to the Consolidated Plan provide residents the opportunity to learn about affordable housing programs. During the development of the Agency's annual PHA plan, representatives from each MDHA department meet with Resident Association presidents to present a summary of each's department's core mission; again, this is an opportunity for residents to learn about affordable housing programs.

If the PHA is designated as troubled, describe the manner in which financial assistance will be provided or other assistance

MDHA is rated as a High Performer by HUD in the management of its public housing programs and a high performer under the Housing Choice Voucher Section 8 Management Assessment Program.

AP-65 Homeless and Other Special Needs Activities – 91.220(i)

Introduction

Describe the jurisdictions one-year goals and actions for reducing and ending homelessness:

MDHA will support the following goals and actions for reducing and ending homelessness:

- 1. Utilizing HUD-provided technical assistance to collaborate with MHC and the community on assessing and improving the community's system for addressing homelessness.
- 2. Planning and program development, in conjunction with the Metropolitan Homelessness Commission and the Nashville/Davidson County Continuum of Care, to implement coordinated entry for veterans, chronic/vulnerable, families and youth/young adults. A Coordinated Entry System (CES) Manager is now in place at the Metro Homelessness Commission; the CES Manager has produced a working draft of a CES Policies & Procedures Manual and formed a CoC CES Subcommittee.
- 3. Providing homelessness prevention and diversion services to those who are still housed. To be maximally effective, shelter prevention and diversion will target households who are imminently going to experience homelessness within a few days. Ideally, this assistance will be tied to coordinated entry systems. For 2017, MDHA will consider prioritizing ESG prevention funds to assist persons with histories of homelessness, thereby increasing housing retention among the community of formerly homeless people in Nashville.
- 4. Investing in high-performing rapid rehousing. In spite of the tight local rental market, rapid rehousing programs are achieving positive results in exiting people to permanent housing. This suggests that the local system could house more people with an expansion of rapid rehousing and a shift of resources from emergency shelter. 2016 subrecipients are being asked to collect housing retention data from 90 days to as long as 6 months, to better determine the long-term effectiveness of this intervention.
- Increasing system capacity in outreach and housing navigation services. The high cost of housing in Nashville has made it increasingly difficult to locate appropriate units for rapid rehousing and other subsidy programs. MDHA will consider

prioritizing outreach funds over emergency shelter funds (subject to the applicable cap), so that more system resources are dedicated to helping unsheltered people with searching for and securing housing through landlord cultivation and creation of housing/service plans. Local system capacity could be improved by utilizing ESG Rapid Re-housing funds to pay for housing search and placement services, and MDHA will encourage such proposals in its 2017 RFA process.

- 6. Investing more in HMIS. A key obstacle to local system planning and improvement in Nashville is a low rate of emergency shelter and transitional bed coverage in HMIS. With large key programs not contributing data, it is very difficult to have a complete system-level understanding of where people are entering the homelessness system, what programs are accessed, and the results of the interventions. MDHA will seek out additional funding for HMIS to support the expansion of the database to cover more local shelter beds and persons served; increase its focus on using this data to measure system performance; and support efforts to integrate the management of ESG funds with the Continuum of Care.
- 7. Providing funds (subject to applicable cap) to support shelter operations.
- 8. Supporting local efforts to increase permanent housing opportunities, linked to appropriate supports, for homeless veterans, chronic/vulnerable homeless persons, families and youth.
- 9. Addressing barriers to housing entry, such as, but not limited to, up-front housing costs like rent/utility deposits and first-month's rent, using available resources.

Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

MDHA's Emergency Solutions Grants Review Committee will continue to invest in street outreach activities during the next funding cycle. In past years, Park Center has been awarded program funds for street outreach funds.

State ESG funds, administered by THDA have expanded outreach by the Metro Homelessness Commission to launch the new Nashville Outreach Team for Encampments (N.O.T.E.). The mobile team of two staff will soon be expanded to three, using CDBG funds committed by MDHA: the outreach specialists will engage people experiencing homelessness in unauthorized encampments to increase their access to housing and services.

Assessment of needs among the chronic and/or veteran homeless subpopulations will be conducted using the screening tool known as VI- SPDAT. Prioritization scores from this tool establish an admissions preference for housing.

A significant percentage of individuals experiencing homelessness are also impacted by mental illness. For 2017, Park Center will continue its homeless outreach program, partly funded by the Metropolitan Homelessness Commission. The program consists of two components: the SOAR initiative to link people to SSI/SSDI benefits; and Street

Outreach. Coordinators for each program work together to help connect homeless persons with vital community resources and services in an effort to ease their return to independent living.

The Mental Health Cooperative (MHC) operates the PATH program for persons with serious mental illnesses who are homeless or at risk of becoming homeless. The organization utilizes a team of outreach workers, case managers and providers, and makes services available offsite via a mobile clinic and offices at the Nashville Rescue Mission and other area shelters.

Addressing the emergency shelter and transitional housing needs of homeless persons

Nashville has an extensive network of emergency and transitional shelter options for homeless individuals and families. A supply of 1,596 year-round emergency beds and 614 transitional beds is enhanced each October by more than 200 seasonal beds added by the Room in the Inn program, which relies on local faith communities to open their doors and offer shelter during the winter months. Large shelters at times accommodate guests on overflow cots; in addition, the city has worked with private nonprofits to put in place a *Cold Weather Community Response Plan*, utilizing emergency warming shelters during extreme weather. In addition to the Nashville Rescue Mission and the Room in the Inn, efforts by advocates at Open Table Nashville assist with outreach and canvassing to let homeless persons sleeping outdoors know about available shelter options. Oasis Center and Launch Pad offer shelter to youth, and during times of extreme cold, the Nashville Humane Society provides a mobile haven for pets of homeless persons as well.

