

METROPOLITAN NASHVILLE-DAVIDSON COUNTY, TENNESSEE

**SUBSTANTIAL AMENDMENT 2
TO THE
2013-2018 CONSOLIDATED PLAN
FOR
HOUSING AND COMMUNITY DEVELOPMENT**

AND

**2016-2017 ANNUAL UPDATE FOR
PROGRAM YEAR FOUR
For the period April 1, 2016 – March 31, 2017**

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On Behalf of:

The Metropolitan Government of
Nashville and Davidson County

Updated May 2, 2016



**2016-2017 Annual Update to the 2013-2018 Consolidated Plan (2016 Action Plan)
Program Year Four**

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Executive Summary

AP-05 Executive Summary - 24 CFR 91.200(c), 91.220(b)

1. Introduction

Metropolitan Nashville and Davidson County (Metro Nashville) is located in Middle Tennessee and is the capital of the State of Tennessee. Metro Nashville has a consolidated city-county government that includes Nashville and several smaller municipalities and is the second largest city in Tennessee. As of the 2010 Census, the population of Davidson County, including all municipalities, was 626,681 and is estimated to be 668,347 in 2014. The 2010 population of the entire 13-county Nashville metropolitan area was 1,589,934 – making it the largest Metropolitan Statistical Area in the state.

Metro Nashville is an entitlement community eligible to receive direct assistance under the U.S. Department of Housing and Urban Development's (HUD's) Community Development Block Grant (CDBG) program. Metro Nashville is a participating jurisdiction under the HOME Investment Partnerships Program (HOME) and a formula grantee under the Emergency Solutions Grant (ESG). Funds for these programs must be expended within Nashville-Davidson Count for participants who meet applicable eligibility criteria and for eligible activities as outlined by program regulations. In addition, Metro Nashville is a formula grantee under the Housing Opportunities for Persons with AIDS (HOPWA) program; these funds target needs of persons living with HIV/AIDS and their families in the metropolitan area. Under Public Law 111-212, Metro Nashville received a one-time appropriation of CDBG Disaster Recovery (CDBG-DR) funds to assist with recovery efforts following the devastating flooding that occurred on May 1 and 2, 2010.

The Metropolitan Development and Housing Agency (MDHA) has been designated the lead agency responsible for the development and administration of the Consolidated Plan and CDBG Disaster Recovery Plan for Metro Nashville. Within MDHA, the Community Development Department is responsible for administering the Consolidated Plan programs – CDBG, HOME, ESG, and HOPWA – and CDBG DR programs.

Purpose of the Consolidated Plan and Annual Updates:

As a recipient of federal grant funds, MDHA is required by HUD to produce a five-year Consolidated Plan and an Annual Update (Action Plan) on behalf of Metro Nashville. These plans serve as the application for funding for the following federal programs:

- Community Development Block Grant (CDBG)
- HOME Investment Partnerships Act Program (HOME)
- Emergency Solutions Grant (ESG)
- Housing Opportunities for Persons with AIDS (HOPWA).

Metro Nashville’s Consolidated Plan identifies the community’s affordable housing, community development and economic development needs and outlines a comprehensive and coordinated strategy for addressing them. This document includes narrative responses to specific questions that grantees must answer in order to be compliant with the Consolidated Planning Regulations. The current Consolidated Plan covers the period from April 1, 2013 to March 31, 2018. In August 2013, MDHA prepared a Substantial Amendment 1 to the Consolidated Plan, which was approved by HUD in September 2013, to make significant budget revisions, add new activities, and revise the place-based strategy. Concurrent with this Action Plan, MDHA has prepared Substantial Amendment 2 to the Consolidated Plan to allow 2016 ESG funds be used for homeless prevention.

The Consolidated Plan is updated each year (Annual Update) to reflect proposed activities and goals for the program year. This Annual Update covers the period April 1, 2016 to March 31, 2017 and constitutes Program Year Four. The allocations for the 2016 program year are shown in the table below:

2016 Formula Allocations	
CDBG	\$4,559,221
HOME	\$1,819,757
ESG	\$ 416,420
HOPWA	\$ 942,082
TOTAL	\$7,737,480

The Annual Update is due to HUD forty-five (45) days prior to the beginning of the program year; for Metro Nashville, the Plan is usually due no later than February 14 of each year. However, as directed by HUD per CPD Notice 16-01, MDHA could not submit its plan until it received a Notice of Allocations from HUD for the 2016 Program Year. (See Exhibit 1.) In order to provide the public with a Plan that includes actual allocations instead of estimates, MDHA elected to begin the public comment period after receiving the Notice of 2016 allocations on February 16, 2016 and after consulting with Metro on proposed budgets. Although the CPD Notice required plans to be submitted within sixty (60) days of receiving the Notice, MDHA requested and received an extension to submit the Plan by May 31, 2016, to accommodate the public comment period, approval by the MDHA and Metro Council, and certification by the Metro Mayor. (See Exhibit 2.)

Substantial Amendment 2 is prepared to allow 2016 ESG funds to be used for Prevention Activities.

2. Summarize the objectives and outcomes identified in the Plan

The priorities of the 2013-2018 Consolidated Plan were established after significant planning and public input and correlate to addressing impediments identified in the 2013 Analysis of Impediments to Fair Housing Choice.

Consolidated Plan Priorities	Impediments to Fair Housing Choice
<ol style="list-style-type: none"> 1. Increase the supply of affordable housing; 2. Strengthen collaboration among the network of service providers; 3. Increase access to healthy food choices; 4. Decrease homelessness; 5. Develop and implement place-based strategies for community development; 6. Provide summer programs for low- and moderate-income children and youth; 7. Provide housing assistance for persons with AIDS; and 8. Affirmatively Further Fair Housing. 	<ol style="list-style-type: none"> 1. Scarcity of affordable rental units; 2. Scarcity of housing units accessible to people with disabilities; 3. Lack of fair housing education, testing, and enforcement capacity; 4. Uneven distribution of community resources; and 5. Restriction on the expansion of protected classes.

Activities proposed to be undertaken this program year are intended to address the Consolidated Plan priorities and the primary objectives of the four Consolidated Plan programs: to develop viable urban communities by providing decent housing and a suitable living environment and expanding economic opportunities principally for low- and moderate-income persons. Related outcomes are increasing availability and accessibility, improving affordability, and promoting sustainability of communities. The primary means towards this end is to extend and strengthen partnerships at all levels of government and the private sector, including for-profit and nonprofit organizations, in the production and operation of affordable housing and maximizing federal resources. The table below summarizes the proposed activities for addressing these objectives and outcomes. In addition, proposed activities are consistent with – to the greatest extent possible under Federal regulations – the recommendations of NashvilleNext. More information about each activity is available in Section AP-35.

OBJECTIVE 1: SUITABLE LIVING ENVIRONMENT	
Outcomes	Related Activities
<i>Availability/Accessibility</i>	<ul style="list-style-type: none"> • Emergency Shelter & Transitional Housing • Street Outreach • Rapid Re-Housing • Homeless Prevention • Housing Opportunities for Persons with AIDS • Services for the Homeless
<i>Sustainability</i>	<ul style="list-style-type: none"> • Infrastructure Improvements (Residential) • Neighborhood Facilities • Healthy Food Initiatives • Summer Youth Programs • Nonprofit Capacity Building • Planning Activities • Acquisition

OBJECTIVE 2: DECENT HOUSING	
Outcomes	Related Activities
<i>Affordability</i>	<ul style="list-style-type: none"> • Homeowner & Rental Rehabilitation • Affordable Housing Development • Downpayment Assistance
<i>Availability/Accessibility</i>	<ul style="list-style-type: none"> • Fair Housing
OBJECTIVE 3: ECONOMIC OPPORTUNITIES	
Outcomes	Related Activities
<i>Sustainability</i>	<ul style="list-style-type: none"> • Microenterprise Assistance • Commercial Rehab • Business Technical Assistance

3. Evaluation of past performance

Each year, MDHA reports its progress in meeting the five-year and annual goals in the Consolidated Annual Performance and Evaluation Report (CAPER). This report is required to be submitted to HUD within 90 days after the program year ends. A copy of the CAPER is available on MDHA's website: http://www.nashville-mdha.org/wp-content/uploads/2015/06/2014-CAPER_Nashville-Davidson-Co..pdf. MDHA has consistently satisfied program mandates and has successfully targeted funds to benefit low- and moderate-income persons and neighborhoods. In its letter approving the 2014 CAPER, HUD determined that our overall progress is excellent and that activities

appear to be in accordance with program requirements.

While the accomplishments reported in the CAPER are used to measure the success of meeting the goals for a program year, the evaluation of past performance is a continual process. For example, the quantity and quality of responses to funding opportunities indicate the demand for a particular activity, the capacity needs of an organization, and whether the expectations of MDHA and program requirements were communicated clearly. Results of audit/monitoring activities are used as management tools to strengthen MDHA and funding partners. Regular participation of MDHA staff in local forums, community meetings, and neighborhood events provide partners and citizens the opportunity to communicate needs, concerns, and ideas.

In July 2015, HUD conducted a monitoring review of the CDBG, HOPWA and NSP1 grants which resulted in no findings or concerns.

4. Summary of Citizen Participation Process and consultation process

The Citizen Participation Plan in Substantial Amendment 1 to the 2013-2018 Consolidated Plan provides information on how citizens can become involved in the development, implementation and evaluation of housing and community development programs.

In developing the 2016 Action Plan, MDHA consulted with numerous partners, stakeholders, and local government officials on affordable housing and fair housing, non-housing community development, homelessness, and housing for persons with AIDS. Input from these consultations was incorporated to the extent possible into the 2016 Action Plan and is summarized in Appendix D.

The Public Comment Period for the 2016 Action Plan began on March 21, 2016 and concluded at 4:00 p.m. on April 28, 2016. During the public comment period, members of the public were invited to share their comments at three public hearings. Details regarding the public comment period and public hearings were provided in the Public Notice, which is included in Appendix E. The Public Notice was advertised in *The Tennessean*, *The Tribune*, and *El Crucero*; emailed to over 300 citizens, partners, and community groups whose emails are on file with MDHA; sent to Mayor Barry, Vice Mayor Briley, and Members of Metro Council; posted on MDHA's website and social media outlets and at MDHA properties; and distributed at the Tennessee Fair Housing Matters Conference. The first public hearing was televised multiple times on the local government access channel, Metro 3, and was made available on Metro's YouTube channel.

5. Summary of public comments

A summary of comments made at the public hearings and submitted in writing during the comment period, as well as MDHA's responses, will be included in Appendix F.

6. Summary of comments or views not accepted and the reasons for not accepting them

A summary of comments or views not accepted and the reasons for not accepting them will be provided in Appendix F.

7. Summary

This 2016 Action Plan identifies Metro Nashville’s affordable housing, community development and economic development needs and outlines a comprehensive and coordinated strategy for addressing them during the 2016-2017 Program Year. Using CDBG, HOME, ESG and HOPWA funds and by leveraging other public and private investment, MDHA will work to:

1. Increase the supply of affordable housing;
2. Strengthen collaboration among the network of service providers;
3. Increase access to healthy food choices;
4. Decrease homelessness;
5. Develop and implement place-based strategies for community development;
6. Provide summer programs for low- and moderate-income children and youth;
7. Provide housing assistance for persons with AIDS; and
8. Affirmatively Further Fair Housing.

The specific activities to be undertaken this program year further these priorities, as well as address impediments to fair housing choice.

PR-05 Lead & Responsible Agencies – 91.200(b)

1. Agency/entity responsible for preparing/administering the Consolidated Plan

Describe the agency/entity responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

Agency Role	Name	Department/Agency
Lead Agency for preparing Consolidated Plan	NASHVILLE-DAVIDSON	MDHA Community Development Department
CDBG Administrator	NASHVILLE-DAVIDSON	MDHA Community Development Department
HOPWA Administrator	NASHVILLE-DAVIDSON	MDHA Community Development Department
HOME Administrator	NASHVILLE-DAVIDSON	MDHA Community Development Department
ESG Administrator	NASHVILLE-DAVIDSON	MDHA Community Development Department

Table 1 – Responsible Agencies

Narrative (optional)

MDHA has been designated as the lead agency for the preparation and administration of the Consolidated Plan and annual updates, as well as annual reports on Consolidated Plan activities. Within MDHA, the Community Development Department prepared the 2016 Annual Action Plan for public comment after consultation with various stakeholders and ultimately for submittal to HUD. The mission of MDHA is to create affordable housing opportunities, support neighborhoods, strengthen communities, and help build a greater downtown. MDHA has the capacity and demonstrated ability to effectively and successfully administer these programs.

Consolidated Plan Public Contact Information

Public comments regarding the 2016 Action Plan should be directed as follows and submitted or postmarked by 4:00 p.m., central time, on Thursday, April 28, 2016:

- By mail: MDHA Community Development Department
Attn: Consolidated Plan
P. O. Box 846
Nashville, TN 37202
- Electronically: consolidatedplan@nashville-mdha.org
Subject: Consolidated Plan
- By fax: (615) 252-8533
Attn: Consolidated Plan
- Hand delivery: MDHA Community Development Department
Attn: Consolidated Plan
712 South Sixth Street
Nashville, TN 37206

Other inquiries about the Consolidated Plan or housing and community development programs should be directed to:

Angela Hubbard, Director of Community Development
Metropolitan Development and Housing Agency
712 South Sixth St.
Nashville, TN 37206
(615) 252-8505
ahubbard@nashville-mdha.org.

AP-10 Consultation – 91.100, 91.200(b), 91.215(I)

1. Introduction

MDHA recognizes the value of its relationships with public and private entities to effectively implement the strategies and related activities in the Consolidated Plan and annual updates. Moreover, one of the priorities of the Consolidated Plan is to “strengthen collaboration amount the network of service providers”. Throughout the year, MDHA staff participates in many affordable housing and community development forums and local planning efforts along with many of our partners.

In preparing the 2016 Action Plan, MDHA consulted with numerous partners, stakeholders, and local government officials on affordable housing and fair housing, non-housing community development, and homelessness and housing for persons with AIDS. The purpose of these consultations was to review Consolidated Plan priorities and assess the impact of activities to address these priorities and gather input for the 2016 Action Plan.

Provide a concise summary of the jurisdiction’s activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(I))

During the consultation with stakeholders on homelessness and housing for persons with AIDS, participants were specifically asked to rate the level of coordination among the Continuum of Care (CoC); housing providers; health, mental health and services agencies and to provide recommendations on improving coordination. A summary is included in Appendix D. This input helps to identify weaknesses in the system and areas of opportunity.

A division of the Metro Social Services Department, the Metro Homelessness Commission (MHC) is comprised of 11 voting members, including advocates, persons who have experienced homelessness, and elected officials, and representatives of 7 Metro-related departments that serve as ex-officio members: Metro Social Services Commission, MDHA, Metro Public Health Department, Nashville Career Advancement Center, Metropolitan Action Commission, and the Metro Police Department. The purpose of the MHC is to implement a coordinated and focused approach to ending homelessness and to develop measurable objectives.

Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness.

MDHA serves as the CoC Lead Agency for Nashville-Davidson County, and as the Collaborative Applicant, coordinates the submission of over 25 local project applications each year, as well as prepares the extensive CoC narrative for submission into HUD’s

e-snaps system. MDHA provides technical assistance to applicant agencies and coordinates monthly meetings of the Continuum of Care which comprises service providers including homeless shelters, mental health centers, veterans' services, educational institutions, and housing assistance providers. Continuum of Care agendas are focused on enhanced coordination among all entities and gauging housing and income stability measures of CoC-funded programs. Since 2008, MDHA has also been home to the CoC's Homeless Management Information System (HMIS).

To coordinate services for families with children, the CoC relies on several local shelter agencies, particularly Safe Haven Family Shelter, a center of planning for coordinated entry into and out of Nashville's homeless service system.

The local continuum of housing and supports for homeless veterans and their families has been bolstered substantially, with additional VASH rent subsidies and case management, and enhanced re-housing assistance through new SSVF grants to two local agencies. Working with local agency partners like Centerstone & the VA, Nashville's Metropolitan Homelessness Commission spearheaded the Development of the *SSVF Priority 1 Community Plan*, revised in December 2014. Shelter and other frontline staff have been using a common assessment tool called the VI-SPDAT since February 2014 to identify and prioritize veterans and non-veterans for permanent housing. Staff also complete a 2-hour "housing navigation" training that outlines processes to connect people experiencing homelessness to housing and support service resources. These efforts have led to enhanced coordination, data sharing, and prioritization among providers. Metro Nashville is participating in the Mayor's Challenge to End Veteran's Homelessness and the Zero:2016 Campaign; and the lead homeless assistance agencies (MDHA, MHC, and a representative from the Mayor's Office) meet at least semi-annually with the Nashville HUD Field Office Director to discuss the City's progress on ending Veteran's homelessness.

Transition planning is required by Tennessee's Department of Children's Services to begin at age 17 to ensure that older youth aging out of foster care develop specific action steps to address housing, job training, continued education, and other community supports. Oasis Center is a primary player in the CoC and receives ESG funds to support emergency shelter beds for unaccompanied youth. This agency runs Nashville's only Youth Crisis Center, and assisted with the city's 2015 Point-in-Time (PIT) count by hosting a magnet event for at-risk, homeless and runaway youth. Dr. Jama Shelton, with the True Colors fund (raising awareness about and bringing an end to gay, lesbian, bisexual, and transgender youth homelessness), acted as consultant for marketing this youth portion of Nashville's 2015 PIT count.

To strengthen the City's efforts to address and end homelessness, MHC, MDHA, and the Frist Foundation engaged Focus Strategies to assess the current homeless system and

make recommendations for improving our efforts. The final report is expected to be released in the late March 2016 and will be a guide for developing or enhancing strategies to end homelessness.

Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards for and evaluate outcomes of projects and activities assisted by ESG funds, and develop funding, policies and procedures for the operation and administration of HMIS.

In addition to serving as the lead agency for the CoC process and HMIS, MDHA is responsible for the administration of the ESG program. In the consultation on homelessness described in Section AP-10, agencies receiving ESG funding and other stakeholders were solicited for critical feedback on the Plan for allocating ESG funds in Nashville in preparation for the city's 2016 formula funding. In particular, participants were asked to prioritize activities to address homelessness and subpopulations to be served by homeless assistance programs. In addition, consideration was given to HUD's encouragement of allocating ESG for rapid re-housing. After further discussion with MHC staff and providers, a need to allocate funds for prevention was identified. In conjunction with this Action Plan, MDHA has prepared Substantial Amendment 2 to allow ESG to be used for eligible prevention activities.

With two decades of compiling and submitting the CoC application and over seven years operating the city's HMIS, MDHA has extensive experience with two key CoC responsibilities: (1) as Collaborative Applicant, MDHA applied for 2015 CoC Planning funds to take the city to the next level, by formalizing local CoC processes, enhancing coordination of local planning efforts as well as varied homeless funding streams, and (2) setting performance measures for the community rather than solely for individual projects. A matrix has been developed to identify quality standards for ESG recipients to gauge the quality of data for reported performance outcomes. In the next year, MDHA will examine combining the ESG and CoC matrices to better detect how agencies can best align these two programs. In addition, MDHA will seek input from MHC staff on the development of funding opportunities.

In 2013, MDHA's HMIS Coordinator worked with HMIS leads across the state to develop a Policies and Procedures manual that guides local HMIS implementation. The quality of data in the HMIS has improved dramatically in the past two years and has resulted in demographic and programmatic data that is now extremely accurate and, thereby, able to demonstrate and verify the performance of the CoC's 26 transitional and permanent housing projects. During 2016, MDHA will work to integrate HMIS data with data required by HHS for homeless youth (RHYMIS) and persons struggling with chronic mental illness (PATH).

2. Describe Agencies, groups, organizations and others who participated in the process and describe the jurisdiction's consultations with housing, social service agencies and other entities.

To gather input for the 2016 Action Plan, MDHA held consultations on the following topics: affordable housing and fair housing, non-housing community development, and homelessness and housing for persons with AIDS. Partners, stakeholders, advocates, and government officials were invited. A summary of the responses from the consultation is provided in Appendix D.

- *Affordable housing and fair housing consultation:* Held on October 2, 2015, participants were invited to a Brown Bag lunch at which MDHA provided an overview of activities to address these needs during the current program year and eligible uses of CDBG and HOME funds to create and preserve affordable housing and affirmatively further fair housing. Participants were asked to list the top three barriers to affordable housing; prioritize activities to address affordable housing; prioritize subpopulations to be served by affordable housing programs; prioritize areas where funds for housing should be targeted; and prioritize needs for fair housing education.

Participants included representatives from Community Homeowner Associations; affordable housing advocates; housing developers/providers some which are certified as Community Housing Development Organizations (CHDOs); Metropolitan Nashville Homelessness Commission; realtors; private lenders; and non-profit service providers.

