

# Catholic Charities of Tennessee, Inc.

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## Catholic Charities as Collaborative Applicant/HMIS Lead

*New Vision, New Strategy, Collaborative Leadership*



# Catholic Charities Expertise

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- Addressing poverty in Nashville for 55 years
- Excellent community relationships
- Financial management and compliance
- Leading city and state-wide efforts (e.g., Tennessee Office of Refugees)
- Segregating duties (multiple boards, government partnerships, sharing staffs, etc.)
- Managing projects towards outcomes

# New Vision

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Nashville COC Vision:

***“End Homelessness in  
Nashville”***

All episodes of homelessness in Nashville will be *prevented*, or if unpreventable, will be *rare, brief, and non-recurring*

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# New Vision

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Together we will Envision:  
***What Kind of Community  
Do We Want to be?***

*What kind of  
transparency?*

*How will we  
communicate  
with each other?*

*What language  
will we use to talk  
about our work?*

*How will we  
build/rebuild trust?*

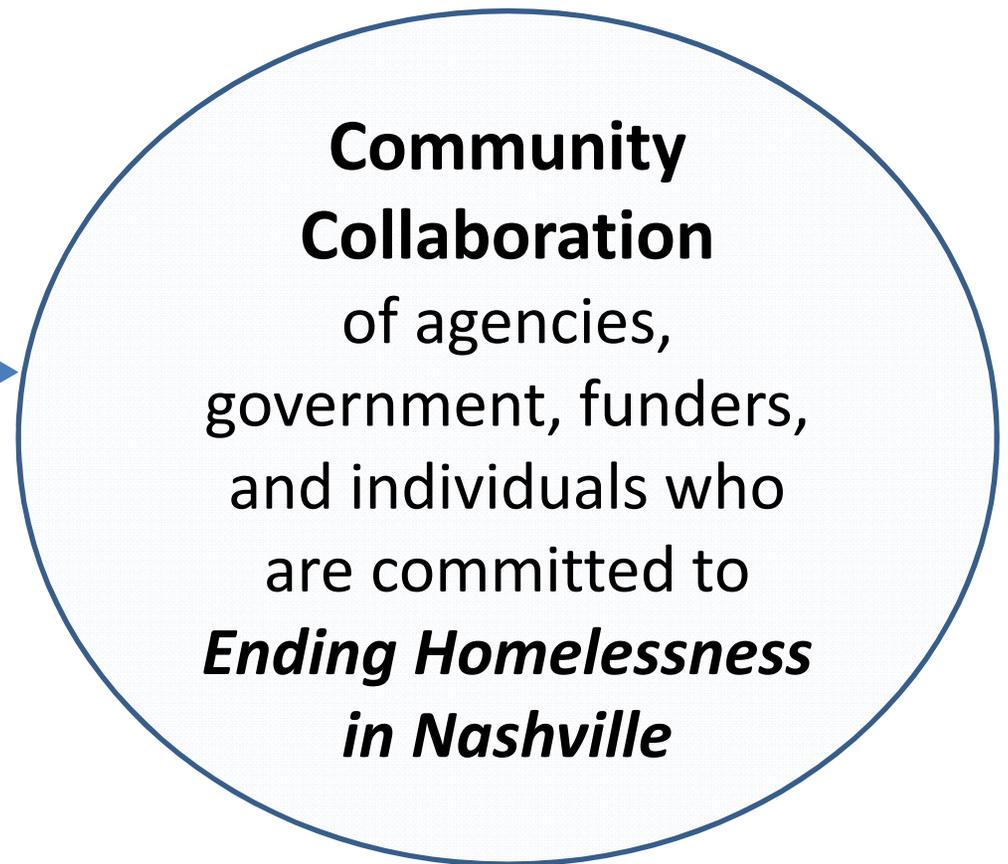
*How will we hold each  
other accountable?*

# Expanded Continuum of Care

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*To “Large” COC:*

*From “Small” COC:*



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# Membership

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“As members of the COC we...”