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

MDHA has worked hand-in-hand with the Metropolitan Homelessness Commission to ensure that homeless individuals and families with the most severe needs are prioritized in Permanent Supportive Housing - a difficult but necessary step to ending homelessness among the most vulnerable, and towards meeting the Obama Administration's goal of ending chronic homelessness.

Among the top barriers to affordable housing cited in the Action Plan consultation session on homelessness were lack of affordable housing stock, and landlords who do not accept people with Section 8 vouchers and/or eviction histories. MDHA may explore possible technical assistance from HUD to better understand the new HEARTH Act regulations as they apply to rental assistance programs funded under CoC, and what steps could be

taken to more quickly lease units to homeless people in need. The CoC program, under Rental Assistance, allows payments to landlords to exceed the Fair Market Rent (FMR) as long as those payments are within the rent reasonableness standard. MDHA will work with agencies granted CoC assistance under this activity to explore existing sources of rental housing data that could be used to establish comparable rents that exceed FMR and potentially attract a broader spectrum of landlords. This could also serve as a springboard to strengthen coordination between services providers and housing providers, noted as having improved, but still weak in the consultation sessions. MDHA will encourage housing search and placement efforts for homeless persons, and hopes to convene a CoC General Meeting session sharing key strategies used by agencies that are successfully moving persons experiencing homelessness quickly into appropriate housing supports.

To help ease the transition of homeless people into affordable, permanent housing, MDHA identified Rapid Re-Housing as a priority for the FY 2016 ESG funding cycle. Obtaining permanent housing quickly for individuals and families who are already homeless will shorten the length of time spent in emergency and transitional shelters - justifying a focus on rapid re-housing. A triage tool like the VI-SPDAT will help quickly assess for extreme vulnerabilities and match people with the most appropriate support and housing interventions available. As the local market for affordable rental housing is extremely tight, MDHA forecasts using Rapid Re-housing funds in 2016 & 2017 via collaborative efforts that will serve homeless participants across agency lines, with critical housing search and placement activities.

This focus on investment in re-housing people who live on the streets, or in shelters, is a thread that runs consistently through the related federal notices.

Each year, MDHA estimates that over 9,000 people sleep in city shelters, transitional housing or outdoors, in need of safe, affordable, and permanent housing. Annual point-in-time numbers for the city since 2010 hover just above 2,200. These figures provide ample justification for re-housing as a top priority.

Using ESG funds to rapidly re-house homeless persons sleeping in shelters and outdoors in Metro Nashville will reduce the number of homeless people in the city across all subpopulations, including chronically homeless persons, veterans, families with children and homeless/runaway youth. MDHA encourages collaboration with local nonprofits to transition as many people as possible into permanent housing.

In November 2014, Nashville's Homeless Veteran Service Coordination Team was formed to coordinate efforts to prevent and end homelessness among Veterans in the CoC. This group will continue to review data on veteran households experiencing homelessness each month, number of Veteran households exiting homelessness each month by type of assistance provided (TH, PSH, RRH, etc.), length of stay in GPD and other transitional housing, data quality and reporting within HMIS, landlord outreach, permanent housing retention data, and SSVF integration into the ongoing development of the local coordinated entry system. The main objective is to have adequate permanent

housing opportunities available for Veterans who are experiencing homelessness at any given time. Metro Nashville is participating in the national Mayor's Challenge to End Veteran Homelessness and Zero:2016.

MDHA will continue to commit staff time and expertise to a housing campaign called How's Nashville, the local version of the national 100,000 Homes Campaign that is a community-wide, collaborative, and inclusive effort to end chronic and veterans homelessness in Nashville. How's Nashville partners work to connect the most vulnerable to permanent solutions and housing supports through a Housing First approach. How's Nashville partners set shared housing placement goals to end veterans and chronic homelessness and track the community's progress through frequent reporting of monthly housing placement and retention data. To bolster the supply of affordable housing offerings, MDHA has committed a monthly set-aside of 18 Housing Choice Vouchers each month, dedicated to chronic and highly vulnerable homeless persons with the longest histories of homelessness, who are identified via the VI-SPDAT screening tool and added to a prioritized waiting list maintained by Nashville's coordinated assessment system. MDHA will work with frontline nonprofit staff to streamline the application process for Section 8 and help decrease barriers to this resource.

The 2017 Action Plan includes additional Community Development Block Grant (CDBG) funds to continue the program started in 2013 to help pay for first month's rent, security deposits, and utility deposits for individuals and families experiencing chronic homelessness who are identified/prioritized by the common screening tool described above coming through the How's Nashville Campaign, Shelter Plus Care and VASH.

Primary local forces in preventing homelessness in Nashville include the Metro Social Services department, Metro Action Commission, NeedLink, Rooftop, and Ladies of Charity. These agencies work tirelessly to offer services and limited financial assistance on rent and utility arrears to keep households from becoming homeless.

MDHA intends to use ESG Prevention funds to enhance the efforts above. Funds were awarded to Safe Haven Family Shelter and Catholic Charities in 2016. Precious resources are being utilized to permanently house homeless people in Nashville, including rental subsidies such as VASH, CoC Shelter Plus Care and Housing Choice Vouchers. In tandem with these vehicles, ESG funds can help formerly homeless individuals remain housed and increase stability.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs.

The United Way of Metro Nashville will continue to partner with Catholic Charities & Safe Haven Family Shelter in an effort to serve homeless/at-risk families with children in the city's school system, using funds from the Siemer Institute for Family Stability, a funder whose mission is reducing student mobility for school-aged children and preventing homelessness for families. To date, this program has served 292 families.

State ESG funds are administered by THDA. 2016 ESG funds to agencies in Nashville provide street outreach, emergency shelter, prevention and rapid rehousing services and enhance HMIS reporting capabilities. In the September 2016 consultation session that focused on needs of people with HIV/AIDS, participants urged support for short-term housing assistance (STRMU). This STRMU emphasis should be evident in HOPWA allocations for 2017, addressing a barrier to affordable housing that was also identified as critical in the session.