- *Non-housing community development consultation:* Held on the evening of September 29, 2015, MDHA provided an overview of activities to address these needs during the current program year and eligible uses of CDBG funds. Participants were asked to list the top three barriers to reducing poverty; prioritize non-housing community development needs; list the top three specific non- housing community development activities; select locations where CDBG funds should be targeted; and select a preference between housing or non-housing for the use of CDBG funds.

Participants included at-large community members/leaders; representatives of Bordeaux Hill Neighborhood Association; Martha O'Bryan Center; Metro Social Services; Metropolitan Nashville-Davidson County Parks; Trevecca Urban Farm; Family Children's Service; and Tennessee State University Entrepreneur Center.

- *Consultation on needs of public housing residents:* Because MDHA is the Public Housing Authority for Nashville there is close collaboration as all Department Directors, including those from Community Development, Asset Management/Affordable Housing and Rental Assistance meet weekly to discuss agency programs and activities. A special consultation on the needs of public

housing residents for the 2016 Action Plan was held in conjunction with the MDHA weekly staff meeting on October 19, 2015 where the Director of Community Development provided an overview of activities to address these needs during the current program year and eligible uses of CDBG funds. Public Housing specific discussion points included the following: supply and condition of public housing; needs of public housing tenants and applicants on the waiting list for accessible units; most immediate needs of public housing residents and housing choice voucher holders (i.e., transportation, access to healthy food, etc.); restoration and revitalization needs and plans to address these needs; strategy for improving the living environment; and activities to increase resident involvement in management of public housing and to participate in homeownership.

Additional general discussion points included the following: perceived barriers to affordable housing and actions to remove these or mitigate the effects of public policies that create these barriers; obstacles to meeting underserved needs and actions to overcoming them; actions that will preserve affordable housing units that may be lost from the assisted housing inventory; efforts to reduce the number of poverty-level families; and coordination with social services or other public agencies.

- Homelessness and housing for persons with AIDS consultation: Held on October 1, 2015, participants were invited to a Brown Bag lunch at which MDHA provided an overview of activities to address these needs during the current program year and eligible uses of ESG and HOPWA funds. Participants were asked to prioritize activities to address homelessness; prioritize sub-populations to be served by homeless assistance programs; prioritize activities to address housing to persons with HIV; list top three barriers to affordable housing for persons/families that are homeless or are at-risk of homelessness; list top three barriers to affordable housing for persons with HIV and their families; describe level of coordination for addressing homelessness among the CoC, housing providers; health, mental health and service agencies, and state and local government agencies and to provide one (1) recommendation for increasing coordination among these agencies; and to rate discharge coordination procedures between the following populations: youth aging from foster care/state custody; persons discharged from health care and mental health facilities; and persons discharged from correctional programs and institutions.

Participants included a clinic that provides direct services for HIV clients; a funder and planning facilitator for HIV services; a representative from the Metropolitan Homelessness Commission; and subrecipients of ESG and HOPWA funds.

- Consultation with metro government agencies: MDHA hosted a luncheon in the MDHA Collaboration Center on January 6, 2016 for representatives from the Mayor's offices of Economic and Community Development (ECD), Economic Opportunity and Empowerment (EOE); and Neighborhoods and Community Engagement (NCE) to provide an overview of the 2016 Action Plan and obtain their input on program priorities. There were 6 representatives in attendance. The attendees viewed a short power point presentation detailing the steps taken for the Action Plan thus far as well as a review of the topics and responses from the prior consultations. The following topics were discussed: Economic Development; Section 108 Loans; CDBG Homeowner and Rental Rehabilitation programs; distribution of funds and nonprofit organizational capacity; Citizen Participation; Summer Youth programs; HOME programs; and CHDO capacity building. The representatives emphasized the need for broad-based outreach and utilizing their networks to publicize the Plan.

In addition, MDHA staff has held further discussion with the Mayor's Infrastructure Team, EOE, NCE, and MHC and has coordinated with these groups and the Metro Finance Department on proposed activity budgets.

Input received from all the consultations and meetings were considered when formulating funding priorities for the 2016 Action Plan.

1	Agency/Group/Organization	MDHA
	Agency/Group/Organization Type	PHA
	What section of the Plan was addressed by Consultation?	All
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Prior to drafting the 2016 Annual Action Plan, MDHA consulted with stakeholders to obtain their input on developing the Plan. These consultations covered the following topics: Homelessness and Housing for Persons with Aids; Affordable Housing and Affirmatively Furthering Fair Housing; and Non-Housing Community Development Needs. Further descriptions of the meetings are detailed in the summary of this section above.
2	Agency/Group/Organization	Metro Homelessness Commission
	Agency/Group/Organization Type	Other Government-Local
	What section of the Plan was addressed by Consultation?	Anti-Poverty Strategy Public Housing Needs Homelessness Needs Homelessness Strategy

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Prior to drafting the 2016 Annual Action Plan, MDHA consulted with stakeholders to obtain their input on developing the Plan. These consultations covered the following topics: Homelessness and Housing for Persons with Aids; Affordable Housing and Affirmatively Furthering Fair Housing; and Non-Housing Community Development Needs. Further descriptions of the meetings are detailed in the summary of this section above.
3	Agency/Group/Organization	Mayor's Infrastructure Team
	Agency/Group/Organization Type	Other government – Local
	What section of the Plan was addressed by Consultation?	Public Housing Needs Housing Needs Assessment Other-Non-Housing Community Development Needs Economic Development
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Prior to drafting the 2016 Annual Action Plan, MDHA consulted with stakeholders to obtain their input on developing the Plan. These consultations covered the following topics: Homelessness and Housing for Persons with Aids; Affordable Housing and Affirmatively Furthering Fair Housing; and Non-Housing Community Development Needs. Further descriptions of the meetings are detailed in the summary of this section above.
4	Agency/Group/Organization	Metro Social Services
	Agency/Group/Organization Type	Other Government - Local
	What section of the Plan was addressed by Consultation?	Other-Non-Housing Community Development Needs Economic Development Homelessness Needs Public Housing Needs

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Prior to drafting the 2016 Annual Action Plan, MDHA consulted with stakeholders to obtain their input on developing the Plan. These consultations covered the following topics: Homelessness and Housing for Persons with Aids; Affordable Housing and Affirmatively Furthering Fair Housing; and Non-Housing Community Development Needs. Further descriptions of the meetings are detailed in the summary of this section above.
5	Agency/Group/Organization	Nashville CARES
	Agency/Group/Organization Type	Services-Persons with HIV/AIDS
	What section of the Plan was addressed by Consultation?	HOPWA Strategy Homelessness Needs Public Housing Needs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Prior to drafting the 2016 Annual Action Plan, MDHA consulted with stakeholders to obtain their input on developing the Plan. These consultations covered the following topics: Homelessness and Housing for Persons with Aids; Affordable Housing and Affirmatively Furthering Fair Housing; and Non-Housing Community Development Needs. Further descriptions of the meetings are detailed in the summary of this section above.
6	Agency/Group/Organization	Tennessee State University
	Agency/Group/Organization Type	Services-Education
	What section of the Plan was addressed by Consultation?	Other-Non-Housing Community Development Needs Economic Development Homeless Needs

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Prior to drafting the 2016 Annual Action Plan, MDHA consulted with stakeholders to obtain their input on developing the Plan. These consultations covered the following topics: Homelessness and Housing for Persons with Aids; Affordable Housing and Affirmatively Furthering Fair Housing; and Non-Housing Community Development Needs. Further descriptions of the meetings are detailed in the summary of this section above.
7	Agency/Group/Organization	Affordable Housing Resources
	Agency/Group/Organization Type	Housing Services-Housing
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Housing Needs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Prior to drafting the 2016 Annual Action Plan, MDHA consulted with stakeholders to obtain their input on developing the Plan. These consultations covered the following topics: Homelessness and Housing for Persons with Aids; Affordable Housing and Affirmatively Furthering Fair Housing; and Non-Housing Community Development Needs. Further descriptions of the meetings are detailed in the summary of this section above.
8	Agency/Group/Organization	Catholic Charities FEP
	Agency/Group/Organization Type	Other – Religious Organization
	What section of the Plan was addressed by Consultation?	Public Housing Needs Housing Needs Services-Housing

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Prior to drafting the 2016 Annual Action Plan, MDHA consulted with stakeholders to obtain their input on developing the Plan. These consultations covered the following topics: Homelessness and Housing for Persons with Aids; Affordable Housing and Affirmatively Furthering Fair Housing; and Non-Housing Community Development Needs. Further descriptions of the meetings are detailed in the summary of this section above.
9	Agency/Group/Organization	Middle TN Workforce Board
	Agency/Group/Organization Type	Services-Employment
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Housing Needs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Prior to drafting the 2016 Annual Action Plan, MDHA consulted with stakeholders to obtain their input on developing the Plan. These consultations covered the following topics: Homelessness and Housing for Persons with Aids; Affordable Housing and Affirmatively Furthering Fair Housing; and Non-Housing Community Development Needs. Further descriptions of the meetings are detailed in the summary of this section above.
10	Agency/Group/Organization	Magdalene House
	Agency/Group/Organization Type	Services-homeless
	What section of the Plan was addressed by Consultation?	Homelessness Needs Homelessness Strategy

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Prior to drafting the 2016 Annual Action Plan, MDHA consulted with stakeholders to obtain their input on developing the Plan. These consultations covered the following topics: Homelessness and Housing for Persons with Aids; Affordable Housing and Affirmatively Furthering Fair Housing; and Non-Housing Community Development Needs. Further descriptions of the meetings are detailed in the summary of this section above.
11	Agency/Group/Organization	Nashville Organized for Action and Hope (NOAH)
	Agency/Group/Organization Type	Business Leaders Civic Leaders
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Housing Needs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Prior to drafting the 2016 Annual Action Plan, MDHA consulted with stakeholders to obtain their input on developing the Plan. These consultations covered the following topics: Homelessness and Housing for Persons with Aids; Affordable Housing and Affirmatively Furthering Fair Housing; and Non-Housing Community Development Needs. Further descriptions of the meetings are detailed in the summary of this section above.
12	Agency/Group/Organization	Bordeaux Hills RA
	Agency/Group/Organization Type	Neighborhood Association
	What section of the Plan was addressed by Consultation?	Other-Non-Housing Community Development Needs Economic Development Housing Needs Assessment

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Prior to drafting the 2016 Annual Action Plan, MDHA consulted with stakeholders to obtain their input on developing the Plan. These consultations covered the following topics: Homelessness and Housing for Persons with Aids; Affordable Housing and Affirmatively Furthering Fair Housing; and Non-Housing Community Development Needs. Further descriptions of the meetings are detailed in the summary of this section above.
13	Agency/Group/Organization	Mental Health Co-op
	Agency/Group/Organization Type	Health Agency Services- Health
	What section of the Plan was addressed by Consultation?	Homelessness Needs Homelessness Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Prior to drafting the 2016 Annual Action Plan, MDHA consulted with stakeholders to obtain their input on developing the Plan. These consultations covered the following topics: Homelessness and Housing for Persons with Aids; Affordable Housing and Affirmatively Furthering Fair Housing; and Non-Housing Community Development Needs. Further descriptions of the meetings are detailed in the summary of this section above.
14	Agency/Group/Organization	A Voice for Poverty Reduction
	Agency/Group/Organization Type	Civic Leaders
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Housing Needs

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Prior to drafting the 2016 Annual Action Plan, MDHA consulted with stakeholders to obtain their input on developing the Plan. These consultations covered the following topics: Homelessness and Housing for Persons with Aids; Affordable Housing and Affirmatively Furthering Fair Housing; and Non-Housing Community Development Needs. Further descriptions of the meetings are detailed in the summary of this section above.
15	Agency/Group/Organization	Madison ECD Project
	Agency/Group/Organization Type	Other Government - Local
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Housing Needs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Prior to drafting the 2016 Annual Action Plan, MDHA consulted with stakeholders to obtain their input on developing the Plan. These consultations covered the following topics: Homelessness and Housing for Persons with Aids; Affordable Housing and Affirmatively Furthering Fair Housing; and Non-Housing Community Development Needs. Further descriptions of the meetings are detailed in the summary of this section above.
16	Agency/Group/Organization	City Road Chapel UMC
	Agency/Group/Organization Type	Other-Religious Organization
	What section of the Plan was addressed by Consultation?	Public Housing Needs Housing Needs Assessment

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Prior to drafting the 2016 Annual Action Plan, MDHA consulted with stakeholders to obtain their input on developing the Plan. These consultations covered the following topics: Homelessness and Housing for Persons with Aids; Affordable Housing and Affirmatively Furthering Fair Housing; and Non-Housing Community Development Needs. Further descriptions of the meetings are detailed in the summary of this section above.
17	Agency/Group/Organization	Metro Parks Services
	Agency/Group/Organization Type	Other Government-Local
	What section of the Plan was addressed by Consultation?	Other-Non-Housing Community Development Needs Economic Development
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Prior to drafting the 2016 Annual Action Plan, MDHA consulted with stakeholders to obtain their input on developing the Plan. These consultations covered the following topics: Homelessness and Housing for Persons with Aids; Affordable Housing and Affirmatively Furthering Fair Housing; and Non-Housing Community Development Needs. Further descriptions of the meetings are detailed in the summary of this section above.
18	Agency/Group/Organization	Park Center
	Agency/Group/Organization Type	Services – Homeless
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Housing Needs Homelessness Strategy Homelessness Needs

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Prior to drafting the 2016 Annual Action Plan, MDHA consulted with stakeholders to obtain their input on developing the Plan. These consultations covered the following topics: Homelessness and Housing for Persons with Aids; Affordable Housing and Affirmatively Furthering Fair Housing; and Non-Housing Community Development Needs. Further descriptions of the meetings are detailed in the summary of this section above.
19	Agency/Group/Organization	Mayor's Office of Economic and Community Development
	Agency/Group/Organization Type	Other Government-Local
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Housing Needs Economic Development Other-Non-Housing Community Development Needs Homelessness Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Prior to drafting the 2016 Annual Action Plan, MDHA consulted with stakeholders to obtain their input on developing the Plan. These consultations covered the following topics: Homelessness and Housing for Persons with Aids; Affordable Housing and Affirmatively Furthering Fair Housing; and Non-Housing Community Development Needs. Further descriptions of the meetings are detailed in the summary of this section above.
20	Agency/Group/Organization	Mayor's Office of Economic Opportunity And Empowerment
	Agency/Group/Organization Type	Other Government-Local
	What section of the Plan was addressed by Consultation	Housing Need Assessment Public Housing Needs Economic Development Other-Non-Housing Community Development Needs Homelessness Strategy

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Prior to drafting the 2016 Annual Action Plan, MDHA consulted with stakeholders to obtain their input on developing the Plan. These consultations covered the following topics: Homelessness and Housing for Persons with Aids; Affordable Housing and Affirmatively Furthering Fair Housing; and Non-Housing Community Development Needs. Further descriptions of the meetings are detailed in the summary of this section above.
21	Agency/Group/Organization	Mayor's Office of Neighborhoods and Community Engagement
	Agency/Group/Organization	Other Government-Local
	What section of the Plan was addressed by Consultation	Housing Need Assessment Public Housing Needs Economic Development Other-Non-Housing Community Development Needs Homelessness Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Prior to drafting the 2016 Annual Action Plan, MDHA consulted with stakeholders to obtain their input on developing the Plan. These consultations covered the following topics: Homelessness and Housing for Persons with Aids; Affordable Housing and Affirmatively Furthering Fair Housing; and Non-Housing Community Development Needs. Further descriptions of the meetings are detailed in the summary of this section above.
22	Agency/Group/Organization	Martha O'Bryan Center
	Agency/Group/Organization Type	Services- Education Services- Children
	What section of the Plan was addressed by Consultation?	Non-Housing Community Development Strategy Economic Development Strategy

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Prior to drafting the 2016 Annual Action Plan, MDHA consulted with stakeholders to obtain their input on developing the Plan. These consultations covered the following topics: Homelessness and Housing for Persons with Aids; Affordable Housing and Affirmatively Furthering Fair Housing; and Non-Housing Community Development Needs. Further descriptions of the meetings are detailed in the summary of this section above.
23	Agency/Group/Organization	Family and Children's Services
	Agency/Group/Organization Type	Services-Children
	What section of the Plan was addressed by Consultation?	Non-housing Community Development Strategy Economic Development Strategy Homelessness Needs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Prior to drafting the 2016 Annual Action Plan, MDHA consulted with stakeholders to obtain their input on developing the Plan. These consultations covered the following topics: Homelessness and Housing for Persons with Aids; Affordable Housing and Affirmatively Furthering Fair Housing; and Non-Housing Community Development Needs. Further descriptions of the meetings are detailed in the summary of this section above.
24	Agency/Group/Organization	Urban Housing Solutions
	Agency/Group/Organization Type	Housing
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Housing Needs HOPWA Strategy

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Prior to drafting the 2016 Annual Action Plan, MDHA consulted with stakeholders to obtain their input on developing the Plan. These consultations covered the following topics: Homelessness and Housing for Persons with Aids; Affordable Housing and Affirmatively Furthering Fair Housing; and Non-Housing Community Development Needs. Further descriptions of the meetings are detailed in the summary of this section above.
25	Agency/Group/Organization	ABL Realty Services
	Agency/Group/Organization Type	Business Leaders
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Housing Needs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Prior to drafting the 2016 Annual Action Plan, MDHA consulted with stakeholders to obtain their input on developing the Plan. These consultations covered the following topics: Homelessness and Housing for Persons with Aids; Affordable Housing and Affirmatively Furthering Fair Housing; and Non-Housing Community Development Needs. Further descriptions of the meetings are detailed in the summary of this section above.
26	Agency/Group/Organization	Trevecca Urban Farm
	Agency/Group/Organization Type	Services - Education
	What section of the Plan was addressed by Consultation?	Non-housing Community Development Strategy Economic Development Strategy

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Prior to drafting the 2016 Annual Action Plan, MDHA consulted with stakeholders to obtain their input on developing the Plan. These consultations covered the following topics: Homelessness and Housing for Persons with Aids; Affordable Housing and Affirmatively Furthering Fair Housing; and Non-Housing Community Development Needs. Further descriptions of the meetings are detailed in the summary of this section above.
27	Agency/Group/Organization	Habitat for Humanity Greater Nashville
	Agency/Group/Organization Type	Services-Fair Housing Housing
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Housing Needs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Prior to drafting the 2016 Annual Action Plan, MDHA consulted with stakeholders to obtain their input on developing the Plan. These consultations covered the following topics: Homelessness and Housing for Persons with Aids; Affordable Housing and Affirmatively Furthering Fair Housing; and Non-Housing Community Development Needs. Further descriptions of the meetings are detailed in the summary of this section above.
28	Agency/Group/Organization	Oasis Center
	Agency/Group/Organization Type	Services – Housing Services – Homeless Services - Children
	What section of the Plan was addressed by Consultation?	Homelessness Needs- Families with Children Homelessness Strategy

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Prior to drafting the 2016 Annual Action Plan, MDHA consulted with stakeholders to obtain their input on developing the Plan. These consultations covered the following topics: Homelessness and Housing for Persons with Aids; Affordable Housing and Affirmatively Furthering Fair Housing; and Non-Housing Community Development Needs. Further descriptions of the meetings are detailed in the summary of this section above.
29	Agency/Group/Organization	Temple Church ACT Center
	Agency/Group/Organization Type	Other – Religious Organization
	What section of the Plan was addressed by Consultation?	Homelessness Needs Homelessness Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Prior to drafting the 2016 Annual Action Plan, MDHA consulted with stakeholders to obtain their input on developing the Plan. These consultations covered the following topics: Homelessness and Housing for Persons with Aids; Affordable Housing and Affirmatively Furthering Fair Housing; and Non-Housing Community Development Needs. Further descriptions of the meetings are detailed in the summary of this section above.
30	Agency/Group/Organization	Vanderbilt USN
	Agency/Group/Organization Type	Services - Education
	What section of the Plan was addressed by Consultation?	HOPWA Strategy Homeless Needs-Persons with HIV/AIDS

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Prior to drafting the 2016 Annual Action Plan, MDHA consulted with stakeholders to obtain their input on developing the Plan. These consultations covered the following topics: Homelessness and Housing for Persons with Aids; Affordable Housing and Affirmatively Furthering Fair Housing; and Non-Housing Community Development Needs. Further descriptions of the meetings are detailed in the summary of this section above.
31	Agency/Group/Organization	United Way
	Agency/Group/Organization Type	Regional Organization
	What section of the Plan was addressed by Consultation?	Homeless Needs Homelessness Strategy HOPWA Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Prior to drafting the 2016 Annual Action Plan, MDHA consulted with stakeholders to obtain their input on developing the Plan. These consultations covered the following topics: Homelessness and Housing for Persons with Aids; Affordable Housing and Affirmatively Furthering Fair Housing; and Non-Housing Community Development Needs. Further descriptions of the meetings are detailed in the summary of this section above.
32	Agency/Group/Organization	TN Department of Health
	Agency/Group/Organization Type	Other Government - State
	What section of the Plan was addressed by Consultation?	Homeless Needs HOPWA Strategy

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Prior to drafting the 2016 Annual Action Plan, MDHA consulted with stakeholders to obtain their input on developing the Plan. These consultations covered the following topics: Homelessness and Housing for Persons with Aids; Affordable Housing and Affirmatively Furthering Fair Housing; and Non-Housing Community Development Needs. Further descriptions of the meetings are detailed in the summary of this section above.
33	Agency/Group/Organization	Needlink Nashville
	Agency/Group/Organization Type	Business Leaders
	What section of the Plan was addressed by Consultation?	Homelessness Needs Homelessness Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Prior to drafting the 2016 Annual Action Plan, MDHA consulted with stakeholders to obtain their input on developing the Plan. These consultations covered the following topics: Homelessness and Housing for Persons with Aids; Affordable Housing and Affirmatively Furthering Fair Housing; and Non-Housing Community Development Needs. Further descriptions of the meetings are detailed in the summary of this section above.