Serve on  
Committees  
fitting our  
expertise

Collaborate  
and Strategize  
on pressing  
issues

Work on  
Funding  
proposals  
together

Share Data  
and Analyze  
Community  
Trends

Discuss Best  
Practices and  
Models from  
other Comm.

Receive first-  
class trainings  
sponsored by  
COC

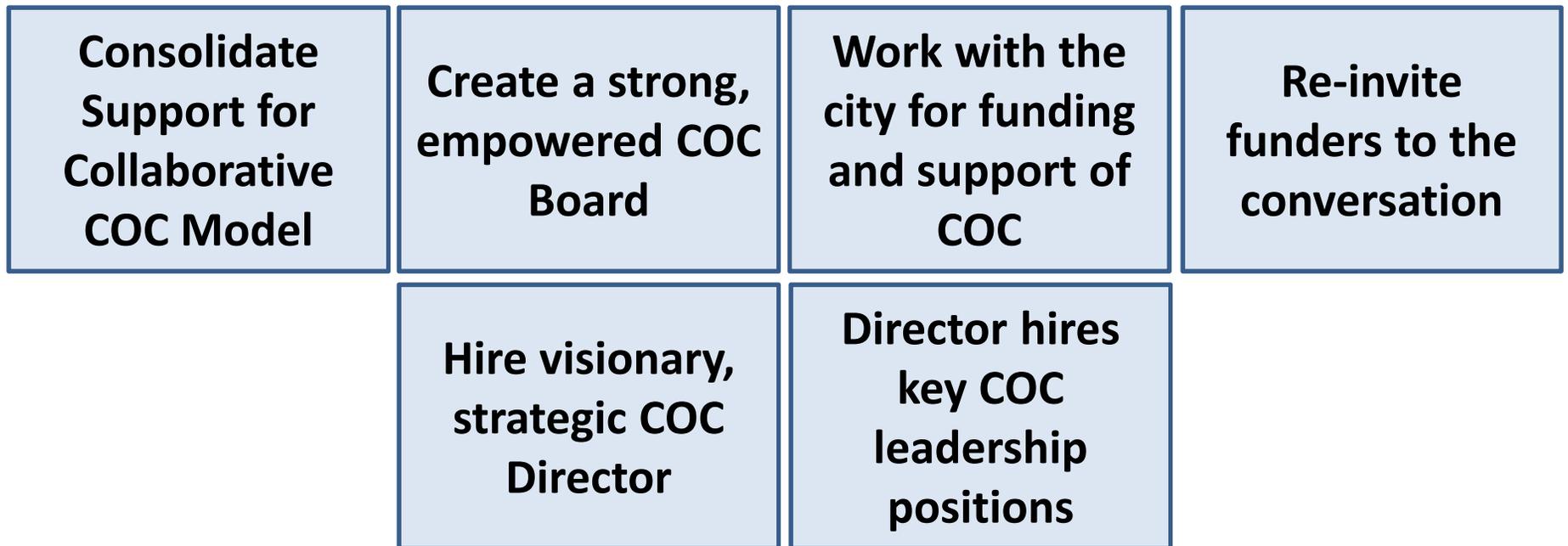
Coordinate  
services  
across the  
COC network