MDHA has adopted the following discharge policies for specific sub-populations to decrease the risk of persons exiting institutions will not enter into homelessness:

Foster Care Discharge Protocol: Formal Protocol

Formal protocols are established and implemented through the Tennessee Department of Children's Services (DCS), which provides Chafee Foster Care Independent Living Program (CFCILP) services through its Independent Living Program (ILP), and also monitors the provision of Extension of Foster Care (ESC) Services. As a part of the federal mandate, this Division is charged with building a network of appropriate supports and services. DCS utilizes a "Predictors of Homelessness" assessment to help identify youth at age 17 who might be high risk for homelessness to ensure thoughtful planning and prevention.

The Department continues to believe that the best strategy for ensuring that older youth in foster care develop the independent living skills and have the ongoing supports and opportunities they need for a successful transition to adulthood is for them to achieve permanency and be part of a well-functioning family. For this reason, the Department continues its emphasis on finding permanency for older youth. The Department also recognizes that it is unrealistic to expect young people transitioning from foster care at age 18 to function fully independently without access to ongoing supports.

TN DCS IL has been partnering with the WIOA Youth Program through Tennessee Division of Labor and Workforce development. TN DCS and WIOA have met to discuss new federal regulations and how to better connect young people to employment opportunities. IL staff are participating in WIA youth councils across the state. This work will be ongoing.

The 4 Jim Casey resource centers across the state have programs that assist youth participating in their programs find employment and connection to the community. TN ILPS has secured contracts to 2017 for the four (4) resource centers.

Through a partnership with Youth Villages, any young person transitioning from foster care, irrespective of whether he or she opts into EFC, can receive case management services and supports through the Transitional Living Program, which helps foster youth and former foster youth ages 17-22 find safe housing, achieve stable employment, continue their education or get job training, reunite with birth families if possible, build healthy adult support systems and learn to manage their physical and mental health. YVLifeSet has three grand regional employment staff that help build relationships with business ad connect youth to these opportunities.

The Department's Independent Living is focused on getting 90%+ of youth discharged from foster care because they reached the age of 18 at least one of the following apply at the time of discharge: earned a GED, graduated from high school, enrolled in high school or college or alternative approved educational program for special needs children, currently enrolled in vocational training, or employed full time.

Young people aging out of foster care are eligible for Tenncare up to age 26.

As the Department believes 18 is too young for someone to be on their own, it developed a program called Extension of Foster Care within the Independent Living division. Young adults ages 18 up to 21 may enroll in Extension of Foster Care Services, which gives youth the ability to prepare for their futures by receiving additional educational opportunities, employment opportunities, and consistent and safe housing. DCS staff provide education and training vouchers to help pay for post-secondary education, whether college or technical school. They also provide placement support or a living allowance, access to life skills classes and leadership opportunities. The services are optional, but DCS wants to assist in the transition in order for youth and young adults in the state to become more confident, productive individuals in society and achieve lifelong success.

This additional time is designed to help youth:

- Prepare for your future through additional educational and employment training opportunities;
- Find and secure consistent and safe housing; and
- Build permanent connections with caring adults, including relatives, mentors and community members.

Health Care Discharge Protocol: Initial Discussion

When seeking to successfully discharge homeless individuals, local hospitals and emergency rooms face inherent system challenges including a lack of centralized coordination and disposition planning across all levels of care; a paucity of shared information amongst a variety of service providers across housing, health, and social service sectors; and a shortage of stable housing and placement infrastructure.

The Hospital-to-Home (H2H) project, originating out of the Ideas to Reality program through the former Mayor's Office of Innovation, is positioned to improve the health outcomes and well-being of homeless individuals identified as high utilizers of local hospitals, by creating a coordinated, multi-sectoral collaborative response that breaks the cycle of homelessness and connects residents to health care and social supports in the community.

The H2H project focuses on a population that is known to accumulate uncompensated health care costs, have increased readmission rates, and poor health outcomes. The originating H2H team has drawn on best practices from other cities, academic research, and an extensive examination of Nashville's local processes to determine the best approach to the challenge presented by homeless people who are discharged by hospitals but who have no home, are frequently uninsured, and cannot manage their medical issues (and often co-occurring medical and behavioral health needs) on the streets or in emergency shelters.

Key events from 2016 and 2017 objectives for the Hospital to Home project:

- 1. The H2H Steering Committee was established and began meeting monthly then quarterly. Members initially include representatives from four (4) local hospitals/hospital systems; three (3) Federally Qualified Health Centers (FQHC's); and members of the Metropolitan Homelessness Commission (MHC);
- 2. MHC, as the backbone organization for H2H, convened a meeting with the Davidson County Sheriff's Office and the Nashville Rescue Mission to create and implement a data-sharing agreement. As a result, a cross-system data match was done between high users of jail beds and emergency shelter beds. The intent is to export said data match with local hospitals participating in the project in efforts to understand where to best allocate homeless assistance and housing resources;
- 3. Eighteen (18) group home beds were dedicated to H2H. Some hospitals are exploring opportunities to utilize said beds as "bridge housing" for H2H high utilizers:
- 4. In conjunction with the Coordinated Entry System, current efforts are underway to improve the process for referrals to and linkages to support services for those individuals and families moving from literal homelessness to housing. It is envisioned that identification of support service needs will occur in sync with bimonthly care coordination (housing placement) meetings for Veterans, chronic single individuals and families. High utilizers may cut across all subpopulations of a coordinated entry system.