Table 2 – Agencies, groups, organizations who participated

Identify any Agency Types not consulted and provide rationale for not consulting

MDHA attempted to engage as many participants as possible for consultations. Agencies and community members with interest in affordable housing, community development, and/or homelessness – whose contact information is on file at MDHA – were invited to the consultations; and MDHA encouraged invitees to circulate the information to other interested parties.

Other local/regional/state/federal planning efforts considered when preparing the Plan

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Continuum of Care	Governance Committee	<ul style="list-style-type: none"> -Setting agendas for full CoC meetings -Project monitoring -Determining project priorities -Providing final approval for the CoC application submission.
Nashville Next	Metro Planning Department	-Adopted plan for growth and preservation; addressing barriers to affordable housing
Nashville-Davidson Metro Housing Policy & Feasibility Study	Metro Planning Department	Increasing the supply of affordable housing is the number one priority in the 2013-2018 Consolidated Plan.
<i>Opening Doors: Federal Strategic Plan to Prevent and End Homelessness</i>	HUD	-Developing priorities for allocating funds to address homelessness
2015 Community Needs Evaluation	Metro Social Services	-Identifying unmet needs
Public Housing Agency Plan	MDHA	-Addressing the needs of public housing
Tennessee Housing Market at a Glance	THDA	-Identifying housing need and supply
100,000 Homes Campaign (How's Nashville) & Zero2016 Plan to End Veterans Homelessness	Metro Homelessness Commission	-Coordinating strategy to end chronic and Veteran homelessness

Table 3 – Other local / regional / federal planning efforts

AP-12 Participation – 91.105, 91.200(c)

1. Summary of citizen participation process/Efforts made to broaden citizen participation

Summarize citizen participation process and how it impacted goal-setting

Activities proposed during the 2016 Program Year further the priorities of the 2013-2018 Consolidated Plan, as amended, which were established after a lengthy planning and public participation process. The Citizen Participation Plan in Substantial Amendment 1 to the 2013-2018 Consolidated Plan provides information on how citizens can become involved in the development, implementation and evaluation of housing and community development programs. The Citizen Participation Plan is available at <http://www.nashville-mdha.org/?p=1847>.

Interaction with the public and comments received throughout the year, as well as input from the consultations described in AP-10 shaped the particular activities proposed in this Action Plan, keeping in line with the 2013-2018 Consolidated Plan, as amended and HUD and local priorities, such as NashvilleNext. Comments submitted during the public comment period will be considered and incorporated to the extent possible into the final draft.

For the purpose of the 2016 Action Plan, the public comment began on March 21, 2016 and concluded at 4:00 p.m. on April 28, 2016. During the public comment period, members of the public were invited to share their comments at three public hearings. Details regarding the public comment period and public hearings are provided in the Public Notice included in Appendix E.

The Public Notice was advertised in *The Tennessean*, *The Tribune*, and translated in Spanish in *El Crucero*. In addition, the Notice was posted in English and Spanish at MDHA administrative and public housing properties and on MDHA's website (www.nashville-mdha.org) and at every public library branch in the county. The Notice was widely distributed via email to over 300 partners, government officials, nonprofit organizations, businesses, neighborhood groups, and citizens, whose email addresses have been provided to MDHA, and was sent to Mayor Barry, Vice Mayor Briley, and Members of the Metro Council. MDHA encouraged recipients to circulate the Notice among their networks. The public comment period and public hearings and reminders were publicized via MDHA's social media outlets: Facebook, Twitter, LinkedIn, and Google+. Notice was specifically provided to Conexión Américas, The Center for Independent Living of Middle Tennessee, Native American Indian Association of Tennessee, Nashville International Center for Empowerment, and Metro Council.

The first public hearing, held on April 6, 2016, was broadcast multiple times on the local government access channel, Metro 3. In addition, the video of the public hearing was made available on Metro's YouTube Channel.

Citizen Participation Outreach

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/ attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
1	Newspaper Ad (The Tennessean)	Non-targeted/broad Community	N/A	N/A	N/A	
2	Newspaper Ad (The Tribune)	Minorities	N/A	N/A	N/A	
3	Newspaper Ad (El Crucero)	Non-English Speaking (Spanish)	N/A	N/A	N/A	
4	Internet Outreach (MDHA Website)	Non-targeted/broad Community	N/A	N/A	N/A	www.nashville-mdha.org
5	Internet Outreach (Social Media)	Non-targeted/broad Community	N/A	N/A	N/A	
6	Other: Posting at Public Housing & Other MDHA Properties	Residents of Public and Assisted Housing	N/A	N/A	N/A	
7	Other: Public Hearings	Non-targeted/broad Community	See Appendix F.	See Appendix F.	See Appendix F.	
8	Other: Email Distribution	Non-targeted/broad community	N/A	N/A	N/A	

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/ attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
9	Other: Targeted Email	Non-English speaking persons (Spanish); Immigrants; Native Americans; Minorities; Persons with Disabilities	N/A	N/A	N/A	
10	Other: Distribution at Tennessee Fair Housing Matters Conference	Housing providers	N/A	N/A	N/A	
11	Other: First Public Hearing Broadcast multiple times on Metro Channel 3	Non-targeted/broad community	N/A	N/A	N/A	
12	Other: Video of First Public Hearing available on YouTube	Non-targeted/broad community	N/A	N/A	N/A	https://www.youtube.com/watch?v=BWA0vx1MIGE
13	Other: Posting at public library branches	Non-targeted/broad community	N/A	N/A	N/A	

Table 4 – Citizen Participation Outreach

Expected Resources

AP-15 Expected Resources – 91.220(c) (1, 2)

Introduction

MDHA received Notice of 2016 Allocations for CPD formula grants on February 16, 2016. Allocations for Metro Nashville for HOME, ESG, and HOPWA reflected slight increases over the 2015 Allocations; however, the 2016 allocation for the CDBG program was approximately \$66,638 less than the 2015 allocation. The table below shows the ten-year allocation history for the four CPD grants.

	CDBG	HOME	ESG	HOPWA
2007	\$ 5,104,777.00	\$ 3,113,721.00	\$ 217,772.00	\$ 757,000.00
2008	\$ 4,846,903.00	\$ 2,980,179.00	\$ 219,948.00	\$ 795,000.00
2009	\$ 4,984,105.00	\$ 3,270,421.00	\$ 215,801.00	\$ 829,966.00
2010	\$ 5,393,336.00	\$ 3,263,718.00	\$ 218,915.00	\$ 903,441.00
2011	\$ 4,508,020.00	\$ 2,880,319.00	\$ 341,417.00	\$ 911,759.00
2012	\$ 4,262,373.00	\$ 1,791,694.00	\$ 390,383.00	\$ 900,557.00
2013	\$ 4,694,678.00	\$ 1,855,995.00	\$ 310,953.00	\$ 852,786.00
2014	\$ 4,606,281.00	\$ 1,933,490.00	\$ 381,390.00	\$ 914,427.00
2015	\$ 4,625,859.00	\$ 1,770,963.00	\$ 410,588.00	\$ 923,834.00
2016	\$ 4,559,221.00	\$ 1,819,757.00	\$ 416,420.00	\$ 942,082.00

Total Expected Resources for the 2016 Program Year include the annual allocation, estimated program income (for CDBG and HOME) and prior year resources – funds carried-forward from the current program year to continue projects (for CDBG and HOME) and reprogrammed funds. MDHA expects to receive \$300,000 in CDBG program income and \$230,000 in HOME program income during PY 2016. Carryforward funds result when projects take longer than one year to implement and the intended use of the funds remains the same as in the prior year. Prior year funds are reprogrammed when projects are completed below budget or when the demand is less than anticipated. The table below explains which 2015 CDBG funds will be reprogrammed; no other grant funds will be reprogrammed.

Of the Expected Resources, a minimum of 15% of the 2016 HOME allocation (\$272,963.55) will be set aside for projects undertaken by eligible Community Housing Development Organizations (CHDOs).

2015 Reprogrammed CDBG Activities				
Activity	2015 Budget	Amount Expended	Amount Reprogrammed	Comments
Section 108 Loan Repayment	\$505,299.00	\$499,580.00	\$ 5,719.00	Over-budgeted; reprogrammed to H/O Rehab
Downpayment Assistance	\$ 50,000.00	\$ -	\$ 50,000.00	Will utilize HOME funds; reprogrammed to Rental Rehab
Shelter Rehab	\$500,000.00	\$170,000.00	\$ 330,000.00	Lack of demand; reprogrammed to Neighborhood Facilities & Infrastructure
Fair Housing	\$ 50,000.00	\$ 35,765.00	\$ 14,235.00	Contract under budget; reprogrammed to H/O Rehab
Healthy Food Initiatives	\$ 50,000.00	\$ -	\$ 50,000.00	Subrecipient for 2015 program cannot perform & will fund 2016 program with carryforward; \$10,000 reprogrammed to H/O Rehab & \$40,000 reprogrammed to Services for the Homeless
Total	\$1,155,299.00	\$705,345.00	\$ 449,954.00	

The Expected Amount Available for the Remainder of the ConPlan period reflects flat allocation and program income levels for remaining program year (Program Year Five).

In addition to these CPD and CoC resources, MDHA continues to administer the CDBG Disaster Recovery (CDBG-DR) Grant on behalf of Metro Nashville. This is a one-time appropriation in the amount of \$33,089,813; and all funds have been obligated to projects and the grant is 80% expended.

MDHA also administers the Weatherization Assistance Program (WAP) and the Low Income Energy Assistance Program (LIHEAP) in Davidson County. These programs operate in tandem. Funding passes from the U.S. Department of Energy (DOE), through the Tennessee Housing Development Agency (THDA), to local agencies, such as MDHA. MDHA has received a total WAP award of \$325,674.73 to serve 33 households during the period July 1, 2015 thru June 30, 2016 and a total LIHEAP award of \$40,613.90.

With a program year beginning on April 1, Metro Nashville is considered an “early grantee”. In recent years, this places Nashville in a bind when Congress does not pass a budget by October 1. Instead of receiving funds by the program year start date, MDHA has not received funds until July or August – into the second quarter of the program year. When this occurs, MDHA must incur pre-award costs as of April 1, but must also limit the

number of new projects that can begin due to the limit on pre-award costs that can be incurred. MDHA has begun the conversation with HUD to eventually move the program year to July 1 through June 30. Doing so requires careful planning; however, this change would not only minimize the impact of a delayed Federal budget, it aligns with Metro Nashville's and the State of Tennessee's fiscal years. Since MDHA does not expect to receive the 2016 allocation until July – at the earliest – many activities are proposed to begin on July 1, instead of April 1.

Priority Table

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Reminder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
CDBG	Public-federal	Acquisition; Admin & Planning; Economic Development; Housing; Public Improvements; Public Services; Nonprofit Capacity Bldg.	\$4,559,221.00	\$ 300,000.00	\$1,729,954.00	\$6,589,175.55	\$4,859,221.00	Activities that benefit LMI households (≤80% AMI) or LMI neighborhoods (≤65% AMI)
HOME	Public-federal	Admin; Homebuyer Programs; Homeowner Rehab; Rental Projects	\$1,819,757.00	\$ 230,000.00	\$ 755,000.00	\$ 2,804,757.00	\$2,049,757.00	Funding for affordable rental housing (≤60%) or homeownership (≤80%)
ESG	Public-federal	Admin; Emergency Shelter; HMIS; Street Outreach; Rapid Re-housing; Prevention	\$ 416,420.00			\$ 416,420.00	\$ 416,420.00	Homeless Assistance Programs

HOPWA	Public-federal	Admin; Facility-based Housing Operations; STRMU; Supportive Services	\$ 942,082.00			\$ 942,082.00	\$ 1,884,164.00	Assistance for persons with HIV/AIDS and their families
Other: Continuum of Care	Public-federal	Permanent housing placement for homeless	\$3,479,196.00			\$3,479,196.00	\$3,479,196.00	Focus on permanent supportive housing

Table 5 - Expected Resources – Priority Table

Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied

In its Notice of Allocations issued on February 16, 2016, HUD encouraged grantees to effectively plan and implement programs that leverage these critical Federal resources to achieve the greatest possible return for the communities and individuals they are intended to assist. MDHA attempts to accomplish this in several ways. Except for homeowner rehab assistance, applications for funding should demonstrate the ability to leverage funds. This is part of the Financial Capacity evaluation criteria for requests for proposals. MDHA will seek to leverage CDBG funds made available for the rehabilitation of rental units with Section 8 vouchers. In addition, MDHA's grant writer researches Federal, state, local, and private funding opportunities and will apply for funds that further MDHA's mission, as well as Consolidated Plan and Public Housing Plan priorities.

To leverage continually shrinking HOME dollars, MDHA has leveraged funding through the City's Housing Trust Fund to award funds to nonprofits for affordable housing development. For example, in 2015, MDHA leveraged approximately \$1.5 million in HOME funds with \$500,000 from the local Barnes Housing Trust Fund for projects that will create 60 affordable housing units. In 2016, MDHA will make additional HOME funds available for this effort.

Another opportunity to leverage HOME funds is with Low Income Housing Tax Credits (LIHTC). Since 2010, MDHA has competitively awarded a total of \$5.4 million in HOME funds to 5 developers utilizing LIHTC that will result in the creation of 394 units affordable to households with incomes at or below 60% AMI. MDHA is actively pursuing other funding opportunities to leverage HOME and CDBG funds to create affordable housing through the Community Reinvestment Act (CRA), HUD-insured loans, the Rental Assistance Demonstration (RAD) program, and the State Housing Trust Fund (HFT). In 2015, MDHA was awarded a grant in the amount of \$500,000 from the State Housing Trust fund to assist in the construction of 70 units of new public housing. MDHA is closely monitoring the implementation of the National Housing Trust Fund for future funding opportunities.

Where appropriate, leverage may be achieved through supportive services provided by partners. For example, by leveraging supportive services of two nonprofit agencies, MDHA awarded \$2.7 million in HOME funds to create 26 permanent supportive housing units for the homeless. For one of these projects, MDHA partnered with the nonprofit developer, Buffalo Valley, Inc., to secure competitive Project Based Voucher (PBV) set-aside funding for 32 units made available through the HUD-VASH Program.

The HOME program requires a 25% match of the total HOME funds drawn down for project costs. This match is different than leverage, and this requirement will be met by requiring partners to provide at least a 25% match on projects, by the value of donated land or improvements, or by other eligible methods as provided in the HOME regulations. Amounts above the 25% match are considered leverage.

ESG also requires a match, and all organizations applying for funds must provide a 100% match of the funds they are seeking. The HMIS and MDHA administration match requirements may be satisfied by cash, the value of the time and services provided, or other eligible methods as provided by the ESG regulations.

If appropriate, describe publically owned land or property located within the jurisdiction that may be used to address the needs identified in the plan

MDHA and Metro Government own vacant and improved property throughout the jurisdiction. A total of 17 lots were awarded to 3 nonprofit organizations through the Barnes and HOME RFA in 2015 to be used to create 52 units of affordable housing. MDHA and Metro Government are in the process of developing procedures to effectively use surplus properties for affordable housing and other community needs.

Annual Goals and Objectives

AP-20 Annual Goals and Objectives - 91.420, 91.220(c)(3)&(e)

Goals Summary Information

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
1	Production of new units & Rehabilitation of existing	2013	2018	Affordable Housing	Tier 2 Areas Countywide Metropolitan Statistical Area	Develop & Implement Place-Based Strategies for CD Increase Supply of Affordable Housing	CDBG: \$3,062,036 HOME: \$2,599,782	Acquisition of property: 3 Rental units constructed: 40 Household Housing Unit Rental units rehabilitated: 15 Household Housing Unit Homeowner Housing Added: 6 Household Housing Unit Homeowner Housing Rehabilitated: 173 Household Housing Unit Direct Financial Assistance to Homebuyers: 6 Households Assisted Other: 10 Other

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
2	Administration & Planning	2013	2018	General	Tier 2 Areas Countywide	Increase Supply of Affordable Housing Affirmatively Further Fair Housing Choice Decrease Homelessness Develop & Implement Place-Based Strategies for CD Increase Access to Healthy Food Choices Provide Housing Assistance for Persons with HIV Provide Summer Programs for Low- and Moderate-Income Strengthen Collaboration Among Network of Service Providers	CDBG: \$971,840 HOPWA: \$94,200 HOME: \$204,975 ESG: \$31,000	N/A

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
3	Public Services & Economic Development	2013	2018	Non-Housing Community Development	Tier 1 & Tier 2 Areas LMI Food Deserts Countywide	Affirmatively Further Fair Housing Choice Decrease Homelessness Develop & Implement Place-Based Strategies for CD Increase Access to Healthy Food Choices Provide Summer Programs for Low- and Moderate-Income Strengthen Collaboration Among Network of Service	CDBG: \$1,550,299	Public service activities other than Low/Moderate Income Housing Benefit: 2810 Persons Assisted Facade treatment/business building rehabilitation: 3 Business Businesses assisted: 35
4	Public Facilities & Public Improvements & Infrastructure	2013	2018	Non-Housing Community Development	Tier 1 & Tier 2 Areas Countywide	Decrease Homelessness Develop & Implement Place-Based Strategies for CD	CDBG: \$1,005,000	Public facilities: 7

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
5	Outreach Emergency Shelter Transitional Housing Rapid Re-housing Prevention	2013	2018	Homeless	Countywide	Decrease Homelessness	ESG: \$385,420	Homeless Person Overnight Shelter: 2,000 Persons Assisted Rapid Re-housing: 300 Persons Assisted Prevention: 27 persons Assisted Street Outreach: 100 Persons Assisted
6	Housing Opportunities for Persons with AIDS	2013	2018	Non-Homeless Special Needs	Countywide	Provide Housing Assistance for Persons with HIV	HOPWA: \$847,882	Housing for People with HIV/AIDS added: Short-term rent/mortgage /utility assistance:334 Households HIV/AIDS Housing Operations: 42 Households Supportive Services: 1,488 households

Table 6 – Goals Summary

Goal Descriptions

1	Goal Name	Production of new units & Rehabilitation of existing
	Goal Description	-CDBG Activities: Acquisition & Related Activities; Homeowner Rehab (Targeted & Countywide); HVAC Installation/Replacement; Rental Rehab; Program Delivery; Housing Services; Nonprofit Capacity Building -HOME Activities: Homebuyer (New Home Construction & Downpayment Assistance): Homeowner Rehab; Rental Projects (New Construction)
2	Goal Name	Administration & Planning
	Goal Description	Administration and planning activities for CDBG, HOME, ESG, and HOPWA for MDHA and project Sponsors
3	Goal Name	Public Services & Economic Development
	Goal Description	CDBG Activities: -Economic Development: Microenterprise Assistance, Commercial Rehab (Façade Loans), Business Technical Assistance, Section 108 Loan Repayment -Public Services: Fair Housing, Healthy Food Initiatives, Summer Youth, Services for the Homeless
4	Goal Name	Public Facilities & Public Improvements & Infrastructure
	Goal Description	-CDBG Activities: Infrastructure Improvements (Residential Areas); Rehab, Expansion of, or New Neighborhood Facilities and/or Homeless or Domestic Violence Shelters
5	Goal Name	Outreach, Emergency Shelter, Transitional Housing, Rapid Re-housing, Prevention
	Goal Description	-ESG Activities: Emergency Shelters (Operation & Essential Services); Street Outreach; HMIS; Rapid Re-housing, Prevention
6	Goal Name	Housing Opportunities for Persons with AIDS
	Goal Description	-HOPWA Activities: Sponsor Administration; Facility-Based Operations; Supportive Services; Short-term Rent, Mortgage & Utility Assistance

Table 7 – Goal Descriptions

Estimate the number of extremely low-income, low-income, and moderate-income families to whom the jurisdiction will provide affordable housing as defined by HOME 91.215(b):

It is estimated that during Program Year 2016 HOME funds will result in affordable housing that will benefit approximately 47 extremely low and low- and moderate-income families. Preference will be given to projects proposing to benefit extremely low-income families. This estimate includes affordable housing produced by CHDOs and leveraged with the Metro Housing Trust Fund. Also, this estimate includes both new construction and rehabilitation of single family and multi-family housing.