Apply for  
funding that  
bring services  
to scale

# New Strategy

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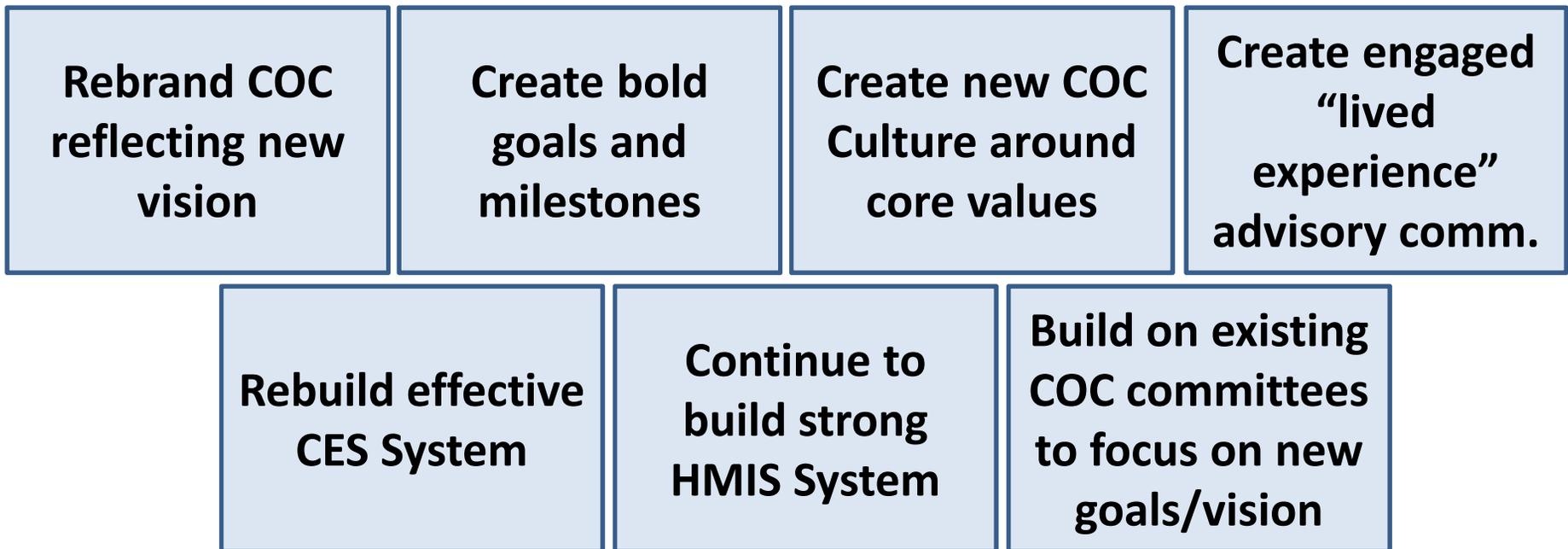
*Initial Steps for the community (to begin immediately):*



# New Strategy

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*Steps for the community (after staffing is in place):*



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# Transparency

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**Membership** is heard and informs CoC decisions