• Mental Health Discharge Protocol: Formal Protocol Implemented

Formal protocols are implemented through the Tennessee Department of Mental Health and Developmental Disabilities. Within 48 hours of patient admission to the area's mental health institute (MTMHI), social workers formulate discharge plans. Formal protocols are implemented through the TN Department of Mental Health & Substance Abuse Services, partnering with Centerstone to promote moves into community settings when patients are clinically ready. Indigent/Targeted funds provide temporary help with rent/utility deposits, transportation, & medication copays until income & benefits can be restored. A SOAR (Supplemental Security Insurance/Social Security Disability Insurance (SSI/SSDI) Outreach, Access and Recovery) liaison to MTMHI enhances the connection to SSI/SSDI & TennCare benefits. Although Tennessee has yet to expand Medicaid, maximizing access to Medicaid through SOAR is an example of Nashville doing a great deal more with less. This local effort, spearheaded by Park Center and funded through Nashville's Homelessness Commission, boasts an approval rate of 98% and a 38-day turnaround time for a disability determination.

Upon discharge, persons return to the home of family members, an apartment, recovery houses or an appropriate group home setting. Supplemented by the state, PATH (Projects for Assistance in Transition from Homelessness) assistance to the Mental Health Co-op provides outreach, referral, and linkage to housing and mainstream mental health/substance abuse services. Post-Discharge Follow-up Reports to MTMHI staff increase the likelihood that community housing options succeed.

In 2016 the Tennessee Department of Mental Health and Substance Abuse Services began implementing the Tennessee Cooperative Agreement to Benefit Homeless Individuals-State (TN-CABHI). This three-year initiative will provide collaboration among state-level agencies to reduce homelessness, and housing with support services to homeless veterans and other chronically homeless people living with mental illness and/or substance use disorders in Nashville- Davidson County, via financial support to the Metropolitan Homelessness Commission. The CABHI grant will help bridge local gaps by addressing barriers to access and availability of treatment as well as other support services - a critical link, in cases where participants choose to avoid certain providers or services, or are determined to be ineligible for a needed service.

Corrections Discharge Protocol: Initial Discussion

The State Department of Corrections is in the process of revising the Tennessee Reentry Collaborative, a statewide group that hosts videoconferences quarterly to discuss solutions for preventing homelessness for individuals leaving the prison system. The group includes stakeholders such as the State Board of Probation and Parole, the Tennessee Housing and Development Agency, The Next Door, the Rehabilitative Services division of the Tennessee Department of Corrections, the

Alcohol & Drug Council, TriCor and the Veterans Administration. Policies have not been drafted or implemented to date. Within Metro Nashville's jail system, a Discharge Planner works to coordinate discharge, and lists of people due to be discharged are regularly sent electronically to case managers to coordinate and avoid discharge to the streets.

Within Metro Nashville's jail system, a Discharge Planner works to coordinate discharge; lists of people due to be discharged are regularly sent electronically to case managers to coordinate and avoid discharge to the streets. Many individuals coming out of jail, especially those who are not required to reside in a particular type of housing, want either their own housing or a private room in a place that is safe, drug/alcohol-free, affordable, clean and located outside of high-crime areas but still near public transportation.

The Davidson County Sheriff's Office operates the Transition from Jail to Community (TJC) Reentry Project in tandem with nearly 40 nonprofits. Reentry programming, which is offered to individuals regardless of length of stay or legal status, focuses on life skills, earning employment credentials, anger management/self-regulation, and other individual needs. The program is offered within 150 days of release. Reentry counselors work with incarcerated individuals to create a post-custody transition plan, including helping build connections to community supports. As part of the transition process, a variety of community-based organizations work in the jails/prisons to establish relationships with incarcerated individuals. This helps ensure, as individuals reenter the community, they are connected with a support system and needed services for completing a successful transition.

AP-70 HOPWA Goals - 91.220 (I)(3)

One year goals for the number of households to be provided housing through the use of HOPWA for:		
Short-term rent, mortgage, and utility assistance to prevent	334	
homelessness of the individual or family		
Tenant-based rental assistance	0	
Units provided in housing facilities (transitional or permanent) that are	42	
being developed, leased, or operated		
Units provided in transitional short-term housing facilities developed,	0	
leased, or operated with HOPWA funds		
Total	372	

AP-75 Barriers to affordable housing - 91.220(i)

Introduction

MDHA hosted a consultation on October 28, 2016 to discuss the affordable housing and fair housing needs/priorities for the 2017 Action Plan. As part of this discussion, participants were asked to identify barriers to affordable housing. These are listed below:

- 1. Cost of land.
- Construction costs.
- 3. Costs of capital.

The attendees prioritized activities to address affordable housing as follows:

- 1. Rental housing for large families at or below 60% AMI.
- Rental rehabilitation assistance.
- 3. New construction of rental housing for populations at or below 60% AMI.

The Analysis of Impediments to Fair Housing Choice (AI) listed "lack of affordable rental housing" and "lack of housing for persons with disabilities" as the top two impediments, respectively. These same impediments were echoed in the 2016 affordable housing consultation. Actions and activities to address these barriers and priorities are reflected in the AP-20 annual goals and objectives. Detailed information on all of the impediments listed in the AI and strategies for addressing them is contained in the Fair Housing Narrative. (See Appendix C.)

These needs and proposed activities are also reflected in the NashvilleNext Plan and have been voiced repeatedly in numerous conversations throughout the community.

Actions planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment

During the NashvilleNext planning process, the Metro Planning Department thoroughly examined the impact of public policies, zoning and land use controls, and other barriers to affordable housing. The plan as adopted is available at http://www.nashville.gov/Government/NashvilleNext.aspx.