AP-35 Projects – 91.220(d)

Introduction

The following are proposed projects/activities to be undertaken during the Program Year. Detailed description for each follows.

#	Project Name
1	CDBG: Acquisition
2	CDBG: Administration and Planning
3	CDBG: Economic Development: Commercial Rehab (Façade Loans)
4	CDBG: Economic Development: Business Technical Assistance
5	CDBG: Economic Development: Microenterprise Assistance
6	CDBG: Economic Development: Section 108 Loan Repayment
7	CDBG: Housing: Homeowner Rehabilitation (Countywide)
8	CDBG: Housing: Homeowner Rehabilitation (Targeted)
9	CDBG Housing: HVAC Install/Replacement Program
10	CDBG Housing: Program Delivery
11	CDBG Housing: Housing Services
12	CDBG Housing: Rental Rehab
13	CDBG: Public Facilities: Neighborhood Facilities
14	CDBG: Public Facilities: Infrastructure Improvements Residential)
15	CDBG: Public Services: Summer Youth Programs
16	CDBG: Public Services: Fair Housing
17	CDBG: Public Services: Healthy Food Initiatives
18	CDBG: Public Services: Services for Homeless Persons
19	CDBG: Other: Nonprofit Organization Capacity Building
20	HOME: Administration
21	HOME: Homeownership: Homebuyer Programs
22	HOME: Homeownership: Homeowner Rehab
23	HOME: Rental Projects
24	ESG: Administration
25	ESG: Emergency Shelter & Transitional Housing
26	ESG: HMIS
27	ESG: Rapid Re-housing
28	ESG: Street Outreach
29	ESG: Prevention
30	HOPWA: Administration/MDHA
31	HOPWA: Facility-Based Operations
32	HOPWA: Short-term Rent, Mortgage, and/or Utility Payments (STRMU)
33	HOPWA: Supportive Services

Table 8 – Project Information

Describe the reasons for allocation priorities and any obstacles to addressing underserved needs

According to the 2015 Community Needs Evaluation prepared by Metro Social Services, an all-time high of 129,057 Davidson County residents living in poverty during 2014, there were many people struggling to meet their basic needs. Davidson County's poverty rate of 19.9% is higher than the 18.3% rate for Tennessee and the 15.5% rate for the United States. (The poverty guideline for one person is \$11,770, \$15,930 for two, \$20,090 for three, etc.) While the unemployment rate has decreased, many jobs pay such low wages that workers remain in poverty. Davidson County had 352,415 civilian employed residents in 2014, with half who earned less than \$28,296. More than 54,000 Davidson County households earning less than \$40,000 per year were cost burdened (paying more than 30% of household earnings for housing expenses). In 2014, 67,746 of Nashville households were cost burdened, with 30,607 households paying more than 50% of their income for housing, making the need for affordable housing severe.

This need is compounded by Nashville's newfound popularity, and many are relocating to Nashville in search of economic opportunities. This influx has put tremendous pressure on an already stressed affordable housing market. According to a Housing and Feasibility Study prepared in December 2015 by Economic & Planning Systems, Inc., the following problems are present in the Nashville housing market: average housing costs have escalated more than 100% since 2000 (120% for new housing); high rates of housing cost escalation countywide (highest in and around the inner loop); high rates of housing turnover, and displacement of low-income renter households.

The crisis has risen to a level that all sectors of the housing industry, advocates, and government officials are exploring multiple avenues to address the issue. The largest obstacle is the lack of financial resources. While Nashville's affordable housing gap grows wider, funding for the HOME program continually shrinks (i.e., has been cut by 53% since 2005). These precious dollars provide a crucial gap in making housing affordable.

Proposed activities are based upon priorities identified in the 2013-2018 Consolidated Plan, HUD and local priorities, feedback received throughout the year, responses to funding opportunities/interest in programs, and input from the consultations. The top priority for the 2016 Action Plan is addressing housing needs. HOME, ESG, and HOPWA were specifically created to address affordable housing and homelessness. In addition, approximately 50% of CDBG funds have been programmed to address housing needs through a variety of activities. In addition, CDBG funds will be utilized to create economic opportunities for low-income persons and enhance very low-income areas.

To ensure that activities maximize Federal funds and do not duplicate, but rather supplement, local efforts, MDHA work closely with Metro to coordinate projects.

The following activities are limited by regulatory caps

Activity	Cap	Allocation	Estimated PI	Amount to Budget	Amount Budgeted
CDBG Admin. & Planning	20% of Allocation & PI	\$4,559,221.00	\$300,000.00	\$971,844.20	\$971,840.00
CDBG Public Services Programs	15% of Allocation	\$4,559,221.00		\$ 683,883.15	\$ 680,000.00
HOME Administration	10% of Allocation & PI	\$1,819,757.00	\$230,000.00	\$204,975.70	\$204,975.00
ESG Administration	7.5% of Allocation	\$ 416,420.00		\$ 31,231.50	\$ 31,000.00
ESG Shelter Operations & Street Outreach	60% of Allocation	\$ 416,420.00		\$249,852.00	\$218,000.00
HOPWA Administration	10% of Allocation	\$ 942,082.00		\$ 94,208.20	\$ 94,200.00

Projects/Activities

AP-38 Projects Summary

Project Summary Information

1	Project Name	CDBG: Acquisition
	Target Area	Tier 2 Priority Areas
	Goals Supported	Production of new units & rehabilitation of existing housing or neighborhood facilities (such as open space or park)
	Needs Addressed	Increase Supply of Affordable Housing Develop & Implement Place-Based Strategies for CD
	Funding	\$230,082 (\$115,082 annual allocation + \$115,000 carryforward)
	Description	MDHA will identify vacant or built properties that are suitable for housing to be occupied by LMI persons or neighborhood facilities that benefit LMI areas.
	Target Date	7/1/16-6/30/17
	Estimate the number and type of families that will benefit from the proposed activities	3 properties
	Location Description	Areas with high concentrations of poverty
	Planned Activities	Activities will include acquisition and related activities (clearance, demolition, relocation clean up, and disposition). Disposition activities extend countywide. Activities will be undertaken by MDHA. \$115,000 set-aside as match for Choice Neighborhoods Grant, if successful. If not, will be used in eligible areas.

2	Project Name	CDBG: Administration and Planning
	Target Area	Countywide
	Goals Supported	Planning
	Needs Addressed	Increase Supply of Affordable Housing Strengthen Collaboration Among Network of Service Increase Access to Healthy Food Choices Decrease Homelessness Develop & Implement Place-Based Strategies for CD Provide Summer Programs for Low- and Moderate-I Provide Housing Assistance for Persons with HIV Affirmatively Further Fair Housing Choice
	Funding	\$971,840 (\$911,840 annual allocation + \$60,000 estimated program income)
	Description	Program administration and overall program management, coordination, monitoring, reporting, and evaluation. Development of the annual action plan, citizen participation, and annual assessments. Planning includes studies, analysis, data gathering, preparation of plans, and identification of actions that will implement plans.
	Target Date	4/1/16-6/30/17
	Estimate the number and type of families that will benefit from the proposed activities	N/A
	Location Description	MDHA Administrative Offices
	Planned Activities	In addition to general administration and planning functions, \$40,000 of the budget will be allocated specifically for planning efforts in Tier 2 Priority Areas. Administrative and most planning functions will be undertaken by MDHA. MDHA may solicit contractor(s) to perform certain planning activities.

3	Project Name	CDBG: Economic Development: Commercial Rehab (Façade Loans)
	Target Area	Tier 1 Areas
	Goals Supported	Public Service & Economic Development
	Needs Addressed	Develop & Implement Place-Based Strategies for CD
	Funding	\$150,000 (carryforward funds)
	Description	Financial assistance for the exterior rehab of commercial buildings located in Target Areas
	Target Date	4/1/13-6/30/17
	Estimate the number and type of families that will benefit from the proposed activities	3 businesses
	Location Description	Businesses located in Tier 1 Areas.
	Planned Activities	MDHA will make a range of financing options available to businesses in located in Tier 1 areas to make exterior (Façade) improvements and to correct code violations on their properties. Forms of assistance may include deferred payment and low-interest loans, matching grants, etc. The terms of the loan will vary based on the amount of assistance. The maximum loan amount is \$50,000. All assistance is subject to underwriting review to determine the appropriate amount of assistance. Eligible costs include labor, materials, supplies and soft costs related to the rehabilitation. Landscaping, sidewalks, and driveways are eligible when the cost of such work is incidental to other rehabilitation of the property. MDHA will administer the program, and funding requests may be made by application until funding is exhausted.

4	Project Name	CDBG: Economic Development: Business Technical Assistance
	Target Area	Tier 1 Areas
	Goals Supported	Public Service & Economic Development
	Needs Addressed	Develop & Implement Place-Based Strategies for CD
	Funding	\$0.00 (Pathway Lending is utilizing \$300,000 in 2015 funds for 2-year program described below. Since these funds are obligated, they are not considered carryforward.)
	Description	Technical assistance and training provided directly to for-profit businesses and to businesses where one of the owners qualifies as LMI.
	Target Date	10/1/15-9/30/2017
	Estimate the number and type of families that will benefit from the proposed activities	20 businesses annually
	Location Description	Tier 1 Areas
	Planned Activities	MDHA is partnering with Southeast Community Capital, DBA as Pathway Lending a private 501(c)(3) organization established to provide financial and technical assistance for economic development opportunities to low income communities and is certified by the U.S. Treasury Department as a Community Development Financial Institution (hereinafter "CDFI"), to administer the Business Technical Assistance program and to provide business technical assistance and training directly to for-profit businesses, to include workshops on Business Transformation, Money Smart for Small Business, Social Media for Business, the Basics of Government Contracting, and the Basics of Construction, marketing, and referrals, particularly for businesses that are located or may locate in Tier 1 Areas. An emphasis will be placed on disadvantaged businesses, and business opportunities for public housing residents including opportunities for Section 3 Businesses.

5	Project Name	CDBG: Economic Development: Microenterprise Assistance
	Target Area	Tier 1 Areas
	Goals Supported	Public Service & Economic Development
	Needs Addressed	Develop & Implement Place-Based Strategies for CD
	Funding	\$215,000 (carryforward)
	Description	Microenterprise assistance to a commercial enterprise that has five or fewer employees, one or more of whom owns the enterprise and is LMI or is located in a Tier 1 Area.
	Target Date	7/1/16-6/30/17
	Estimate the number and type of families that will benefit from the proposed activities	15 businesses annually
	Location Description	Tier 1 Areas
	Planned Activities	In coordination with the Mayor's ECD Office, MDHA will partner with a subrecipient to provide microenterprise assistance particularly for businesses that are located or may locate in Tier 1 Areas. An emphasis will be placed on women-owned businesses and business opportunities for public housing residents. Activities will include recruiting program participants; providing business and personal development training programs to qualified businesses/persons; providing individual consulting to participants for the development of business plans, loan applications and business problem-solving during and after start-up; facilitating access to business mentors or volunteers such as accountants or lawyers for the duration of the contract; advising and assisting participants concerning participation with existing trade associations, business networks, and lenders.

6	Project Name	CDBG: Economic Development: Section 108 Loan Repayment
	Target Area	East Bank of Cumberland River
	Goals Supported	Public Service & Economic Development
	Needs Addressed	N/A
	Funding	\$505,299 (annual allocation)
	Description	Funds will be used to make principal and interest payments on a Section 108 loan.
	Target Date	8/31/1998-8/1/2018
	Estimate the number and type of families that will benefit from the proposed activities	N/A
	Location Description	East Bank of Cumberland River
	Planned Activities	In 1998, MDHA obtained a Section 108 loan in the amount of \$6,000,000 to acquire land on the East Bank to eliminate slums and blight. Annual payments are made from the annual CDBG allocation. As of 1/4/2016, the loan balance is \$1,435,000.

7	Project Name	CDBG: Housing: Homeowner Rehabilitation
	Target Area	Countywide
	Goals Supported	Production of new units & Rehabilitation of existing units
	Needs Addressed	Increase Supply of Affordable Housing Affirmatively Further Fair Housing Choice
	Funding	\$1,531,954 (\$1,310,000 annual allocation + \$192,000 estimated program income + \$29,954 from reprogrammed)
	Description	Repair/rehab of homes occupied by LMI families.
	Target Date	9/1/16-3/30/17
	Estimate the number and type of families that will benefit from the proposed activities	77 LMI families (≤ 80% AMI)
	Location Description	Countywide, with targeted outreach to areas that have been historically underserved
	Planned Activities	Assistance will be provided in the form of forgivable loans for elderly (age 62+) homeowners. Assistance to other homeowners will be provided in the form of deferred (due on sale) loans. Repairs or improvements will be limited to items that address health and safety needs, such as heat/air, roof repair, plumbing, electrical, and accessibility. Priority will be given to homeowners whose incomes are at or below 50% AMI, persons with disabilities, and the elderly (age 62+). This program will be administered directly by MDHA. Homeowners may apply during the open application period, and funds will be allocated on a first-come, first-serve basis to eligible households until funding is exhausted.

8	Project Name	CDBG: Housing: Homeowner Rehabilitation (Targeted)
	Target Area	North Nashville (Tier 2 Priority Area)
	Goals Supported	Production of new units & Rehabilitation of existing units
	Needs Addressed	Increase Supply of Affordable Housing Develop & Implement Place-Based Strategies for CD Affirmatively Further Fair Housing
	Funding	\$0.00 (Rebuilding Together Nashville is implementing the 2014/2015 program.)
	Description	Repair/rehab of homes occupied by LMI families within the North Nashville Tier 2 Priority Area
	Target Date	4/1/16-3/31/17
	Estimate the number and type of families that will benefit from the proposed activities	55
	Location Description	North Nashville (Tier 2 Priority Area)
	Planned Activities	MDHA, through contracted its partner Neighborhoods Resource Center and the community, has identified streets within North Nashville (Tier 2 Priority Area) to be targeted for the improvements associated with this activity. MDHA staff will be responsible for taking applications and determining the eligibility of applicants. The construction/project management coordination services will be handled by the nonprofit organization, Rebuilding Together Nashville that was selected through the procurement process. Assistance may be treated as a grant and will include repairs that address health and safety needs, such as heat/air, roof repair, plumbing, electrical, and accessibility and exterior aesthetic improvements (excluding landscaping). Priority will be given to homeowners whose incomes are at or below 50% AMI, persons with disabilities, and the elderly (age 62+). Homeowners may apply during the open application period, and funds will be allocated on a first-come, first-serve basis to eligible households until funding is exhausted.

9	Project Name	CDBG: Housing: HVAC Installation/Replacement Program
	Target Area	Countywide
	Goals Supported	Production of new units & Rehabilitation of existing units
	Needs Addressed	Increase Supply of Affordable Housing Affirmatively Further Fair Housing Choice
	Funding	\$200,000 (\$60,000 annual allocation + \$140,000 carryforward)
	Description	Installation of new HVAC systems or replacement of nonfunctioning HVAC units for eligible
	Target Date	4/1/15-6/30/17
	Estimate the number and type of families that will benefit from the proposed activities	40
	Location Description	Countywide
	Planned Activities	Installation of new HVAC systems or replacement of nonfunctioning HVAC units; assistance will be treated as a grant. Homeowners may apply during the open application period or be referred to the program through the Homeowner Rehab or Weatherization Programs. Funds will be allocated on a first-come, first-serve basis to eligible households until funding is exhausted.

10	Project Name	CDBG: Housing: Program Delivery
	Target Area	Countywide
	Goals Supported	Production of new units & Rehabilitation of existing units
	Needs Addressed	Increase Supply of Affordable Housing Develop & Implement Place-Based Strategies for CD Affirmatively Further Fair Housing
	Funding	\$450,000 (\$402,000 annual allocation + \$48,000 program income)
	Description	Costs associated with CDBG housing activities.
	Target Date	4/1/16-6/30/17
	Estimate the number and type of families that will benefit from the proposed activities	Accomplishments will be tied to specific Housing activities.
	Location Description	Countywide
	Planned Activities	Costs directly related to carrying out specific CDBG Housing activities.

11	Project Name	CDBG: Housing: Housing Services
	Target Area	Countywide
	Goals Supported	Production of new units & Rehabilitation of existing units
	Needs Addressed	Increase Supply of Affordable Housing Develop & Implement Place-Based Strategies for CD Affirmatively Further Fair Housing
	Funding	\$50,000 (annual allocation)
	Description	Costs to support activities eligible for funding under the HOME program
	Target Date	4/1/16-6/30/17
	Estimate the number and type of families that will benefit from the proposed activities	Accomplishments will be tied to specific HOME activities undertaken in PY 2016.
	Location Description	Countywide
	Planned Activities	Costs associated with housing activities that are linked to providing services to owners, tenants, contractors, and other eligible entities participating in or seeking to participate in the HOME program.

12	Project Name	CDBG: Housing: Rental Rehab
	Target Area	Countywide
	Goals Supported	Production of new units & Rehabilitation of existing units
	Needs Addressed	Increase Supply of Affordable Housing Affirmatively Further Fair Housing Choice
	Funding	\$550,000 (\$250,000 annual allocation + \$250,000 carryforward + \$50,000 from reprogrammed)
	Description	Rehab of existing rental units or acquisition and rehab of units to be added to the affordable housing inventory to be occupied by LMI families.
	Target Date	9/1/16-6/30/17
	Estimate the number and type of families that will benefit from the proposed activities	15 LMI families (≤ 60% AMI)
	Location Description	Countywide
	Planned Activities	Assistance will be provided to qualified landlords/ developers until funding is exhausted to acquire and rehabilitate or rehabilitate substandard rental property to lease to tenants with incomes at or below 80% AMI. Assistance will be provided in the form of a forgivable loan if a landlord agrees to makes units available exclusively for Section 8 voucher holders; otherwise, assistance will be as a low-interest loan. All units must remain affordable and be leased to income-eligible tenants for a minimum 10-year affordability period.

13	Project Name	CDBG: Public Facilities: Neighborhood Facilities
	Target Area	Tier 1 Areas
	Goals Supported	Public Facilities/Public Improvements and Infrastructure
	Needs Addressed	Develop & Implement Place-Based Strategies for CD
	Funding	\$750,000 (\$250,000 annual allocation + \$250,000 carryforward + \$250,000 in reprogrammed funds)
	Description	Financial assistance for construction of a new or expansion and/or rehabilitation of existing neighborhood facilities located in Tier 1 areas owned by a nonprofit or public agency including, but not limited to, community centers, youth centers, senior centers, and parks. Facilities must be open to the general public during normal working hours.
	Target Date	7/1/16-6/30/17
	Estimate the number and type of families that will benefit from the proposed activities	5 Facilities
	Location Description	Tier 1 Areas
Planned Activities	Eligible costs include hard and soft construction costs, energy efficiency improvements and accessibility improvements. Operation and maintenance costs are ineligible. Up to \$500,000 may be made available to nonprofits through a competitive process to be announced in late Spring 2016 and. A minimum of \$250,000 will be designated for specific projects identified by Metro.	

14	Project Name	CDBG: Public Facilities: Infrastructure Improvements
	Target Area	Tier 2 Priority Areas
	Goals Supported	Public Facilities/Public Improvements and Infrastructure
	Needs Addressed	Develop & Implement Place-Based Strategies for CD
	Funding	\$255,000 (\$175,000 annual allocation + \$80,000 in reprogrammed funds)
	Description	Construction and installation of infrastructure improvements in Tier 2 Priority Areas to connect residents in LMI areas to services
	Target Date	7/1/16-6/30/17
	Estimate the number and type of families that will benefit from the proposed activities	2 Projects
	Location Description	Tier 2 Priority Areas
	Planned Activities	Improvements include sidewalks and bus stops.; Projects will be identified in collaboration with the Mayor's Infrastructure Team

15	Project Name	CDBG: Public Services: Summer Youth Program
	Target Area	Countywide
	Goals Supported	Public Service & Economic Development
	Needs Addressed	Provide Summer Programs for LMI Youth
	Funding	\$430,000 (annual allocation)
	Description	Funding for the eligible costs of new or enhanced Summer Programs for LMI youth ages 6-18 provided by nonprofits or public agencies.
	Target Date	6/1/2016-7/31/2016
	Estimate the number and type of families that will benefit from the proposed activities	2100
	Location Description	Countywide
	Planned Activities	Activities should enhance participants' academic, artistic, and athletic interests, as well as promote job skills development and/or healthy lifestyles, to help prepare Metro Nashville's youth to become successful adults. Funding will be awarded through a competitive process.