**Collective-Impact Framework**

**Culture of Transparency** at CoC Coll. App.

Building a Culture of **Transparency** in CoC System

Agreed upon **metrics and goals**

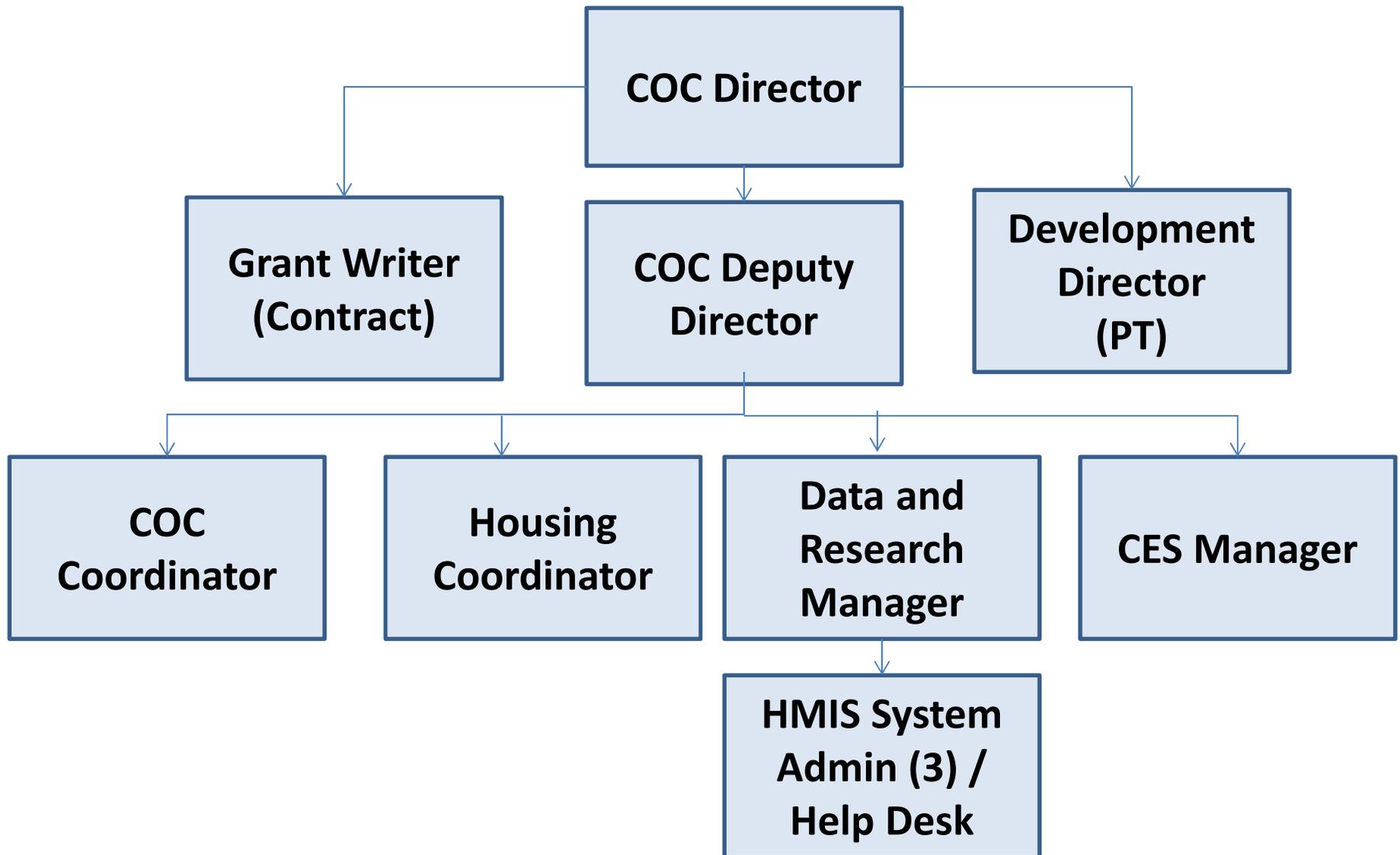
**Flow of info** from Coll. App. & COC Board to community