As a result of the NashvilleNext Plan, the Metro Council charged the Planning Department with taking the lead in the preparation of new regulations and tools aimed at ensuring that housing is attainable to every Nashvillian, at every income level. The Planning Department continuously reviews all regulatory requirements in the context of whether they impede the development of affordable housing and recommends changes be made when appropriate. Additionally, after review of the Housing Policy and Inclusionary Zoning Feasibility Study Report completed by Economic Development and Planning Systems, Inc., in March 2016, Metro Council adopted Inclusionary Housing Legislation in September, 2016 which provides incentives to developers that voluntarily agree include affordable housing in their proposed developments. A copy of this ordinance can be found at the following link:

http://www.nashville.gov/mc/ordinances/term_2015_2019/bl2016_133.htm

The Housing Policy and Inclusionary Zoning Feasibility Study report can be reviewed at the following link:

http://www.nashville.gov/Portals/0/SiteContent/Planning/docs/InclusionaryHousing/Draft%20Report%20-%20Mar%2018%202016.pdf

MDHA staff, including the Director of Community Development, participated in the Inclusionary Housing Stakeholders Group which provided input for the study that resulted in the passage of the legislation.

Because affordable housing is a countywide need, Metro and MDHA support Low- Income Housing Tax Credit and other subsidized housing projects. In addition, Metro, THDA, and MDHA supported state legislation to address property tax issues encountered by LIHTC developers, which make many affordable housing projects unfeasible. Further, through the support of Metro and MDHA, state legislation was passed in 2015 to allow MDHA to establish a Payment In-Lieu of Taxes (PILOT) program. MDHA began accepting applications for the PILOT in the fall of 2015, and, as of April 1, 2017, has approved PILOTs for three (3) developments to provide an estimated tax abatement of approximately \$921,445 annually for ten years to enable the development of 723 units of affordable housing.

During the 2017 Program Year, MDHA will undertake an Assessment of Fair Housing in accordance with the new Fair Housing Rule. The purpose of this Assessment is to analyze

challenges to fair housing and establish goals and priorities to address barriers. MDHA will perform the assessment on behalf of the entitlement programs and the public housing agency. The assessment will be submitted to HUD in September 2017 and will be used to quide the creation of the next Five Year Consolidated Plan.

AP-85 Other Actions – 91.220(k)

Actions planned to address obstacles to meeting underserved needs

The primary focus of the CPD grants is to address affordable housing needs. Through the placed-based strategy for community development, CDBG funds are targeted in areas with high concentrations of poverty – where investment is needed most. MDHA is continually seeking opportunities to provide additional services to public housing residents.

In 2013, MDHA allocated CDBG funds to help homeless Veterans through Metro Homelessness Commission's How's Nashville campaign with security deposits, utility service deposits and first month's rent assistance for an amount up to \$1,000 per client. This program was expanded in 2014 to provide this assistance to persons in Shelter Plus Care, VASH and other local homeless programs and continued in the 2015 thru 2017 Program Years. In 2016 additional funds were allocated to support outreach as part of Metro's encampment response plan.

In response to the shortage of affordable housing, in February 2017, Metro Nashville provided funds for an incentive program to encourage owner/landlords of property located in Davidson County to rent their units to homeless Veterans who are determined eligible for rental assistance under the MDHA VASH program. There are two components to the program: a lease signing bonus and eligibility of unpaid rent or damages after VASH participant moves from the unit.

Actions planned to foster and maintain affordable housing

As discussed throughout this Plan, the need for affordable housing, particularly for the extremely low-income is acute. Programs and funding opportunities offered through CDBG and HOME are designed to create and/or preserve affordable housing. However, these resources fall far short of the need. MDHA actively pursues Low-Income Housing Tax Credit (LIHTC) funding opportunities and has successfully developed two LIHTC properties in the past three years. In addition, since 2010, MDHA has competitively awarded a total of \$5.4 million in HOME funds to five developers utilizing LIHTC that will result in the creation of 394 units affordable to households with incomes at or below 60% AMI.

MDHA is also pursuing opportunities to increase the number of public housing units, which will increase the housing stock for the extremely low-income and continues to work with local financial institutions to create additional financing mechanisms through the Community Reinvestment Act partnership. MDHA submitted LIHTC applications in 2016

for funding to construct 80 new units of affordable housing and to renovate 125 units in the Parkway Terrace Public Housing Development.

In 2013, Metro Nashville established the Barnes Fund for Affordable Housing in an effort to create a recurring funding source for affordable housing development. During the initial funding round, MDHA leveraged \$1.2 million in HOME funds with \$2 million from the Barnes Fund for projects that will create 44 affordable housing units. During the 2015 funding round, MDHA leveraged \$1.5 million in HOME funds with \$500,000 from the Barnes to be used to create 60 additional units of affordable housing.

The Nashville-Davidson Metro Housing Policy and Inclusionary Zoning Feasibility Study completed by Economic & Planning Systems, Inc. in March 2016 recommended a dedicated revenue source of approximately \$10 million a year was needed to begin to address the affordable housing crisis. In response, Mayor Barry in April 2016 released her housing priorities and action plan for 2016-2017 that focused on city resources and attention on the need to fund, build, preserve and maintain affordable and workforce housing in Davidson County. One of the highlights of the plan included a \$10 million investment in her first annual budget in the Barnes Fund for Affordable Housing and a commitment for this amount to be included in future budgets during her administration. This investment in the Barnes Fund is the largest since the Fund was created in 2013 and will be in addition to \$5 million to be received from the sale of the Nashville Convention Center that was committed to the fund during the prior administration. This local investment will help fill Nashville's widening affordable housing gap and will help supplement funding for the HOME program that has been continually shrinking (i.e., cut by 53% since 2005).

The Barnes Trust Fund Commission and other partners continue to research additional ways to capitalize the Trust Fund in order to have a recurring source of funds to use for affordable housing that is non-dependent on public dollars in case of leaner budget times and/or a change in the priorities of local government.

Actions planned to reduce lead-based paint hazards

Addressing lead-based hazards are eligible costs in all CDBG and HOME-funded rehabilitation projects.