16	Project Name	CDBG: Public Services: Fair Housing
	Target Area	Tier 1 Areas
	Goals Supported	Public Service & Economic Development
	Needs Addressed	Affirmatively Further Fair Housing Choice
	Funding	\$36,000 (carryforward)
	Description	Fair housing counseling, outreach, and education; conduct complaint-based and targeted testing, primarily in Tier 1 areas.
	Target Date	7/1/16-6/30/17
	Estimate the number and type of families that will benefit from the proposed activities	300
	Location Description	Tier 1 Areas
	Planned Activities	Speaking with aggrieved individuals to inform them of their rights pertaining to Fair Housing; interacting with a potentially aggrieved individuals housing provider to determine the housing provider's version of the facts (i.e., investigation.); interacting with a housing provider to inform the housing provider of his or her obligations under applicable law, in order to bring relief to the aggrieved individual; providing legal representation to an aggrieved individual, either as a defendant or plaintiff in housing-related litigation; providing general education information to individuals to inform them of their rights in conjunction with the Fair Housing Laws; providing general educational information to individuals to inform them of their rights in conjunction with the Fair Housing Laws. Funding was allocated through a competitive process to the Tennessee Fair Housing Council, and the contract allows an option to renew 2 additional terms.

17	Project Name	CDBG: Public Services: Healthy Food Initiatives
	Target Area	LMI Food Deserts
	Goals Supported	Public Service & Economic Development
	Needs Addressed	Increase Access to Healthy Food Choices
	Funding	\$24,000 (carryforward)
	Description	Public service and outreach/education campaign on making healthy food choices.
	Target Date	7/1/16-6/30/17
	Estimate the number and type of families that will benefit from the proposed activities	200
	Location Description	Metro Nashville LMI census tracts identified as food deserts by the USDA's Economic Research Service.
Planned Activities	Activities include classes on selecting, preparing, and storing healthy food, particularly directed to migrant populations, low-income families (especially public housing residents), and homeless populations. Funding will be awarded to a subrecipient.	

18	Project Name	CDBG: Public Services: Services for Homeless Persons
	Target Area	Countywide
	Goals Supported	Public Service & Economic Development
	Needs Addressed	Decrease Homelessness
	Funding	\$190,000 (\$100,000 annual allocation + \$50,000 carryforward + \$40,000 from reprogrammed funds)
	Description	Services include emergency payment of rent and utilities; facilitate Metro's encampment response through the operation of a shelter or outreach team
	Target Date	7/1/16-6/30/17
	Estimate the number and type of families that will benefit from the proposed activities	Emergency payments: 150 individuals Encampment Response: 60 individuals
	Location Description	Countywide
	Planned Activities	-Emergency Payments: \$150,000 for one-time payments up to \$1000 per client to pay first month's rent and security and utility deposits for participants of How's Nashville campaign, Shelter Plus Care and VASH programs, and other local homeless programs. Payments are made directly to landlords and utility companies. -Encampment Response: \$40,000 of the operation of a shelter or to support outreach as part of Metro's encampment response plan; funding for operations may be awarded on a competitive basis to a qualified nonprofit; funding to outreach may be awarded on a competitive basis or utilized by MHC as a subrecipient.

19	Project Name	CDBG: Other: Nonprofit Organization Capacity Building
	Target Area	Tier 1 Areas
	Goals Supported	Planning
	Needs Addressed	Increase Supply of Affordable Housing Develop & Implement Place-Based Strategies for CD
	Funding	\$50,000 (carryforward)
	Description	Technical assistance provided to nonprofits related to building capacity for neighborhood revitalization or economic development.
	Target Date	7/1/16-6/30/17
	Estimate the number and type of families that will benefit from the proposed activities	10 entities annually
	Location Description	Tier 1 Areas
	Planned Activities	MDHA will partner with the Mayor's Office of Economic Opportunity and Empowerment and a possible subrecipient to utilize these funds to structure a training/mentoring program with an emphasis on affordable housing development and preservation for low-income families as a key tool for neighborhood revitalization.

20	Project Name	HOME: Administration
	Target Area	Countywide
	Goals Supported	Planning
	Needs Addressed	Increase Supply of Affordable Housing Affirmatively Further Fair Housing Choice
	Funding	\$204,975 (\$181,975 annual allocation + \$23,000 estimated program income)
	Description	Provide grant management, compliance, and oversight of HOME-funded activities.
	Target Date	4/1/16-/30/17
	Estimate the number and type of families that will benefit from the proposed activities	N/A
	Location Description	MDHA Central Office
	Planned Activities	Administrative costs include staff and related costs required for overall program management, coordination, monitoring, reporting, and evaluation. Administrative activities will be undertaken by MDHA.

21	Project Name	HOME: Homeownership: Homebuyer Programs
	Target Area	Countywide
	Goals Supported	Production of new units & Rehabilitation of existing
	Needs Addressed	Increase Supply of Affordable Housing
	Funding	\$500,000 (\$400,000 annual allocation + \$60,000 estimated program income + \$40,000 carryforward)
	Description	New home construction, acquisition rehab of existing homes, and downpayment assistance in conjunction with the purchase of homes for LMI households (\leq 80% AMI)
	Target Date	7/1/16-6/30/17
	Estimate the number and type of families that will benefit from the proposed activities	6 (New home construction and or acquisition and rehab of existing units and downpayment assistance to purchasers of same)
	Location Description	Countywide
Planned Activities	New Home Construction, Acquisition/Rehab, and Downpayment Assistance to eligible homebuyers in conjunction with the purchase of a home that has been constructed or acquired and rehabilitated with HOME funds by MDHA or developer partners. All purchasers must receive/complete homebuyer education through a HUD or THDA approved education provider. MDHA may undertake development or award funds on a first come, first served basis through an open application cycle or on a competitive basis via a Request for Proposals.	

22	Project Name	HOME: Homeownership: Homeowner Rehab
	Target Area	Countywide
	Goals Supported	Production of new units & Rehabilitation of existing
	Needs Addressed	Increase Supply of Affordable Housing
	Funding	\$115,000 (carryforward)
	Description	Assistance for large-scale rehabilitation or reconstruction of owner-occupied units.
	Target Date	4/1/16-6/30/17
	Estimate the number and type of families that will benefit from the proposed activities	1
	Location Description	Countywide
	Planned Activities	Rehab/reconstruction must meet address all health and safety issues; upgrade major housing systems to ensure a minimum of a five (5) year useful life expectancy; address lead based paint; accessibility requirements, as applicable; all local building codes, ordinances and zoning requirements; and Uniform Physical Condition Standards (UPCS) for properties. Assistance for rehabilitation will be in the form of a forgivable loan for elderly (62+) homeowners and a deferred (due on sale) loan for other homeowners. Assistance for reconstruction will be in the form of a grant for elderly (62+) homeowners and a deferred (due on sale) loan for other homeowners. Applicants will be referred from the CDBG Homeowner Rehab Program.

23	Project Name	HOME: Rental: Rental Projects
	Target Area	Countywide
	Goals Supported	Production of new units & Rehabilitation of existing
	Needs Addressed	Increase Supply of Affordable Housing Develop & Implement Place-Based Strategies for CD Affirmatively Further Fair Housing Choice
	Funding	\$1,984,782 (\$1,237,782 annual allocation + \$147,000 estimated program income + \$600,000 carryforward)
	Description	Funding for construction of new properties for rent to households with incomes ≤ 60% AMI
	Target Date	4/1/16-6/30/17
	Estimate the number and type of families that will benefit from the proposed activities	40 units
	Location Description	Countywide
	Planned Activities	A minimum of \$275,000 will be set aside for eligible CHDO projects. A minimum of \$500,000 will be set aside for redevelopment of MDHA-owned properties converted under RAD. For remaining funds, MDHA may undertake development or award funds on a first come, first served basis through an open application cycle or on a competitive basis via a Request for Proposals. Financial assistance to developers may be in the form predevelopment loans, construction loans, and permanent financing. Eligible uses of funds include acquisition, site preparation, construction, and soft costs. All new construction projects will be subject to underwriting by MDHA and must meet HOME Site and Neighborhood Standards. Units must be occupied by tenants with incomes at or below 60% AMI. In projects with 5 or more HOME-assisted units, at least 20% of the units must serve households at or below 50% AMI.

24	Project Name	ESG: Administration
	Target Area	Countywide
	Goals Supported	Planning
	Needs Addressed	Decrease Homelessness
	Funding	\$31,000 (annual allocation)
	Description	Provide grant management, compliance, and oversight of ESG-funded activities
	Target Date	4/1/16-6/30/17
	Estimate the number and type of families that will benefit from the proposed activities	N/A
	Location Description	MDHA Central Office
	Planned Activities	Program administration costs include staff and related costs required for overall program management, coordination, monitoring, reporting, and evaluation. Administrative activities will be undertaken by MDHA staff.

25	Project Name	ESG: Emergency Shelter and Transitional Housing
	Target Area	Countywide
	Goals Supported	Outreach, Emergency Shelter & Transitional Housing
	Needs Addressed	Decrease Homelessness
	Funding	\$180,000 (annual allocation)
	Description	Funding to provide operations and essential services
	Target Date	7/1/16-6/30/17
	Estimate the number and type of families that will benefit from the proposed activities	2000 persons
	Location Description	Countywide

<p>Planned Activities</p>	<p><u>Shelter Operations</u>: maintenance, rent, repair, security, fuel, equipment, insurance, utilities, relocation, and furnishings. The interim ESG rule adds to the list of eligible shelter activities the costs of supplies and motel/hotel stays in certain cases.</p> <p>ESG funds may be used for emergency shelters only. A transitional facility will only be eligible to receive ESG funds if EITHER:</p> <p>It meets BOTH of the following criteria under the new <i>emergency shelter</i> definition:</p> <ul style="list-style-type: none"> (a) its primary purpose is to provide a temporary shelter for the homeless in general or for specific populations of the homeless; and (b) it does not require occupants to sign leases or occupancy agreements; <p>O R</p> <p>It received funds under a FY 2010 ESG grant and met the criteria under the former emergency shelter definition (“any facility, the primary purpose of which is to provide temporary or transitional shelter for the homeless”).</p> <p><u>Essential Services</u>, such as case management, childcare, education services, employment assistance and job training, outpatient health services, legal services, life skills training, mental health services, substance abuse treatment services, transportation, and services for special populations.</p> <p>Funding will be awarded to qualified nonprofits through a competitive process to be announced late March/early April.</p>
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26	Project Name	ESG: Homeless Management Information System (HMIS)
	Target Area	County
	Goals Supported	Outreach, Emergency Shelter & Transitional Housing, Permanent Housing
	Needs Addressed	Decrease Homelessness
	Funding	\$15,000 (annual allocation)
	Description	Costs associated with maintaining HMIS
	Target Date	7/1/16-6/30/17
	Estimate the number	3000 persons
	Location Description	MDHA Central Office
	Planned Activities	Software costs; data review, input, and quality control; reporting. The activity will be performed by MDHA staff.

27	Project Name	ESG: Rapid Re-housing
	Target Area	Countywide
	Goals Supported	Permanent Housing
	Needs Addressed	Decrease Homelessness
	Funding	\$112,420 (annual allocation)
	Description	Services and direct housing assistance to help people who are homeless move quickly into permanent housing and achieve stability in that housing.
	Target Date	7/1/16-6/30/17
	Estimate the number and type of families that will benefit from the proposed activities	300 persons
	Location Description	Countywide
	Planned Activities	Eligible costs include utilities, rental application fees, security deposits, last month's rent, utility deposits and payments, moving costs, housing search and placement, housing stability case management, landlord-tenant mediation, tenant legal services, and credit repair. Funding will be awarded to qualified nonprofits through a competitive process to be announced late March/early April.

28	Project Name	ESG: Street Outreach
	Target Area	Countywide
	Goals Supported	Outreach
	Needs Addressed	Decrease Homelessness
	Funding	\$38,000 (annual allocation)
	Description	Reaching out to unsheltered homeless individuals and families, connecting them with emergency shelter, housing, or critical services, and providing them with urgent, non-facility-based care.
	Target Date	7/1/16-6/30/17
	Estimate the number and type of families that will benefit from the proposed activities	100 persons
	Location Description	Countywide
	Planned Activities	Eligible costs include engagement, case management, emergency health and mental health services, and transportation. Funding will be awarded to qualified nonprofits through a competitive process to be announced late March/early April.

29	Project Name	ESG: Prevention	
	Target Area	Countywide	
	Goals Supported	Outreach	
	Needs Addressed	Decrease Homelessness	
	Funding	\$40,000 (annual allocation)	
	Description	Preventing individuals and/or families from losing housing and having to move into emergency shelter or back to the streets, with a priority on people with known histories of homelessness or chronic housing instability.	
	Target Date	7/1/16-6/30/17	
		Estimate the number and type of families that will benefit from the proposed activities	27 persons
		Location Description	Countywide
		Planned Activities	Rental assistance (such as arrears) and housing relocation and stabilization services. Funding will be awarded to qualified nonprofits through a competitive process to be announced in April.

30	Project Name	HOPWA: Administration
	Target Area	Metropolitan Statistical Area
	Goals Supported	Housing Opportunities for Persons with AIDS
	Needs Addressed	Provide Housing Assistance for Persons with HIV
	Funding	\$94,200 (annual allocation)
	Description	Provide grant management, compliance and oversight of HOPWA-funded programs.
	Target Date	4/1/16-6/30/17
	Estimate the number and type of families that will benefit from the proposed activities	N/A
	Location Description	MSA
	Planned Activities	<p>Program administration costs include staff and related costs required for overall program management, coordination, monitoring, reporting, and evaluation. \$28,260 will be retained by MDHA. The remaining funds will be awarded to Sponsors selected for funding through a Request for Proposals to be issued late March/early April. Proposals will be evaluated by a Review Committee comprised of MDHA staff, representatives of programs that serve persons living with HIV/AIDS, or individuals that are knowledgeable about various aspects of housing services. Proposals will be evaluated in accordance with the evaluation criteria contained in the RFP and ranked from highest to lowest. Funding will be awarded for projects according to their overall rank until funding is exhausted.</p>

31	Project Name	HOPWA: Facility-Based Operations
	Target Area	Metropolitan Statistical Area
	Goals Supported	Housing Opportunities for Persons with AIDS
	Needs Addressed	Provide Housing Assistance for Persons with HIV
	Funding	\$172,882 (annual allocation)
	Description	Support to facilities, including community residences, SRO dwellings, short-term or transitional facilities, project-based units, master leased units, scattered site units leased by the organization, and other housing facilities approved by HUD.
	Target Date	7/1/16-6/30/17
	Estimate the number and type of families that will benefit from the proposed activities	42 households
	Location Description	MSA
Planned Activities	Eligible costs include operating costs for housing such maintenance, security, operation, insurance, utilities, furnishings, equipment, supplies, and other incidental costs. Funds will be awarded to Sponsors selected for funding through a Request for Proposals to be issued late March/early April. Proposals will be evaluated by a Review Committee comprised of MDHA staff, representatives of programs that serve persons living with HIV/AIDS, or individuals that are knowledgeable about various aspects of housing services. Proposals will be evaluated in accordance with the evaluation criteria contained in the RFP and ranked from highest to lowest. Funding will be awarded for projects according to their overall rank until funding is exhausted.	

32	Project Name	HOPWA: Short-term Rent, Mortgage, and/or Utility Payments (STRMU)
	Target Area	Metropolitan Statistical Area
	Goals Supported	Housing Opportunities for Persons with AIDS
	Needs Addressed	Provide Housing Assistance for Persons with HIV
	Funding	\$250,000 (annual allocation)
	Description	Time-limited housing assistance designed to prevent homelessness and increase housing stability for a period of up to 21 weeks in any 52-week period.
	Target Date	7/1/16-6/30/17
	Estimate the number and type of families that will benefit from the proposed activities	334 households
	Location Description	MSA
Planned Activities	The amount of assistance varies per client depending on funds available, tenant need, and program guidelines. Rent and mortgage assistance payments must be reasonable and represent actual housing costs. Funds will be awarded to Sponsors selected for funding through a Request for Proposals to be issued late March/early April. Proposals will be evaluated by a Review Committee comprised of MDHA staff, representatives of programs that serve persons living with HIV/AIDS, or individuals that are knowledgeable about various aspects of housing services. Proposals will be evaluated in accordance with the evaluation criteria contained in the RFP and ranked from highest to lowest. Funding will be awarded for projects according to their overall rank until funding is exhausted.	

33	Project Name	HOPWA: Supportive Services
	Target Area	Metropolitan Statistical Area
	Goals Supported	Housing Opportunities for Persons with AIDS
	Needs Addressed	Provide Housing Assistance for Persons with HIV
	Funding	\$425,000 (annual allocation)
	Description	Services supporting the housing stability of program participants.
	Target Date	7/1/16-6/30/17
	Estimate the number and type of families that will benefit from the proposed activities	1488 households
	Location Description	MSA
	Planned Activities	Supportive services include, but are not limited to, health, mental health, assessment, permanent housing placement, drug and alcohol abuse treatment and counseling, day care, personal assistance, nutritional services, intensive care when required, and assistance in gaining access to local, State, and Federal government benefits and services, except that health services may only be provided to individuals with acquired immunodeficiency syndrome or related diseases and not to family members of these individuals. Funds will be awarded to Sponsors selected for funding through a Request for Proposals to be issued late March/early April. Proposals will be evaluated by a Review Committee comprised of MDHA staff, representatives of programs that serve persons living with HIV/AIDS, or individuals that are knowledgeable about various aspects of housing services. Proposals will be evaluated in accordance with the evaluation criteria contained in the RFP and ranked from highest to lowest. Funding will be awarded for projects according to their overall rank until funding is exhausted.

Table 9 – Project Summary

AP-50 Geographic Distribution – 91.220(f)

Description of the geographic areas of the entitlement (including areas of low- income and minority concentration) where assistance will be directed

Under the tiered Placed-Based Strategy introduced in Substantial Amendment 1, a portion of CDBG funds will be targeted to areas with high concentrations of poverty to help spur investment in these areas.

- **Tier 1 Areas**

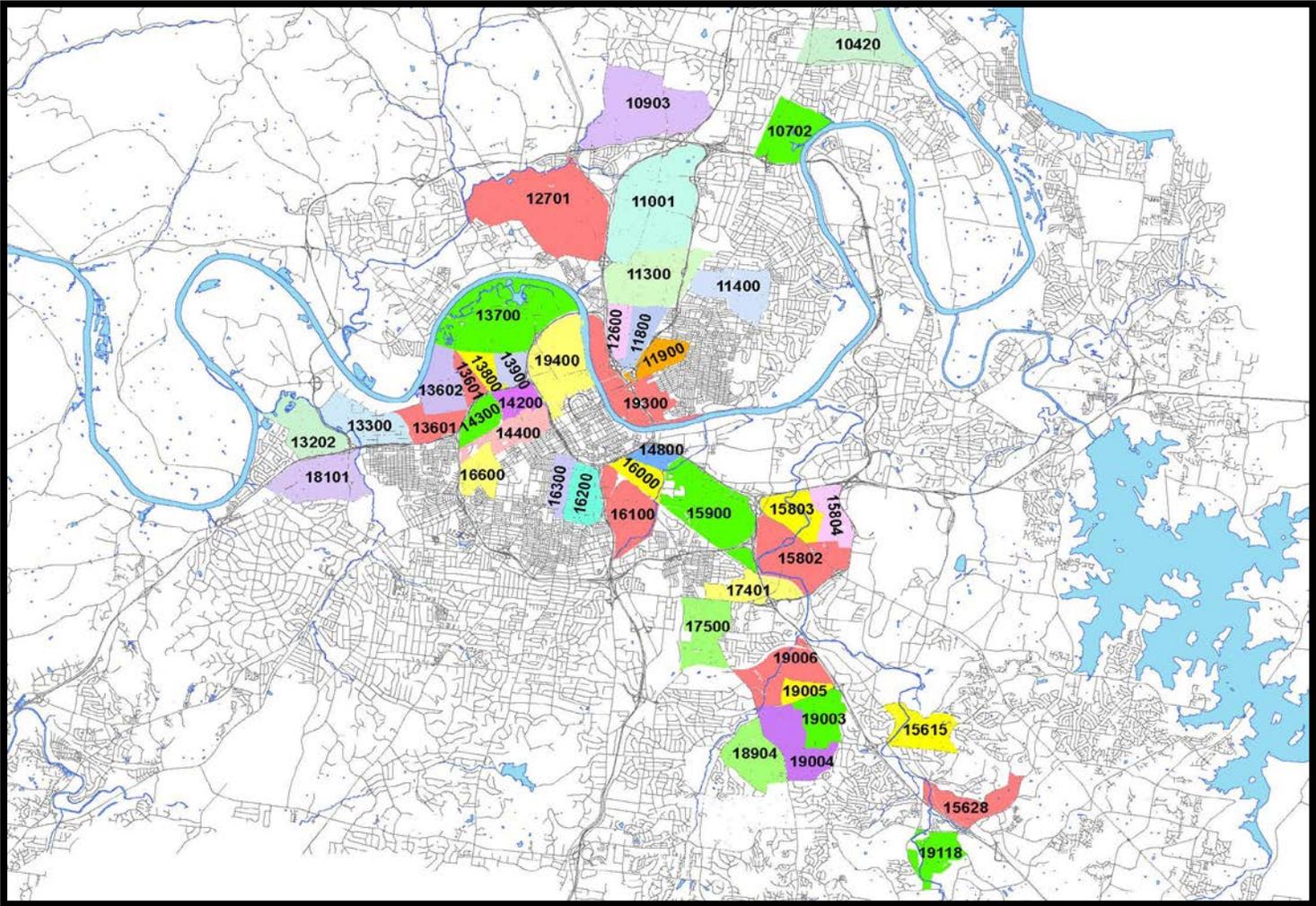
Tier 1 areas are census tracts where at least 65% of households are at or below 80% AMI or are part of a Tier 2 Priority Area. Tier 1 census tracts are listed below and are based on the latest data from the American Community Survey. A map showing all Tier 1 census tracts is provided on the following page. Detailed maps of each Tier 1 census tracts are provided in Exhibit 4. See Exhibit 5 for directions on determining the census tract number for a specific parcel/address.