**Outcome-Driven Committees**  
Active, Engaged, and **Empowered COC Board**

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# COC Staffing

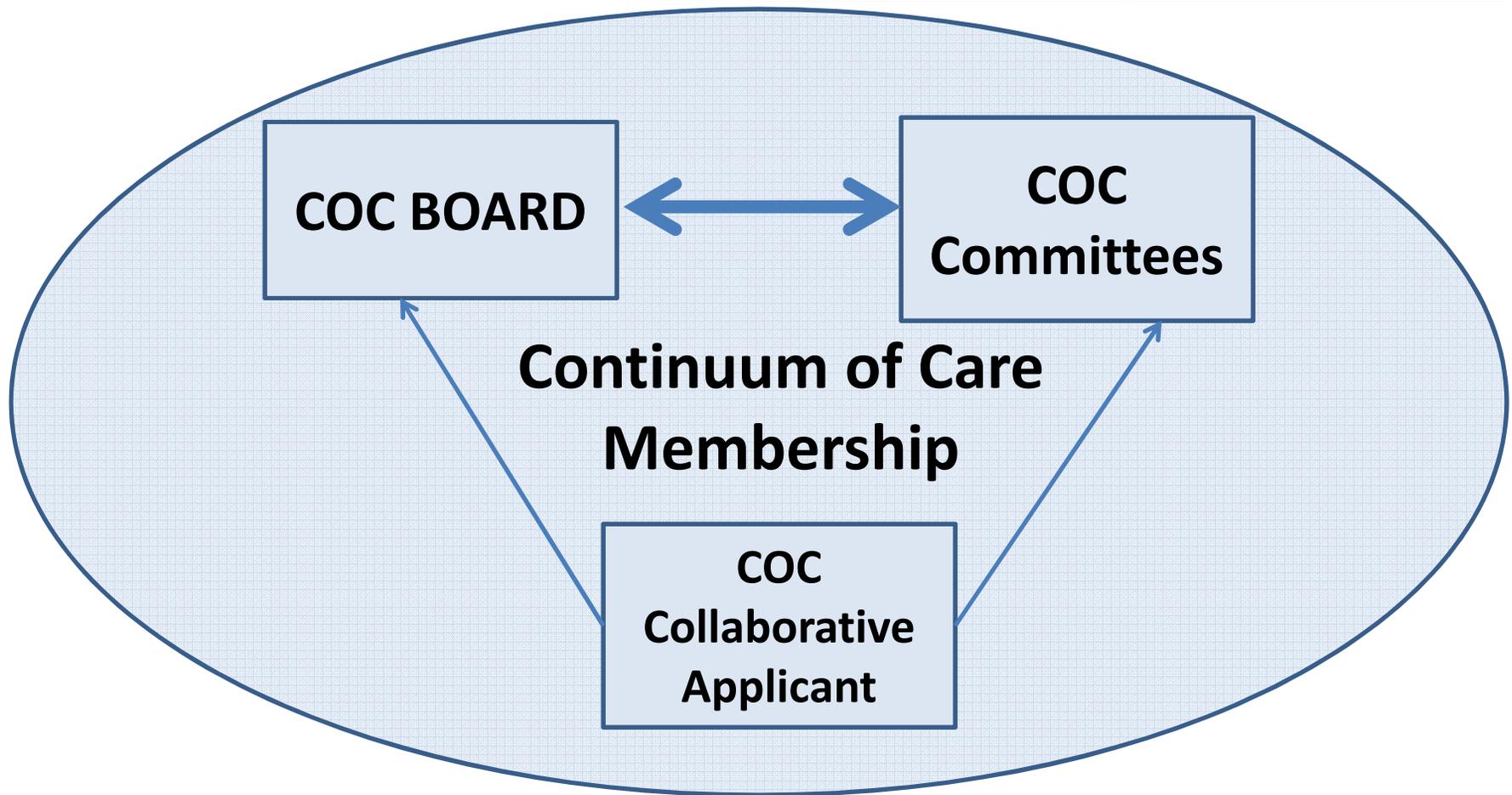
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# Decision Making

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*Collaborative Applicant Supports decision-making of **COC Board**, **COC Committees**, and **COC Membership** with regular communication, data, and staff expertise.*

# Avoiding Conflict of Interest

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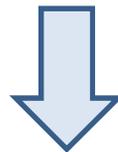
- Catholic Charities will not compete for any COC/HUD funds for direct service (may pilot initiatives at community's request)
- COC Development will be kept completely separate from any Catholic Charities development (different accounts, forms, staff, etc.)
- COC staff will work in stand-alone department at Catholic Charities
- *Proposed:* CoC governance board housed at the City ensures separation from Catholic Charities Nonprofit Board

# Catholic Charities

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**Catholic Charities is uniquely suited to be Coll. App.:**

- ✓ Strategic and Visionary Leadership
- ✓ Long History of Fighting Poverty
- ✓ A Culture of Excellence
- ✓ Fiscal and Compliance Expertise
- ✓ Leader in Community Collaboration
- ✓ Fundraising Expertise