MDHA implements its housing related activities in accordance with all applicable HUD, EPA, and State of Tennessee regulations. When providing assistance under its housing programs, MDHA will provide all clients and potential clients with the "Lead- Based Paint" pamphlet that describes hazards of lead-based paint. Pursuant to 24 CFR Part 35, all rental and homeowner dwelling units that wish to receive federal assistance and were built prior to 1978 are tested for lead-based paint. These tests consist of visual inspections, lead screens, and full assessments. In addition, addressing lead-based paint hazards is an eligible activity in the home rehab programs and rehab of shelters and community centers.

MDHA has supported the Tennessee Department of Environment and Conservation (TDEC) on its application for a HUD Lead-Based Paint Hazard Control Grant. In past years, MDHA supported Rebuilding Together Nashville when it operated a Lead Hazard Reduction Program by providing outreach to residents.

Actions planned to reduce the number of poverty-level families

Part of MDHA's ongoing anti-poverty effort is to provide job training, employment, and contract opportunities for government housing residents and low- or very-low income residents in compliance with the regulatory requirements of HUD's Section 3 program. Section 3 aims to help residents obtain the skills and employment needed to become self-sufficient and to provide opportunities for qualified, low-income business owners to receive preference in bidding on HUD-funded contracts in their neighborhoods. MDHA's partnership with Pathway Lending is designed to increase the number of Section 3 opportunities.

In furtherance of MDHA's commitment to provide employment training and opportunities, MDHA's Affordable Housing division created a Groundskeeper position. This is an entry level position with MDHA that will be targeted towards current residents of MDHA properties. The positions will be full-time, and are eligible for all benefits currently offered to current MDHA employees. The first resident Groundskeepers were hired in October 2016. If there is an insufficient resident pool of applicants, the position will be made available to other Section 3 eligible applicants. Employees that start as Groundskeepers will have an opportunity to work with MDHA maintenance staff. After successfully gaining skills necessary for promotion, it is our plan that this position will serve as a source of eligible applicants for MDHA's Maintenance Technician positions.

In addition, MDHA's Rental Assistance Department will continue to offer a Family Self Sufficiency Program, which funds strategies to help families obtain decent employment that will lead to economic independence and self-sufficiency. The types of services offered include life skills training, case management to assist persons in getting enrolled in GED and other educational programs, job training and placement, and homeownership counseling. These services enable participants to increase income, reduce or eliminate the need for public assistance, achieve economic independence and homeownership. Several CDBG-funded programs place an emphasis on providing opportunities to public housing residents.

One of Mayor Barry's first actions was to create the Office of Economic Opportunity and Empowerment (OEOE). The Office seeks to ensure that Nashville's growth results in an increased quality of life for all Nashvillians through innovation and collaboration across Nashville's economic opportunity efforts. OEOE routinely engages community partners, efficiently leverages resources, and facilitates long-term planning and coordination to reduce poverty in Nashville.

With an emphasis on social and economic equity, OEOE currently focuses on the following economic opportunity priority areas:

- Affordable Housing: Increase access to safe and affordable housing
- <u>Financial Empowerment</u>: Increase access to financial stability through the Financial Empowerment Center and other financial empowerment tools
- Homelessness: Work closely with the Metropolitan Homelessness Commission and service providers to end homelessness in Nashville
- Workforce Development: Increase access to quality jobs and wages.

MDHA staff work closely with the OEOE team.

In support of Mayor Barry's efforts to increase opportunities for Nashville youth, MDHA recreated the Summer Youth Employment Program. For six weeks during the summer of 2016, MDHA hired 12 public housing residents enrolled in Davidson County High Schools for the previous academic year. The students were selected based on their expressed interest, attitude, and recommendation of the staff that work at the sites where the students live. The goal of the summer program was to introduce students to: workplace culture, workplace speech, workplace dress, punctuality requirements, and to expose them to careers they may not ordinarily encounter. In addition to introduction to MDHA careers, students took trips to: Frist Visual Arts Center, Meharry Medical College, established banking relationships with U.S. Community Credit Union, and completed various team building activities. This program will be replicated in 2017 in partnership with the Opportunity NOW program.

Based on recommendations from a Youth Violence Summit held in 2016, Mayor Barry has launched "Opportunity NOW" which is a coordinated initiative between the Mayor's Office, the Nashville Career Advancement Center (NACA), and the City's agency for workforce development to provide opportunity and hope to youth between the ages of 14 and 24 by providing access to paid employment opportunities. The program is broad enough to cater to a variety of skill levels. The goal of the program is to employ 10,000 youth during the summer of 2017.

Additionally, MDHA's grant writer continuously pursues funding opportunities that will aide in the reduction of poverty-level families, particularly those that reside in public housing.

Actions planned to develop institutional structure

As during previous planning periods, MDHA will continue to work with various agencies within Metro Nashville to ensure that services offered through entitlement grant programs receive maximum amounts of exposure and benefit. Several of these programs will be carried out through oversight by MDHA and work conducted through the issuance of subrecipient agreements and/or developer agreements. The table provided in Appendix D illustrates the delivery system.

The Metro Nashville community has a number of qualified and experienced nonprofits that assist MDHA in the implementation of the Consolidated Plan. Many of the existing programs that are administered by MDHA have been redesigned for efficiency in the last several years as funding priorities have shifted. During this time, MDHA has

continued to expand efforts to increase the number of opportunities for participation from outside organizations.

There are continuing needs to develop and encourage the participation of residential groups in the community development process. There are ongoing efforts to strengthen the capacity of Community Housing Development Organizations (CHDOs) to carry out housing development activities funded through MDHA.

Additionally, MDHA will partner with the Mayor's Office of Economic Opportunity and Empowerment to utilize CDBG funds that are allocated for non-profit capacity building to structure a training/mentoring program with an emphasis on affordable housing development and preservation.