010402	010702	010903	011001	011300	011400	011800	011900
012600	012701	013202	013300	013601	013602	013700	013800
013900	014200	014300	014400	014800	015615	015628	015802
015803	015804	015900	016000	016100	016200	016300	016600
017401	017500	018101	018904	019003	019004	019005	019006
019118	019300	019400					

The following programs will be available in Tier 1 areas:

- Commercial Rehab (Façade Loans)
- Business Technical Assistance
- Microenterprise Assistance
- Neighborhood Facilities
- Fair Housing Outreach, Education, and Testing
- Nonprofit Capacity Building.

Tier 1 Census Tracts



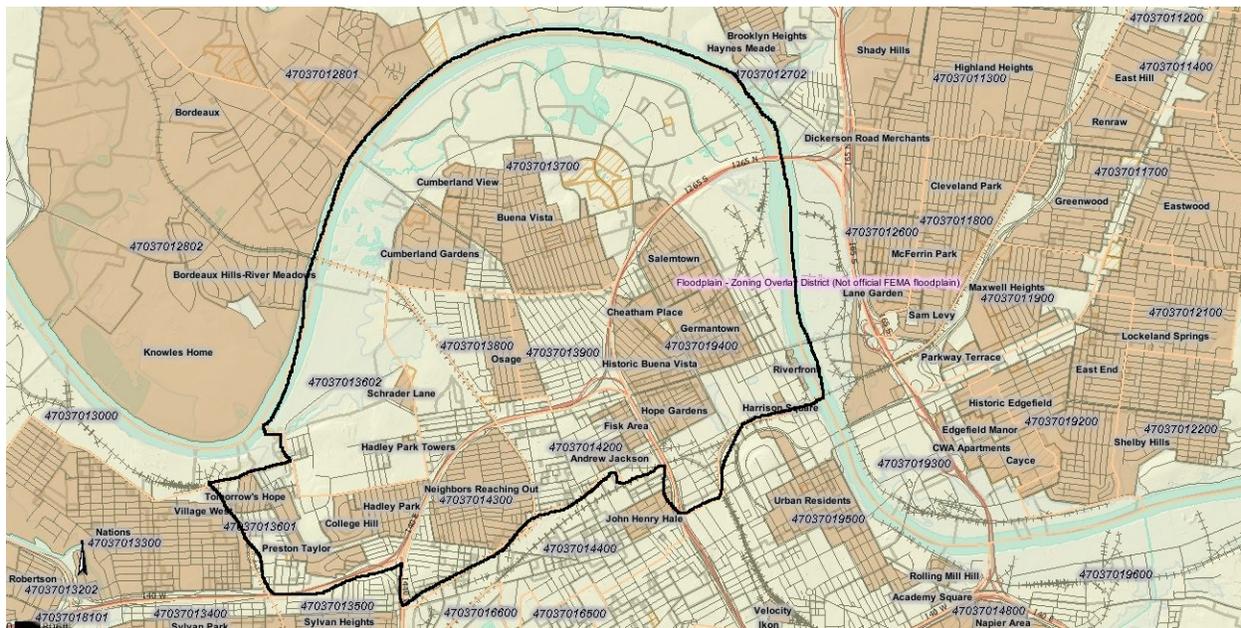
- **Tier 2 Priority Areas**

MDHA, with the support of a HUD-approved technical assistance provider, undertook a data-driven analysis in order to identify which neighborhoods(s) in Davidson County should be targeted for concentrated place-based investment activities. From this analysis, the North Nashville subarea (as outlined on the map and listed in the table below) was selected as the first Tier 2 Priority Neighborhood. During the 2013 and 2014 program years, MDHA invested CDBG funds for sidewalk improvements in North Nashville and began outreach, through a contracted partner (Neighborhoods Resource Center) to identify blocks to implement the targeted rehab program. In 2015, MDHA rolled-out the targeted rehab program and began construction on new apartments at 10th & Jefferson.

Tier 2 – North Nashville Census Tracts

013601	013602	013700	013800	013900	014200	014300	019400
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Tier 2 – North Nashville Map

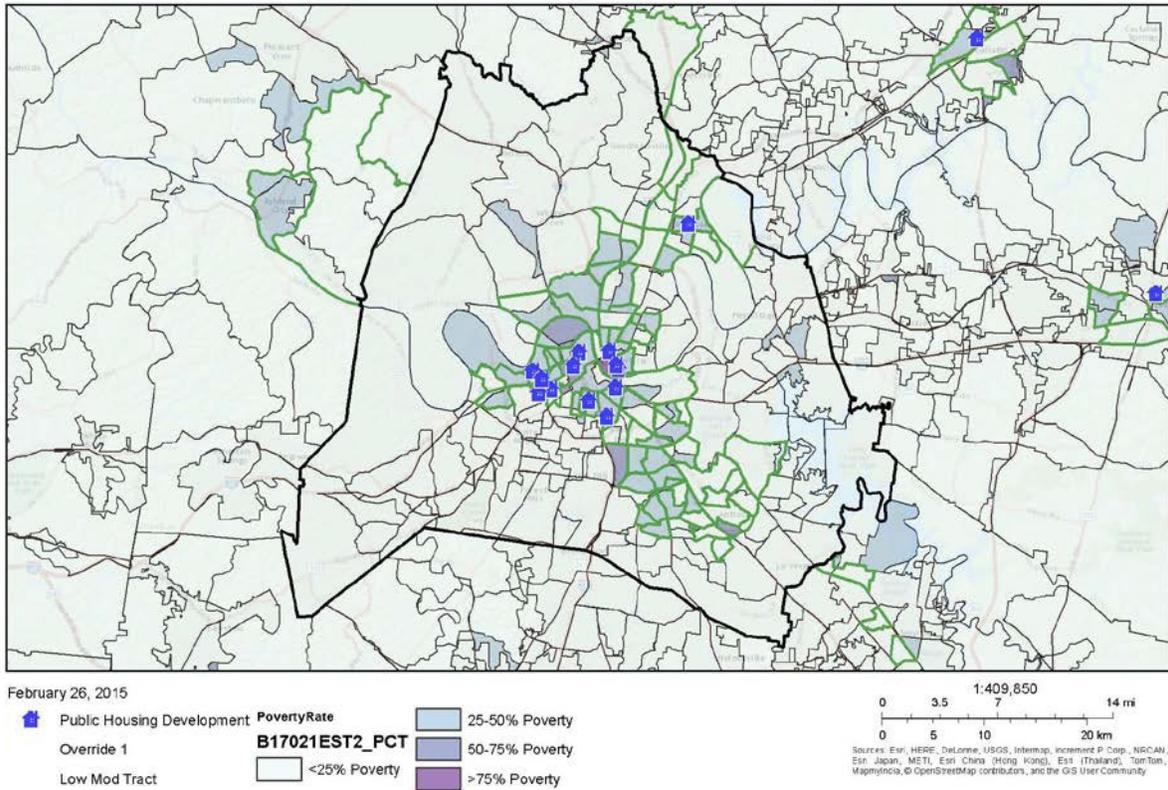


In the 2015 Annual Action Plan, MDHA added census tracts in which public housing properties are located as Tier 2 Priority Areas. As shown on the map below, many public housing sites are located in areas with very high concentrations of poverty.

Tier 2 Public Housing Census Tracts

010402	011800	011900	013601	013602	013700	014200
014400	014800	016100	016200	016300	016600	019300
019400						

CPD Maps - Public Housing Locations & Poverty Rates



See Exhibit 4 for maps of each census tract listed above.

In addition to the programs available to the Tier I areas, the following programs will be available **only** in Tier 2 areas:

- Acquisition and related activities
- Infrastructure Improvements (Residential areas)
- Targeted Housing Rehab
- Planning.

Note: Business Technical Assistance and Microenterprise Assistance programs will be required to target outreach to residents of public housing.

- **Other Geographic Priorities**

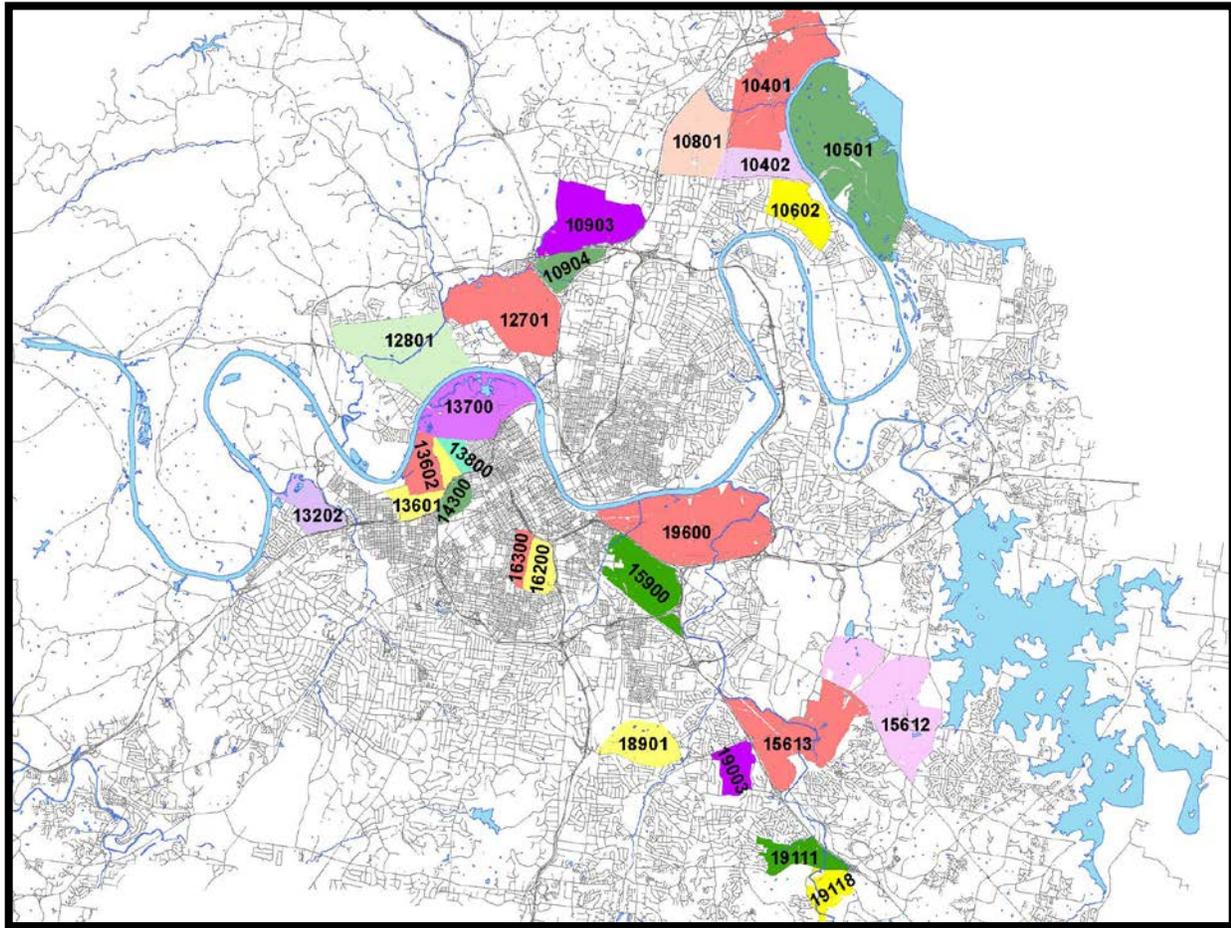
Food Deserts

One of the priorities listed in the Consolidated Plan is to “increase access to healthy food choices”. Many low-income neighborhoods of Metro Nashville can be categorized as “food deserts” - area where residents have limited access to healthy and affordable food. A food desert is defined by the USDA as a low-income census tract (tract with a poverty rate equal to or greater than 20%, or a median family income that is 80% or less of the metropolitan area’s median family income) in which a substantial proportion of the population has low access (at least 500 people or 33% of the population is located more than one mile (urban) or 10 miles (rural) from the nearest supermarket or large grocery store). Concentrated poverty and the percent of minority populations are critical factors in determining low access. Also, areas with lower vehicle availability and public transportation access have a higher likelihood of being in a food desert. A portion of 2016 CDBG funds are allocated for healthy food initiatives in the following LMI Census Tracts that are also designated as Food Desert Areas based on the latest data from American Community Survey. *Note: Although a census tract may be labeled as a Food Desert by the USDA, it is eligible for CDBG funds **only** if 51% of households have incomes at or below 80% AMI. These “LMI Food Desert Tracts” are listed below, and a map is provided on the following page.*

LMI Food Desert Census Tracts

010401	010402	010501	010602	010801	010903	010904	012701
012801	013202	013601	013602	013700	013800	014300	015612
015613	015900	016200	016300	018901	019003	019111	019118
019600							

LMI Food Desert Map



Housing for Persons with AIDS

The only program that is administered by MDHA that would lend itself to providing services to those who may not be located within the Metro Nashville-Davidson County boundary is through the disbursement of HOPWA funding. This funding stream is distributed through the broader metropolitan area, including Cannon, Cheatham, Davidson, Dickson, Hickman, Macon, Robertson, Rutherford, Smith, Sumner, Trousdale, Williamson, and Wilson Counties. HOPWA funds are not intended to be targeted towards a specific geographic area, but rather towards a specific population, which is people living with AIDS/HIV and their families.

Geographic Distribution

Target Area	Percentage of CDBG Funds
Tier 1 Areas	14%
Tier 2 Priority Areas	8%*
LMI Census Tracts also designated as Food Desert Areas	<1%
Target Area	Percentage of HOPWA Funds
Metropolitan Statistical Area (MSA)	100%

Table 10 - Geographic Distribution

*Exclusive of Tier 1 funding that is available.

Rationale for the priorities for allocating investments geographically

Significant issues identified during the planning process included the uneven distribution of community resources and the concentration of poverty. Many high-poverty neighborhoods are not able to leverage resources or attract investment that is necessary to stabilize the area, improve quality of life, and create opportunities. To help address this issue, MDHA introduced the “place-based” approach for targeting its community development efforts rather than distributing limited funds throughout the County. MDHA worked with a HUD-approved technical assistance provider to develop a two-tiered Place-Based Strategy. The purpose of the tiered approach is to provide funding to spur investment in eligible census tracts.

Via HOPWA funding to Nashville CARES, STRMU assistance and supportive services (including medical case management, transportation) are provided to clients throughout 13 counties in the Middle Tennessee region. Nashville CARES is the largest HOPWA sponsor agency, & utilizes medical case managers as the access point for all HOPWA services throughout this region.

ESG funds are allocated to an array of nonprofit shelter agencies, with locations that are scattered throughout Nashville-Davidson County.

The majority of CDBG and HOME funds are distributed on a countywide level. Because very few areas of the County are affordable to extremely low-income persons, funding for the creation and preservation of affordable housing is not limited to a specific area within a jurisdiction. Further, project proposers are evaluated, in part, on their proximity to services and transportation. The Countywide Homeowner Rehab and HVAC Installation/Replacement programs are designed to preserve existing affordable housing by allowing elderly, disabled, and low-income homeowners receive the necessary assistance to make health and safety repairs.

Affordable Housing

AP-55 Affordable Housing – 91.220(g)

Introduction

Scarcity of affordable rental units was an impediment identified in the 2013 Analysis of Impediments to Fair Housing Choice and was a common thread among all consultations during the 2016 planning period. This issue is being discussed and reviewed by a number of groups throughout the area and was studied heavily by the Metro Planning Department during the NashvilleNext process. Additionally, in August, 2015 Metro Nashville awarded a contract to Economic and Planning Systems, Inc. to prepare an Inclusionary Housing Feasibility and Policy Study. The goal of commissioning this study was to understand the practical options for structuring a locally-relevant inclusionary housing policy based on a comprehensive and detailed economic and policy analysis of inclusionary housing policy options. This study will result in policy recommendations being presented to Metro Council for approval in early 2016.

The greatest need continues to be among households with very low incomes, persons with disabilities, and families. As a result, CPD affordable housing programs are designed to address these needs within the Federal guidelines.

Note: Housing assistance, as discussed in this section, does not include emergency shelter, transitional shelter, street outreach, or supportive services.

One Year Goals for the Number of Households to be Supported	
Homeless	477
Non-Homeless	235
Special Needs	334
Total	1046

Table 11 - One Year Goals for Affordable Housing by Support Requirement

One Year Goals for the Number of Households Supported Through	
Rental Assistance	811
Production of New Units	46
Rehab of Existing Units	187
Acquisition of Existing Units	2
Total	1046

Table 12 - One Year Goals for Affordable Housing by Support Type

Discussion

A summary of affordable housing activities to be undertaken this program year is listed below:

- **Rental Assistance**

- **Rapid Re-housing (ESG):** Services and direct housing assistance to help people who are homeless move quickly into permanent housing and achieve stability in that housing. Eligible costs include utilities, rental application fees, security deposits, last month's rent, utility deposits and payments, moving costs, housing search and placement, housing stability case management, landlord-tenant mediation, tenant legal services, and credit repair.
- **Prevention (ESG):** Assistance to prevent individuals and/or families from losing housing and having to move into emergency shelter or back to the streets, with a priority on people with known histories of homelessness or chronic housing instability. Eligible activities include rental assistance (such as arrears), housing relocation and relocation services.
- **Services for the Homeless (CDBG):** Funds will be made available to assist persons participating in How's Nashville, Shelter Plus Care, VASH, and other local homeless initiatives to obtain housing. One-time assistance will provide up to \$1,000 per client for first month's rent and rental and utility deposits. Funds are provided directly to the landlord and utility provider.
- **Short-term Rent, Mortgage and Utilities (STRMU) (HOPWA):** Time-limited housing assistance designed to prevent homelessness and increase housing stability for a period of up to 21 weeks in any 52-week period. The amount of assistance varies per client depending on funds available, tenant need, and program guidelines. Rent and mortgage assistance payments must be reasonable and represent actual housing costs.

- **Production of New Units (HOME only)**

HOME funds are the only source of funds available for new construction; for this reason, MDHA elected to allocate most HOME funds for new construction rather than for rehab. During the Program Year, MDHA will make available HOME funding opportunities for or elect to undertake development of affordable housing for rent or homeownership. Financial assistance may be in the form of predevelopment loans, construction loans, and permanent financing. Eligible uses of funds may include acquisition, site preparation, construction, and soft costs. All projects are subject to underwriting by MDHA in accordance with HOME program regulations.

- **Rental Projects:** All HOME assisted rental projects must serve households with incomes at or below 60% AMI. In projects with 5 or more units, at least 20% of the units must serve households with incomes at or below 50% AMI. Priority is established for projects serving households at or below 30% AMI and large families. New construction rental projects must meet HOME Site and Neighborhood Standards.