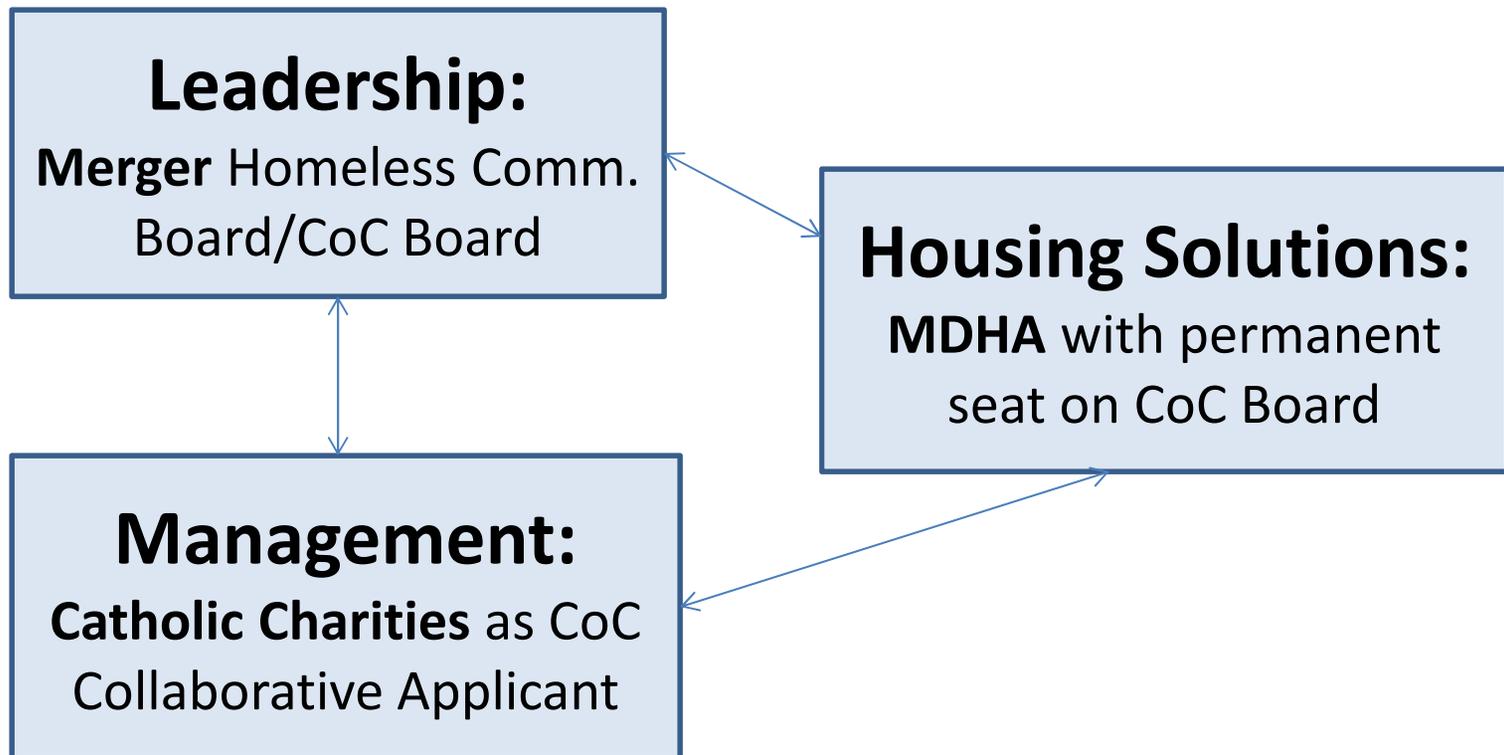


**New Vision, New Strategy, Collaborative Leadership**  
*To end homelessness in Nashville*

# Strengths-based Collaboration

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*As a community, can we imagine a **Collaborative Model** that brings each organization's **Strengths** to the table?*



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