To strengthen the City's efforts to address and end homelessness, Metropolitan Homelessness Commission (MHC), MDHA, and the Frist Foundation engaged Focus Strategies in 2015 to assess the current homeless system and make recommendations for improving our efforts. The final report was released in the spring of 2016. Its recommendations for developing a housing crisis resolution system and streamlining governance and planning are being considered. To assist in this effort, the HUD Field Office requested technical assistance (TA) to support the Continuum of Care (CoC) in developing a strong and transparent governance structure to help the city prevent and end homelessness. As a result, the Cloudburst Group, a national HUD Technical Assistance consultancy, was assigned to the Nashville CoC to facilitate a community driven process to simplify the governance structure for its homelessness system. Cloudburst team members bring experience facilitating governance processes from all over the country. This TA began in November 2016 and is expected to last through the summer of 2017.

This technical assistance is focused on strengthening the local Continuum of Care's ability to coordinate housing, services, and funding streams by:

- Developing a plan for meeting goals for ending and preventing homelessness
- Focusing on SYSTEM performance rather than project performance
- Increasing collaboration with ESG recipients
- Establishing optimal CoC governance structures

The Cloudburst team will also be looking at HMIS data options during their engagement to assess the feasibility of including data from additional community agencies for analysis and planning to quantify the extent of the need.

Actions planned to enhance coordination between public and private housing and social service agencies

Coordination between housing providers and services providers was identified as a particularly weak link in the local system, during the September 2016 Action Plan consultation session on homelessness and housing for persons with AIDS.

A key recommendation was to more closely connect housing providers (public and private) with service providers, via a number of efforts:

- Developing a list of housing providers that serve low-income/homeless and their requirements
- Implement more effective communication among providers- using Information & Referral and/or Coordinated Entry System
- Provide incentives and support systems for landlords

Several participants suggested using the city's HMIS to accomplish the tasks above.

Staff at shelters and other frontline staff have been using a common assessment tool called the VI-SPDAT since February 2014 to identify and prioritize Veterans and non-Veterans for permanent housing. Staff that use the VI-SPDAT also complete a 2-hour "housing navigation" training that outlines processes to connect people experiencing homelessness to housing and support service resources. These efforts have led to more coordination, data sharing, and prioritization among providers.

MDHA Community Development and Rental Assistance staff are participating in the ZERO 2016 initiative to end Veterans homelessness. Staff is serving on the Leadership Committee to help coordinate the efforts of this initiative.

In 2017, MDHA staff will continue to meet with staff of the Nashville Rescue Mission to discuss how to most effectively integrate/aggregate client level data collected by the Mission and MDHA, to better gauge the extent of homelessness in the city, gain an understanding of duplications and how to reduce them. In this same vein, MDHA will also discuss an alternative to the current "closed" HMIS system. During the consultation session, a common thread in responses to several of the coordination questions was the need for an open management information system. Cloudburst will be looking at HMIS data options as part of the TA process.

The HOPWA program will continue to be coordinated with other community planning efforts that address housing and supportive service needs of individuals and families affected by HIV/AIDS. These include the Ryan White Community AIDS Partnership and HUD's Continuum of Care planning process. MDHA's Homeless Coordinator, who facilitates the city's Continuum of Care competition each year, was appointed by former Mayor Karl Dean to the 30-member Ryan White Part A Planning Council, staffed by the city's Public Health Department. Members of this planning effort include individuals who are affected and infected by HIV and/or AIDS. The Planning Council is responsible for prioritizing HIV/AIDS services based on community need, allocating Ryan White Part A funding for these services, conducting an annual Needs Assessment, establishing a standard of care based on best practices, developing and following a 3-year strategic plan, evaluating service effectiveness, assessing the administrative functions of the grant, and other activities which maintain and improve the system of care in the 13- county Transitional Grant Area (TGA).

Discussion

MDHA is responsible for ensuring that the federal funds it manages are in compliance with federal guidelines. MDHA's performance monitoring activities include onsite monitoring, desk reviews, and technical assistance for recipient agencies.

In an effort to ensure long-term compliance with program requirements and comprehensive planning requirements, all subrecipients, contractors, grantees, etc., enter into a contractual agreement with MDHA. These agreements include a detailed scope of services with measurable objectives. The general Federal provisions, along with reference to the appropriate 2 CFR Part 200 Uniform Administrative Requirements, Cost Principles, and Audit requirements for federal awards, are included in contractual agreements to ensure compliance. The budget line items must be reflective of the goals and objectives.

MDHA's Community Development Department staff conducts on-site monitoring of recipient agencies on an annual basis. MDHA staff will evaluate agencies' programmatic and fiscal management policies. MDHA staff utilize the HUD Monitoring Desk Guide to determine CDBG, HOME, HOPWA, and ESG compliance. Additionally, recipients are required to provide regular reports on their achievement of contractual objectives as a requirement for reimbursement.

MDHA's Community Development Department will continue to evaluate its monitoring plan to ensure grant programs are in accordance with local program policies and procedures and Federal regulations and to develop appropriate internal controls. Staff will conduct an annual risk assessment to identify high-risk agencies or programs and develop a quarterly monitoring schedule and is in the process of developing formal monitoring protocol.

In addition to staff monitoring, Community Development programs may be selected for review by the Agency's internal and external auditors.

Program Specific Requirements

AP-90 Program Specific Requirements – 91.220(I)(1.2.4)

Introduction

In accordance with Federal regulations, this Action Plan describes the CDBG, HOME, and ESG activities proposed to be undertaken during the 2017 Program Year. To the extent allowed by Federal regulations, MDHA may claim costs incurred prior to the effective date of respective grant agreements.