- **Homeownership:** Homes must be sold to households with incomes at or below 80% AMI. However, in accordance with HOME regulations, if a home is not sold within 6 months of completion, the home must be rented to a household at or below 80% AMI.
- **Rehab of Existing Units**
 - **Homeowner Rehab Program:** Homeowners with household incomes at or below 80% AMI may apply for assistance for household repairs to address health and safety issues. Due to the demand for assistance, priority will be given to homeowners whose incomes are at or below 50% AMI, persons with disabilities, and the elderly (age 62+).
 - Countywide(initially targeted to areas of the County deemed recently underserved) Rehab Program: CDBG funds will be used to complete home repairs to eliminate health and safety issues, such as lack of heat/air, roof repair, plumbing, accessibility, lead and/or asbestos removal, etc. This assistance will be made available to qualified homeowners and be treated as a forgivable loan for elderly (62+) homeowners and a deferred (due on sale) loan for non-elderly homeowners.
 - Targeted Rehab Program: CDBG funds that were allocated from 2013 and 2014 program years have been reserved for Targeted Rehab in North Nashville as part of the Placed-Based Strategy initiative. MDHA has partnered with Neighborhood Resource Center (NRC) and the community to identify streets where the homeowner rehab funds can be targeted to achieve the greatest impact. The North Nashville area is currently receiving substantial attention from investors trying to acquire properties for new commercial and residential development. Community members have expressed concerns regarding gentrification and are researching ways to ensure continued affordability of the existing housing stock. NRC obtained input from the community on how assistance provided through the homeowner rehab program should be structured to ensure that the properties assisted remain affordable. MDHA finalized the structure for the type of assistance for the targeted rehab program based on community input in late 2015 which favored funds being granted to individual property owners. The program will begin taking applications in early 2016.
 - A limited amount of HOME funds will be available for rehab/reconstruction of owner-occupied units with needs greater than those that can be assisted through the CDBG-funded regular homeowner rehabilitation program. Cases are referred to this program by Homeowner Rehab Advisors after performing home inspections. Assistance for rehabilitation is in the form of a forgivable loan for elderly (62+) homeowners and a deferred (due on sale) loan for other homeowners. Assistance for reconstruction will be in the form of a grant for

elderly (62+) homeowners and a deferred (due on sale) loan for other homeowners..

- HVAC Installation/Replacement Program: CDBG funds will be used to expedite installation or repair/replacement of HVAC systems for homeowners with incomes at or below 80% AMI.
 - Rental Rehab: CDBG funds will be used to provide assistance to landlords and developers to acquire and rehabilitate or rehabilitate substandard rental property to lease to tenants with incomes at or below 80% AMI. Input received through 2016 Action Plan consultations indicated the lack of rental units and refusal of landlords to accept Section 8 vouchers as a primary barrier to retaining/maintaining the existing affordable housing inventory. These consultations also indicated that rehabilitation of rental units needed to be a priority activity to address affordable housing. This assistance will be provided in the form of a low interest loan or a forgivable loan. If a landlord agrees to make their units available exclusively to Section 8 Voucher holders for a minimum 10-year affordability period, the assistance will be provided in the form of a forgivable loan. If a landlord wishes to rent to other income eligible tenants and not exclusively to Section 8 Voucher holders for a minimum 10 affordability period, the assistance will be provided in the form of a low interest loan. Structuring the assistance as a forgivable loan for landlords that agree to exclusively lease to Section 8 Voucher holders will hopefully act as an incentive to increase the number of standard units that are available for lease by Section 8 Voucher holders.
- **Acquisition of Existing Units**
 - **Acquisition:** MDHA may utilize CDBG funds to acquire property in Tier 2 Priority Areas for affordable housing.
 - **Downpayment Assistance:** Financial assistance may be made available to households making less than 80% AMI for the purchase of homes constructed or acquired and rehabilitated with HOME funds. Recipients must complete housing counseling.
 - **Barnes Housing Trust Fund:** MDHA will continue to collaborate with the Metropolitan Trust Fund Commission on the best use of HOME and Barnes Funds. Following MDHA procurement standards, availability, commitment and expenditure deadlines, a portion of 2016 HOME funds may be used to leverage additional funds for projects submitted to the Barnes Housing Trust Fund.
 - **CHDO Set-Aside:** A minimum of fifteen percent (15%) of the annual HOME allocation (\$272,963.55) must be set aside for designated CHDOs to undertake affordable housing development. MDHA has set-aside \$275,000 of funds for new rental construction for CHDOs. In addition, MDHA will make funds for

homeownership projects available to CHDOs. To assist organizations with their capacity needs, MDHA will continue to provide technical assistance as needed.

- **RAD Set Aside:** MDHA proposes to set-aside \$500,000 of HOME funds for new construction of affordable housing as part of the redevelopment of MDHA-owned properties that have been converted under RAD.

AP-60 Public Housing – 91.220(h)

Introduction

MDHA is the Public Housing Authority (PHA) for Nashville. MDHA's Affordable Housing Department oversees Metro Nashville's public housing stock, including the administration and maintenance of 5,399 public housing units which provide housing for more than 12,000 persons. In 2016, MDHA plans to continue the online application process, but instead of a lottery, an online applicant portal will be assigned for each property allowing each property to individually manage their waitlist. The applications will be date stamped and processed in chronological order. MDHA is also proposing to change the application process to the following:

- Once the applicant is selected from wait list, property management will try to contact the applicant using the contact information provided by the applicant (telephone and email).
- If the attempted contact is not successful, within 24 hours of attempted contact, property management will forward a letter by first class U.S. mail requesting that the applicant contact property management within 20 days from the date of the letter.
- If the applicant fails to contact the office by telephone within the prescribed time period, their pre-application will be removed from the wait list.

In preparation of transitioning to Yardi Affordable Housing module, in accordance with the current Admission and Continued Occupancy Policy the current wait-list pools will have been purged in March, 2016. MDHA will open waitlists by property type (family, contemporary, elderly, and elderly and disabled), ask applicants to select the specific property in which they are interested in applying, and develop a pool of applicants for each specific property. Applications will be processed chronologically in date order. Upon closing, each individual public housing property wait list will be transferred to the RAD affordable housing wait list. MDHA will no longer maintain a central pool of applicants.

MDHA's Rental Assistance Department administers the Section 8 Housing Choice Voucher and Moderate Rehabilitation Programs. In 2015, MDHA provided rental assistance through the voucher program to over 6,000 households. The Rental Assistance Department strives to reach an annual utilization rate of at least 99% of all issued vouchers. To provide more housing choices for its eligible voucher recipients,

the Department has set a goal to recruit at least 25 new property owners to the voucher program each year.

MDHA continued the online only system for taking application during the 2015 program year. The online system provides another advantage because applicants can apply from the comfort of their own homes and be assisted by friends and family. This process saves them both time and travel expense. Additionally, if they are working with service providers, the provider can assist them with the application process from their office. In one week period in August 2015, Rental Assistance accepted applications for HCV and received over 15,000 online applications.

In 2013, MDHA established a preference for persons referred by the Metro Homelessness Commission as part of the "How's Nashville" Campaign and pledged up to 18 vouchers per month for participants. MDHA is continuing this program in 2016.

Actions planned during the next year to address the needs to public housing

As evidenced by the number of applicants on the waiting list for Section 8 rental assistance and the lack of available units for public housing for families, the most immediate need of those qualified to receive public housing or rental assistance is an increased supply of available rental units.

MDHA has established the following goals to address the needs of its public housing population: Increase the number of public housing family self-sufficiency units by 453 (this goal has been exceeded, the current cumulative total is 619; 118 new households were added during the last 12-month reporting period); audit 20% of all public housing resident files annually to reduce instances of income discrepancies and inaccurate rent calculations; and attract at least 25 new property owners to the Section 8 Housing Choice Voucher program. 113 new landlords were added as of FY ending 9/30/2015. In addition, Rental Assistance received set-aside funding to increase housing opportunities for homeless Veterans and a Program Outreach Coordinator was hired in February, 2016.

MDHA also aims to increase the number of participants in the Family Self-Sufficiency program and establish new partnerships annually with agencies that promote aspects of family self-sufficiency (homeownership, budget management, career development, job training and readiness) in order to help families transition to economic independence and thereby reduce the demand for public housing assistance.

In December 2013, MDHA applied to HUD to convert Metro Nashville's entire portfolio of public housing properties to Project-Based Rental Assistance through the Rental Assistance Demonstration (RAD) Program. MDHA received notice in December 2014 that its application for the RAD program has been approved. As a result, MDHA has begun the process of converting to Project-Based Rental Assistance under the guidelines of PIH Notice 2012-32, REV-1 and any successor Notices and will close on the first property in Summer 2016.

RAD was designed by HUD to assist in addressing the capital needs of public housing by providing MDHA with access to private sources of capital to repair and preserve its affordable housing assets. Although MDHA is proposing to convert Metro Nashville's entire portfolio of public housing properties under RAD; it is expected that the conversion of different properties will occur at different times as final negotiations are completed with HUD.

\$500,000 from the 2016 HOME allocation is being set aside for new construction in conjunction with RAD. MDHA is moving forward with its Envision Cayce Plan with 60 new units of public housing under construction and new mixed-income housing under design for the former Kirkpatrick Park. The plan is available at: <http://www.nashville-mdha.org/?p=1616>.

A portion of CDBG funds have been allocated to address the needs of public housing residents. The Microenterprise and Business Technical Assistance programs will provide economic development opportunities to public housing residents. Healthy Food Initiatives will include public housing properties. MDHA will engage in planning activities for the potential redevelopment of properties.

MDHA's grant writer is actively pursuing funding opportunities that can benefit public housing residents as a result of these efforts, MDHA was awarded \$2.7 million in December 2015 to be used for a Jobs Plus Pilot Initiative. This is a 4-year program and the funding will be used to expand locally based, job-driven services such as work readiness training, employer linkages, job placement, educational advancement, technology skills, computer literacy, community leadership, and financial literacy and deliver them to the residents in the J.C. Napier Homes and adjacent Tony Sudekum Homes public housing developments. The Jobs Plus program represents a community collaboration between MDHA, the Martha O'Bryan Center, the Nashville Career Advancement Center, and the Nashville Financial Empowerment Center. These agencies address poverty among public housing residents and will leverage their collective experience to build a culture of work through the Jobs Plus program model. Jobs Plus combines three core components:

- 1) employment-related services,
- 2) community supports for work, and
- 3) financial incentives to remove barriers and advance employment outcomes.

Additional grants being pursued during the 2016 program year that will benefit public housing residents if they are received are as follows:

- Nursing Workforce Diversity Program Grant to address the lack of diversity in the nursing workforce by using evidence-based strategies to improve retention and academic achievement of students from disadvantaged backgrounds. Eligible public housing residents will live in one of six MDHA communities located in federally designated health professional shortage areas.

- Tennessee (TN) Department of Environment and Conservation Clean TN Energy Grant Program would support infrastructure upgrades to MDHA public housing with products that reduce emissions and pollutants through cleaner alternative energy, energy conservation, and air quality improvements. Examples of upgrades include replacement of electric water heaters with Energy Star heat pump water heaters, replacement of gas fired furnaces with Energy Star rated furnaces; and installation of low-flow sink faucet aerators.
- Choice Neighborhoods Planning Grant to support community stakeholders and residents of J.C. Napier and Tony Sudekum Homes public housing sites to develop a plan to transform these communities. The Choice Neighborhoods program is focused on three core goals: Housing – replace distressed public housing with well-managed, high-quality, mixed-income housing that complements the surrounding neighborhoods; People – improve educational outcomes and intergenerational mobility for youth and supports delivered directly to youth and their families; and Neighborhoods – create the conditions necessary for public and private reinvestment in distressed neighborhoods to offer the kinds of amenities and assets, including safety, good schools, and commercial activity, that are important to families’ choices about their community.
- Promise Zone Designation will be pursued during 2016 for selected public housing properties. Receipt of this designation will allow the selected communities to work directly with federal, state and local agencies and give local leaders proven tools to improve the quality of life in those communities.
- TechHire Partnership Grants in partnership with the Nashville Technology Council, funding from the TechHire grant will provide jobs skills training and internships to MDHA residents in the information technology field including software development, network administration, and cyber security.
- HUD Safety and Security Grant to provide funds to address emergency capital needs to improve safety and security measures necessary to address crime and drug-related activity that threaten the health and safety of public housing residents.
- Byrne Criminal Justice Innovation Program Grant to support community stakeholders and public housing residents as they develop a plan to address neighborhoods that have disproportionately high crime rates compared to the rest of the city. This program helps the community develop place-based initiatives that strengthen the capacity of residents and organizations so that they are able to implement comprehensive strategies to revitalize an entire neighborhood or community to create lasting change for its residents.
- Juvenile Reentry Assistance Program Grant will support legal services for youth up to age 24 to help improve chances for reentry, reduce recidivism, and address the challenges the youth face while trying to reintegrate into their communities.

Additionally, MDHA is involved in the national ConnectHome Initiative to bring technology to public housing residents.

MDHA is currently compliant with all fair housing and civil rights requirements and is not under a Voluntary Compliance Agreement.

Actions to encourage public housing residents to become more involved in management and participate in homeownership

MDHA provides multiple outlets for public housing residents to be involved. Two membership positions on the MDHA Board of Commissioners are filled by public housing residents. Residents may also serve on the Resident Advisory Board and are encouraged to participate in their respective resident associations.

The Social Services Division of the Asset Management/Affordable Housing Department serves a vital role at MDHA properties. The Social Services Team will continue in 2016 to assist Property Managers with home inspections, one-on-one resident conferences and home visits. Social Services team members also provide on-site budgeting and money management classes, make referrals for community service hours, referrals for supplemental/emergency food and infant products, provide crises intervention, rental assistance for those at risk of being evicted. The team also host valuable events, activities, workshops and trainings designed to foster growth and self-sufficiency among residents. In addition, MDHA social services professionals form valuable partnerships with service providers to bring beneficial services to MDHA properties. Among these valuable partnerships are those formed specifically to assist residents who aspire to become homeowners. MDHA's team of social services professionals have a crucial role in the homeownership process for our families including but not limited to: enrolling them in homeownership classes, linking them with organizations who match the dollars they save for homeownership, assisting with credit repair and reducing debt, fostering relationships with sound lenders, helping them determine the best home for their family's needs and financial resources, assisting with the gathering of documents for the mortgage process, providing "sweat equity" on behalf of residents approved for homeownership by Habitat for Humanity and helping residents establish a post-purchase budget that's instrumental in managing the new responsibility of homeownership etc.

The Resident Services Division provides a variety of direct social services to the residents and coordinates services offered by other agencies. Service Coordinators are located at each public housing property to provide counseling, information, and referral services.

MDHA's Section 8 Family Self-Sufficiency (FSS) Program combines MDHA and private resources to support residents in transitioning out of public assistance and attaining home ownership and financial independence. The type of services received enable families to increase their income, reduce or eliminate the need for government assistance, achieve higher education and job training, and progress in achieving economic independence

and housing sufficiency. MDHA aims to increase the number of Family Self-Sufficiency Section 8 Voucher households to 150. MDHA's Rental Assistance Division has also set a goal to have 3 participants move to homeownership over the next calendar year. As of the last quarter of 2015, 4 participants had purchased homes.

The Community Development Department will work with the MDHA Family Self-Sufficiency Coordinator to provide downpayment assistance to public housing households with incomes not exceeding 80% AMI currently enrolled in the FSS program that are ready to transition into homeownership and financial independence. Applicants will be responsible for obtaining first mortgage financing through an approved FHA, THDA, VA or conforming conventional lender. Financial assistance may be in the form of 0% interest deferred payment loans forgiven on a pro rata basis over a 5-15 year affordability period. The property must be maintained as a primary residence for the duration of the affordability period. At a minimum, FSS households will be required to contribute one percent (1%) of the sales price towards the home purchase. Recipients will also be required to attend an 8-hour Homebuyer Education Course prior to closing provided by a HUD approved Housing Counseling Agency.

Notices of public hearings for annual plans and reports are posted at properties, and residents are encouraged to attend. Public hearings on the Annual Update to the Consolidated Plan provide residents the opportunity to learn about affordable housing programs. During the development of the Agency's annual PHA plan, representatives from each MDHA department meet with Resident Association presidents to present a summary of each's department's core mission; again, this is an opportunity for residents to learn about affordable housing programs.

If the PHA is designated as troubled, describe the manner in which financial assistance will be provided or other assistance

MDHA is rated as a High Performer by HUD in the management of its public housing programs and a high performer under the Housing Choice Voucher Section 8 Management Assessment Program.

AP-65 Homeless and Other Special Needs Activities – 91.220(i)

Introduction

Describe the jurisdictions one-year goals and actions for reducing and ending homelessness:

MDHA will support the following goals and actions for reducing and ending homelessness:

1. Planning and program development, in conjunction with the Metropolitan Homelessness Commission and the Nashville/Davidson County Continuum of Care, to implement coordinated entry for all populations. Pilot systems for both

- families and Veterans were designed or launched in 2015. A system for youth/young adults will be designed in 2016, and improvements of the system for individuals/households without children will be identified and implemented in 2016.
2. Providing homelessness prevention and diversion services to those who are still housed. To be maximally effective, shelter prevention and diversion will target households who are imminently going to experience homelessness within a few days. Ideally, this assistance will be tied to coordinated entry systems. For 2016, MDHA intends to prioritize ESG prevention funds to assist persons with histories of homelessness, thereby increasing housing retention among the community of formerly homeless people in Nashville. MDHA has prepared Substantial Amendment 2 to allow that ESG be used for prevention.
 3. Investing in high-performing rapid rehousing. Rapid rehousing programs are achieving strong results in exiting people to permanent housing. This suggests that the local system could house more people with an expansion of rapid rehousing and a shift of resources from emergency shelter.
 4. Increasing system capacity in outreach and housing navigation services. The high cost of housing in Nashville makes it difficult to locate appropriate units for rapid rehousing and other subsidy programs. MDHA will consider prioritizing outreach funds over emergency shelter funds (subject to the applicable cap), so that more system resources are dedicated to helping unsheltered people with searching for and securing housing through landlord cultivation and creation of housing/service plans. Local system capacity could be improved by utilizing ESG Rapid Rehousing funds to pay for housing search and placement services, and MDHA will encourage such proposals in its 2016 RFA process.
 5. Investing more in HMIS. A key obstacle to local system planning and improvement in Nashville is a low rate of emergency shelter and transitional bed coverage in HMIS. With large key programs not contributing data, it is very difficult to have a complete system-level understanding of where people are entering the homelessness system, what programs are accessed, and the results of the interventions. MDHA will increase the HMIS allocation to 10% of total available ESG funds to: support the development of the database; increase its focus on using this data to measure system performance; and support efforts to integrate the management of ESG funds with the Continuum of Care.
 6. Provide funds (subject to applicable cap) to support shelter operations.
 7. Support local efforts to increase permanent supportive housing opportunities.
 8. Collaborate with MHC on a strategic plan to assess and improve the community's system for addressing homelessness.

Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

MDHA's Emergency Solutions Grants Review Committee will continue to invest in street outreach activities during the next funding cycle. In past years, Park Center and the Mental Health Cooperative have applied for and been awarded program funds for street outreach funds.

State ESG funds, administered by THDA and awarded in late 2014, have expanded outreach by Oasis Center to unsheltered homeless youth. This year, THDA plans to open up the ESG competition to allow nonprofits and units of local government in the ESG

entitled communities of Chattanooga, Memphis and Nashville to apply directly to THDA for resources. Outreach in Nashville could be expanded via this resource.

Assessment of needs among the chronic and/or veteran homeless subpopulations will be conducted using the screening tool known as VI- SPDAT. Prioritization scores from this tool establish an admissions preference for housing.

A significant percentage of individuals experiencing homelessness are also impacted by mental illness. For 2016, Park Center is expected continue its homeless outreach program, partly funded by the Metropolitan Homelessness Commission. The program consists of two components: the SOAR initiative to link people to SSI/SSDI benefits; and Street Outreach. Coordinators for each program work together to help connect homeless persons with vital community resources and services in an effort to ease their return to independent living.

The Mental Health Cooperative (MHC) operates the PATH program for persons with serious mental illnesses who are homeless or at risk of becoming homeless. The organization utilizes a team of outreach workers, case managers and providers, and makes services available offsite via a mobile clinic and offices at the Nashville Rescue Mission and other area shelters.

MDHA will coordinate with MHC on responding to encampments.

Addressing the emergency shelter and transitional housing needs of homeless persons

Nashville has an extensive network of emergency and transitional shelter options for homeless individuals and families. A supply of 1,169 year-round emergency beds and 583 transitional beds is enhanced each October by more than 200 seasonal beds added by the Room in the Inn program, which relies on local faith communities to open their doors and offer shelter during the winter months. Large shelters at times accommodate guests on overflow cots; in addition, the city has worked with private nonprofits to put in place a *Cold Weather Community Response Plan*, utilizing emergency warming shelters during extreme weather.

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

MDHA has worked hand-in-hand with the Metropolitan Homelessness Commission to ensure that homeless individuals and families with the most severe needs are prioritized in Permanent Supportive Housing - a difficult but necessary step to ending homelessness

among the most vulnerable, and towards meeting the Obama Administration's goal of ending chronic homelessness.