Community Development Block Grant Program (CDBG) Reference 24 CFR 91.220(I)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

	The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific	0
	objectives identified in the grantee's strategic plan	0
	The amount of surplus funds from urban renewal settlements	0
4.	The amount of any grant funds returned to the line of credit for which	•
F	the planned use has not been included in a prior statement or plan.	0
5.	The amount of income from float-funded activities	0
To	otal Program Income	0
	Other CDBG Requirements	
1.	Other CDBG Requirements The amount of urgent need activities	0
	The amount of urgent need activities The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income. Overall Benefit - A consecutive period of one, two or three years may be used to determine that a minimum overall benefit of 70% of CDBG funds is	· ·
	The amount of urgent need activities The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income. Overall Benefit - A consecutive period of one, two or three years may be used to	0 95%

HOME Investment Partnership Program (HOME) Reference 24 CFR 91.220(I)(2)

1. A description of other forms of investment being used beyond those identified in Section 92.205 is as follows:

N/A

2. A description of the guidelines that will be used for resale or recapture of HOME funds when used for homebuyer activities as required in 92.254, is as follows:

HOME Resale/Recapture provisions are detailed in Appendix A.

3. A description of the guidelines for resale or recapture that ensures the affordability of units acquired with HOME funds. See 24 CFR 92.254(a)(4) are as follows:

HOME Resale/Recapture provisions are detailed in Appendix A.

4. Plans for using HOME funds to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds along with a description of the refinancing guidelines required that will be used under 24 CFR 92.206(b), are as follows:

N/A

Discussion: On February 7, 2017, HUD issued 2017 homeownership value limits for the HOME program. Upon reviewing the new limits, MDHA became concerned that the HUD-provided limits were much lower than the current Nashville market. Review of local housing data substantiated these suspicions. As a result, MDHA is submitting documentation in Appendix B of this Action Plan seeking HUD approval for MDHA to use local value limits established in accordance with the requirements and methodology outlined at 24 CFR 92.254(a)(2)(iii). Based on the data provided using the prescribed methodology, 95% of the median purchase price limit will be \$265,291 for single family existing construction and \$341,999 for single family new construction. These are the value limits MDHA will utilize to ensure homes acquired with HOME funds comply with modest housing requirement of 24 CFR 92.254. All Homes must be sold to households with incomes at or below 80% AMI.

Emergency Solutions Grant (ESG) Reference 91.220(I)(4)

1. Include written standards for providing ESG assistance (may include as attachment).

An ESG Policies & Procedures Manual was created by MDHA in June 2012. A draft of standards for the local ESG assistance was emailed to ESG sub-recipients for their input, and updated in December 2016. A final draft will be prepared in consultation with the CoC, once HUD publishes final regulations for the ESG program.

2. If the Continuum of Care has established centralized or coordinated assessment system (CES) that meets HUD requirements, describe that centralized or coordinated assessment system.

Since June 2013, the VI-SPDAT tool has served as a de facto coordinated assessment to prioritize homeless people for housing through the city's How's Nashville campaign. The Homelessness Commission has hired a CES Manager, who has revised a CES Policies and Procedures Manual, and is fine tuning the Families, Veterans and Individuals systems. In early 2017, we hope to begin utilizing the CES system to connect young people to housing and services.

3. Identify the process for making sub-awards and describe how the ESG allocation available to private nonprofit organizations (including community and faith-based organizations).

A Request for Applications is emailed to 108 individuals, representing over 40 community- and faith-based entities and/or governmental agencies. Application responses are reviewed and rated by a six-member review committee based on the following evaluation criteria: Project Quality; Need for Project; Operational Feasibility; Applicant Capacity, including HMIS data quality; and proven ability to stabilize homeless people with housing and income supports. The review committee is distinct from the local CoC decision-making body but typically includes a member of the CoC Performance Evaluation Committee furthering the coordination between the two funding streams. Awards are made based on the recommendation of the review committee.

4. If the jurisdiction is unable to meet the homeless participation requirement in 24 CFR 576.405(a), the jurisdiction must specify its plan for reaching out to and consulting with homeless or formerly homeless individuals in considering policies and funding decisions regarding facilities and services funded under ESG.

MDHA ensures the voice of homeless or formerly homeless people in ESG policies and funding decisions in two ways. Each year, it recruits someone who has been, or who is currently, homeless to serve as a member of the ESG Review Committee. A clause requiring this type of input is also written by MDHA into all ESG Memoranda of Agreement with subrecipient agencies.

5. Describe performance standards for evaluating ESG.

At the December 2016 start-up conference, where draft statistics on performance for the prior year were distributed, MDHA and ESG funded agencies began a conversation on 2017-18 performance standards to evaluate the effective use of ESG funding. The targets below are based on this draft data as well as feedback during March 2017, and reach for improvements during program year 2017-18 on several measures. This is a work in progress, as the Continuum increases its focus on data collected via MDHA's Homeless Management Information System (& comparable databases, in the case of domestic violence shelters).

Agencies using ESG funds will continue to strive to assure that housing stability & incomes are increasing via ESG funds, as well as how stays in shelter are becoming shorter, and recidivism is declining. These measures, and how well agencies are meeting them, will have increasing weight in scoring in the local ESG RFP process.

ESG PERFORMANCE TARGETS for PROGRAM YEAR 2017				
NASHVILLE, TENNESSEE				
Operating Costs		Target		
	Exits to Permanent Housing	25%		
	Increased Income	15%		
	Employment	20%		
	Increased Access to Mainstream Benefits	80%		
	Length of Stay – 30 days Emergency - 180 days – Transitional*			
	Recidivism	10%		
	Data Accuracy	95%		

Rapid I	Re-housing	
	Maintained or Increased Income	85%
	Increased Access to Mainstream Benefits	92%
	Length of Stay	70 days
	Recidivism	5%
	Data Accuracy	95%
	Retention in Housing	85%
Street	Outreach	
	% who exit streets to perm hsg	10%
	% who exit streets to temp destination	20%
	# actually served vs. projected	100%
Preven	tion	
	Maintained or Increased Income	90%
	Increased Access to Mainstream Benefits	75%
	Housing stability at exit	95%
	Recidivism	10%

^{*}Transitional housing programs that received ESG funding in 2010 are grandfathered into eligibility for current funding.