Among the top barriers to affordable housing cited in the Action Plan consultation session on homelessness were lack of affordable housing stock, and landlords who do not accept people with Section 8 vouchers and/or eviction histories. MDHA may explore possible technical assistance from HUD to better understand the new HEARTH Act regulations as they apply to rental assistance programs funded under CoC, and what steps could be taken to more quickly lease units to homeless people in need. This could also serve as a springboard to strengthen coordination between services providers and housing providers, noted as having improved, but still weak in the consultation sessions. MDHA will encourage housing search and placement efforts for homeless persons, and hopes to convene a CoC General Meeting session sharing key strategies used by agencies that are successfully moving homeless quickly into appropriate housing supports.

To help ease the transition of homeless people into affordable, permanent housing, MDHA has identified Rapid Re-Housing as a priority for the FY 2016 ESG funding cycle. Obtaining permanent housing quickly for individuals and families who are already homeless will shorten the length of time spent in emergency and transitional shelters - justifying a focus on rapid re-housing. A triage tool like the VI-SPDAT will help identify to help quickly assess for extreme vulnerabilities and match people with the most appropriate support and housing interventions that are available. As the local market affordable rental housing is extremely tight, MDHA forecasts using Rapid Re-housing funds in 2016 via collaborative efforts that will serve homeless participants across agency lines, with critical housing search and placement activities.

This focus on investment in re-housing people who live on the streets or in shelters is a thread that runs consistently through the related federal notices, as well as in remarks by former HUD Secretary Donovan in the video message on HUD's Homelessness Resource Exchange (HRE) website.

Each year, MDHA estimates that over 9,000 people sleep in city shelters, transitional housing or outdoors, in need of safe, affordable, and permanent housing. Annual point-in-time numbers for the city since 2010 hover just above 2,200. These figures provide ample justification for re-housing as a top priority.

Using ESG funds to rapidly re-house homeless persons sleeping in shelters and outdoors in Metro Nashville will reduce the number of homeless people in the city across all subpopulations, including chronically homeless persons, veterans, families with children and homeless/runaway youth. MDHA encourages collaboration with local nonprofits to transition as many people as possible into permanent housing.

In November 2014, Nashville's Homeless Veteran Service Coordination Team was formed to coordinate efforts to prevent and end homelessness among Veterans in the CoC. This group will continue to review data on veteran households experiencing homelessness each month, number of Veteran households exiting homelessness each

month by type of assistance provided (TH, PSH, RRH, etc.), length of stay in GPD and other transitional housing, data quality and reporting within HMIS, landlord outreach, permanent housing retention data, and SSVF integration into the ongoing development of the local coordinated entry system. The main objective is to have adequate permanent housing opportunities available for Veterans who are experiencing homelessness at any given time. Metro Nashville is participating in the national Mayor's Challenge to End Veteran Homelessness and Zero:2016.

MDHA will continue to commit staff time and expertise to a housing campaign called How's Nashville, the local version of the national 100,000 Homes Campaign that is a community-wide, collaborative, and inclusive effort to end chronic and veterans homelessness in Nashville. How's Nashville partners work to connect the most vulnerable to permanent solutions and housing supports through a Housing First approach. How's Nashville partners set shared housing placement goals to end veterans and chronic homelessness and track the community's progress through frequent reporting of monthly housing placement and retention data. To bolster the supply of affordable housing offerings, MDHA has committed a monthly set-aside of 18 Housing Choice Vouchers each month, dedicated to chronic and highly vulnerable homeless persons with the longest histories of homelessness, who are identified via a screening tool known as VI-SPDAT and added to a prioritized waiting list maintained by Nashville's coordinated assessment system. MDHA also works with frontline nonprofit staff to streamline the application process for Section 8 and help decrease barriers to this resource.

In 2016, MDHA will use Community Development Block Grant (CDBG) funds to help pay for first month's rent, security deposits, and utility deposits for individuals and families experiencing chronic homelessness who are identified/prioritized by the common screening tool described above coming through the 100,000 Homes Campaign and Shelter Plus Care and VASH.

Primary local forces in preventing homelessness in Nashville include the Metro Social Services department, Metro Action Commission, NeedLink, Rooftop, and Ladies of Charity. These agencies work tirelessly to offer services and limited financial assistance on rent and utility arrears to keep households from becoming homeless.

In its 2016 RFA process, MDHA intends to use ESG Prevention funds to enhance the efforts above by assigning priority to collaborative project proposals that target people with histories of homelessness. Precious resources are being utilized to permanently house homeless people in Nashville, including rental subsidies such as VASH, CoC Shelter Plus Care and Housing Choice Vouchers. In tandem with these vehicles, ESG funds can help formerly homeless individuals remain housed and increase stability.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); or, receiving assistance from public or

private agencies that address housing, health, social services, employment, education, or youth needs.

The United Way of Metro Nashville will continue to partner with Catholic Charities & Safe Haven Family Shelter in an effort to serve homeless/at-risk families with children in the city's school system, using funds from the Siemer Institute for Family Stability, a funder whose mission is reducing student mobility for school-aged children and preventing homelessness for families. To date, this program has served 168 families.

State ESG funds are administered by THDA. The 2015 ESG funding awarded the first \$100,000 of unmatched funds to seven mental health non-profit organizations who fund Regional Housing Coordinators to work with homeless individuals with mental illness. 11 set-aside cities and 21 non-profits were also funded to provide street outreach, emergency shelter, prevention and rapid rehousing services and to enhance HMIS reporting capabilities. THDA is eliminating the \$100,000 set aside with the 2016 ESG program; applications will be open to eligible non-profits and local units of government in all 95 counties. In the October 2015 consultation session that focused on needs of people with HIV/AIDS, participants urged support for short-term housing assistance (STRMU). This STRMU emphasis should be evident in HOPWA allocations for 2016, addressing a barrier to affordable housing that was also identified as critical in the session.

MDHA has adopted the following discharge policies for specific sub-populations to decrease the risk of persons exiting institutions will not enter into homelessness:

- **Foster Care Discharge Protocol: Formal Protocol**

Formal protocols are established and implemented through the Tennessee Department of Children's Services (DCS), which provides Chafee Foster Care Independent Living Program (CFCILP) services through its Independent Living Program (ILP), and also monitors the provision of Extension of Foster Care (ESC) Services. As a part of the federal mandate, this Division is charged with building a network of appropriate supports and services.

The Department continues to believe that the best strategy for ensuring that older youth in foster care develop the independent living skills and have the ongoing supports and opportunities they need for a successful transition to adulthood is for them to achieve permanency and be part of a well-functioning family. For this reason, the Department continues its emphasis on finding permanency for older youth. The Department also recognizes that it is unrealistic to expect young people transitioning from foster care at age 18 to function fully independently without access to ongoing supports.

TN DCS IL has been partnering with the WIOA Youth Program through Tennessee Division of Labor and Workforce development. TN DCS and WIOA have met to discuss new federal regulations and how to better connect young people to employment opportunities. IL staff are participating in WIA youth councils across the

state. This work will be ongoing.

The 4 Jim Casey resource centers across the state have programs that assist youth participating in their programs find employment and connection to the community. TN ILPS has secured contracts to 2017 for the four (4) resource centers.

Through a partnership with Youth Villages, any young person transitioning from foster care, irrespective of whether he or she opts into EFC, can receive case management services and supports through the Transitional Living Program, which helps foster youth and former foster youth ages 17-22 find safe housing, achieve stable employment, continue their education or get job training, reunite with birth families if possible, build healthy adult support systems and learn to manage their physical and mental health. YVLifeSet has three grand regional employment staff that help build relationships with business and connect youth to these opportunities.

The Department's Independent Living is focused on getting 90%+ of youth discharged from foster care because they reached the age of 18 at least one of the following apply at the time of discharge: earned a GED, graduated from high school, enrolled in high school or college or alternative approved educational program for special needs children, currently enrolled in vocational training, or employed full time.

Young people aging out of foster care are eligible for TennCare up to age 26.

As the Department believes 18 is too young for someone to be on their own, it developed a program called Extension of Foster Care within the Independent Living division. Young adults ages 18 up to 21 may enroll in Extension of Foster Care Services, which gives youth the ability to prepare for their futures by receiving additional educational opportunities, employment opportunities, and consistent and safe housing. DCS staff provide education and training vouchers to help pay for post-secondary education, whether college or technical school. They also provide placement support or a living allowance, access to life skills classes and leadership opportunities. The services are optional, but DCS wants to assist in the transition in order for youth and young adults in the state to become more confident, productive individuals in society and achieve lifelong success.

This additional time is designed to help youth:

- Prepare for your future through additional educational and employment training opportunities;
 - Find and secure consistent and safe housing; and
 - Build permanent connections with caring adults, including relatives, mentors and community members.
- **Health Care Discharge Protocol: Initial Discussion**

When seeking to successfully discharge homeless individuals, local hospitals and emergency rooms face inherent system challenges including a lack of centralized

coordination and disposition planning across all levels of care; a paucity of shared information amongst a variety of service providers across housing, health, and social service sectors; and a shortage of stable housing and placement infrastructure.

The Hospital-to-Home (H2H) project, originating out of the Ideas to Reality program through the Mayor's Office of Innovation, is positioned to improve the health outcomes and well-being of homeless individuals identified as high utilizers of local hospitals, by creating a coordinated, multi-sectoral collaborative response that breaks the cycle of homelessness and connects residents to health care and social supports in the community.

The H2H project focuses on a population that is known to accumulate uncompensated health care costs, have increased readmission rates, and poor health outcomes. The originating H2H team has drawn on best practices from other cities, academic research, and an extensive examination of Nashville's local processes to determine the best approach to the challenge presented by homeless people who are discharged by hospitals but who have no home, are frequently uninsured, and cannot manage their medical issues (and often co-occurring medical and behavioral health needs) on the streets or in emergency shelters.

Key events from 2015 and 2016 objectives for the Hospital to Home project:

1. The H2H Program Manager was hired and began this appointment in September 2015;
2. In October 2015 the originating H2H team was awarded \$10,000.00 toward multi-sectoral collaboration. This award money is allocated toward bridge housing placements – an integral level of care toward creating pathways to permanent housing;
3. Drawing from a collective impact framework, a process to identify and formally establish the H2H Steering Committee is underway. H2H Steering Committee members will include individuals representing key stakeholders from: federally qualified health centers, hospitals, housing, community-based organizations, and consumer/peer/advocacy groups. It is anticipated that the H2H Steering Committee will be established by end of January 2016;
4. The H2H project is positioned to establish an academic partnership, within the same timeline of securing the H2H Steering Committee, to ensure that the project is making the intended impact through program monitoring and evaluation activities;
5. Following formation of the H2H Steering Committee, H2H sub-workgroups will be formed and tasked with integrating and coordinating existing healthcare and social services through streamlined and replicable discharge planning activities. In order to achieve this, it is anticipated that the H2H sub-workgroups build upon existing hospital-based discharge planning protocols by, in part, identifying and implementing an integrated data sharing strategy and piloting efforts at local hospitals to link high utilizers with homeless services and housing placements.

- **Mental Health Discharge Protocol: Formal Protocol Implemented**

Formal protocols are implemented through the Tennessee Department of Mental Health and Developmental Disabilities. Within 48 hours of patient admission to the area's mental health institute (MTMHI), social workers formulate discharge plans. Formal protocols are implemented through the TN Department of Mental Health & Substance Abuse Services, partnering with Centerstone to promote moves into community settings when patients are clinically ready. Indigent/Targeted funds provide temporary help with rent/utility deposits, transportation, & medication copays until income & benefits can be restored. A SOAR liaison to MTMHI enhances the connection to SSI/SSDI & TennCare benefits. Although Tennessee has yet to expand Medicaid, maximizing access to Medicaid through SOAR is an example of Nashville doing a great deal more with less. This local effort, spearheaded by Park Center and funded through Nashville's Homelessness Commission, boasts an approval rate of 98% and a 38-day turnaround time for a disability determination.

Upon discharge, persons return to the home of family members, an apartment, recovery houses or an appropriate group home setting. Supplemented by the state, PATH assistance to the Mental Health Co-op provides outreach, referral, and linkage to housing and mainstream mental health/substance abuse services. Post-Discharge Follow-up Reports to MTMHI staff increase the likelihood that community housing options succeed.

In 2016 the Tennessee Department of Mental Health and Substance Abuse Services will implement the Tennessee Cooperative Agreement to Benefit Homeless Individuals-State (TN-CABHI). This three-year initiative will provide collaboration among state-level agencies to reduce homelessness, and housing with support services to homeless veterans and other chronically homeless people living with mental illness and/or substance use disorders in Nashville- Davidson County, via financial support to the Metropolitan Homelessness Commission. The CABHI grant will help bridge local gaps by addressing barriers to access and availability of treatment as well as other support services - a critical link, in cases where participants choose to avoid certain providers or services, or are determined to be ineligible for a needed service.

- **Corrections Discharge Protocol: Initial Discussion**

The State Department of Corrections is in the process of revising the Tennessee Reentry Collaborative, a statewide group that hosts videoconferences quarterly to discuss solutions for preventing homelessness for individuals leaving the prison system. The group includes stakeholders such as the State Board of Probation and Parole, the Tennessee Housing and Development Agency, The Next Door, the Rehabilitative Services division of the Tennessee Department of Corrections, the Alcohol & Drug Council, TriCor and the Veterans Administration. Policies have not been drafted or implemented to date. Within Metro Nashville's jail system, a

Discharge Planner works to coordinate discharge, and lists of people due to be discharged are regularly sent electronically to case managers to coordinate and avoid discharge to the streets.

Within Metro Nashville's jail system, a Discharge Planner works to coordinate discharge; lists of people due to be discharged are regularly sent electronically to case managers to coordinate and avoid discharge to the streets. Many individuals coming out of jail, especially those who are not required to reside in a particular type of housing, want either their own housing or a private room in a place that is safe, drug/alcohol-free, affordable, clean and located outside of high-crime areas but still near public transportation.

AP-70 HOPWA Goals – 91.220 (I)(3)

One year goals for the number of households to be provided housing through the use of HOPWA for:	
Short-term rent, mortgage, and utility assistance to prevent homelessness of the individual or family	334
Tenant-based rental assistance	0
Units provided in housing facilities (transitional or permanent) that are being developed, leased, or operated	42
Units provided in transitional short-term housing facilities developed, leased, or operated with HOPWA funds	0
Total	372

AP-75 Barriers to affordable housing – 91.220(j)

Introduction

MDHA hosted a consultation on October 2, 2015 to discuss the affordable housing and fair housing needs/priorities for the 2016 Action Plan. As part of this discussion, participants were asked to list the top three barriers to affordable housing. These are listed below:

1. Lack of affordable housing.
2. Lack of landlords willing to take Housing Choice Vouchers and tough eligibility requirements for potential tenants from landlords including past evictions and criminal records.
3. Limited income of persons served.

The attendees prioritized activities to address affordable housing as follows:

1. Production of new rental units.
2. Rental assistance.
3. Rehabilitation of rental units.

The Analysis of Impediments to Fair Housing Choice (AI) listed “lack of affordable rental housing” and “lack of housing for persons with disabilities” as the top two impediments, respectively. These same impediments were echoed in the 2016 affordable housing consultation. Actions and activities to address these barriers and priorities are reflected in the AP-20 annual goals and objectives. Detailed information on all of the impediments listed in the AI and strategies for addressing them is contained in the Fair Housing Narrative. (See Appendix B.)

These needs and proposed activities are reflected in NashvilleNext and in conversations throughout the community.

Actions planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment

During the NashvilleNext planning process, the Metro Planning Department thoroughly examined the impact of public policies, zoning and land use controls, and other barriers to affordable housing. The plan as adopted is available at <http://www.nashville.gov/Government/NashvilleNext.aspx>.

As a result of the NashvilleNext Plan, the Metro Council charged the Planning Department with taking the lead in the preparation of new regulations and tools aimed at ensuring that housing is attainable to every Nashvillian, at every income level. The Planning Department is currently creating regulations and tools. More information on that initiative is posted on its [Inclusionary Housing Feasibility and Policy Study page](#). Several MDHA staff, including the Director of Community Development, participates in the Inclusionary Housing Stakeholders Group.

Because affordable housing is a countywide need, Metro and MDHA support Low- Income Housing Tax Credit and other subsidized housing projects. In addition, Metro, THDA, and MDHA supported state legislation to address property tax issues encountered by LIHTC developers, which make many affordable housing projects unfeasible. Further, through the support of Metro and MDHA, state legislation was passed in 2015 to allow MDHA to establish a Payment In-Lieu of Taxes (PILOT) program. MDHA began accepting applications for the PILOT in the fall of 2015 and anticipates Metro Council approving the first PILOT project in early 2016 to provide an estimated tax abatement of approximately \$385,000 annually for ten years to enable the development of 240 units of affordable housing.

During the 2016 Program Year, MDHA will undertake an Assessment of Fair Housing in accordance with the new Fair Housing Rule. The purpose of this Assessment is to analyze challenges to fair housing and establish goals and priorities to address barriers. MDHA will perform the assessment on behalf of the entitlement programs and the public housing agency. The assessment will be submitted to HUD in July 2017 and will be used to guide the creation of the next Five Year Consolidated Plan.

AP-85 Other Actions – 91.220(k)

Actions planned to address obstacles to meeting underserved needs

The primary focus of the CPD grants is to address affordable housing needs. Through the placed-based strategy for community development, CDBG funds are targeted in areas with high concentrations of poverty – where investment is needed most. MDHA is

continually seeking opportunities to provide services to public housing residents.

Actions planned to foster and maintain affordable housing

As discussed throughout this Plan, the need for affordable housing, particularly for the extremely low-income is acute. Programs and funding opportunities offered through CDBG and HOME are designed to create and/or preserve affordable housing. However, these resources fall far short of the need. MDHA actively pursues Low-Income Housing Tax Credit (LIHTC) funding opportunities and has successfully developed two LIHTC properties in the past three years. In addition, since 2010, MDHA has competitively awarded a total of \$5.4 million in HOME funds to five developers utilizing LIHTC that will result in the creation of 394 units affordable to households with incomes at or below 60% AMI.

MDHA is also pursuing opportunities to increase the number of public housing units, which will increase the housing stock for the extremely low-income, is working with financial institutions to create a financing mechanism through a Community Reinvestment Act partnership. During 2015, MDHA was able to obtain a grant in the amount of \$500,000 from the State Housing Trust fund to assist in the construction of 70 units of new public housing. Additionally, during 2015, MDHA was awarded LIHTC funds under the Public Housing set aside which will assist with the renovation of 226 units in the Levy Place Public Housing Development. MDHA will be submitting LIHTC applications in 2016 for funding to construct 80 new units of affordable housing and to renovate 125 units in the Parkway Terrace Public Housing Development.

In 2013, Metro Nashville established the Barnes Fund for Affordable Housing in an effort to create a recurring source for affordable housing development. During the initial funding round, MDHA leveraged \$1.2 million in HOME funds with \$2 million from the Barnes Fund for projects that will create 44 affordable housing units. During the recently completed 2015 funding round, MDHA leveraged \$1.5 million in HOME funds with \$500,000 from the Barnes to be used to create 60 additional units of affordable housing. Metro Nashville has since allocated an additional \$1 million in funding to be available in a 2016 funding cycle. MDHA also anticipates leveraging a portion of the 2016 HOME funds with dollars being made available from the Barnes Fund.

The Barnes Trust Fund Commission and other partners continue to research ways to capitalize the Trust Fund in order to have a recurring source of funds to use for affordable housing. The Nashville-Davidson Metro Housing Policy and Feasibility Study completed by Economic & Planning Systems, Inc. in December 2015 recommends that a dedicated revenue source of approximately \$10 million a year is required to begin addressing the need.

Actions planned to reduce lead-based paint hazards

Addressing lead-based hazards are eligible costs in all CDBG and HOME-funded rehabilitation projects.

MDHA implements its housing related activities in accordance with all applicable HUD, EPA, and State of Tennessee regulations. When providing assistance under its housing programs, MDHA will provide all clients and potential clients with the “Lead- Based Paint” pamphlet that describes hazards of lead-based paint. Pursuant to 24 CFR Part 35, all rental and homeowner dwelling units that wish to receive federal assistance and were built prior to 1978 are tested for lead-based paint. These tests consist of visual inspections, lead screens, and full assessments. In addition, addressing lead- based paint hazards is an eligible activity in the home rehab programs and rehab of shelters and community centers.

MDHA has supported the Tennessee Department of Environment and Conservation (TDEC) on its application for a HUD Lead-Based Paint Hazard Control Grant. In addition, MDHA supports Rebuild Together Nashville with its Lead Hazard Reduction Program by providing outreach to residents.

Actions planned to reduce the number of poverty-level families

Part of MDHA’s ongoing anti-poverty effort is to provide job training, employment, and contract opportunities for government housing residents and low- or very-low income residents in compliance with the regulatory requirements of HUD’s Section 3 program. Section 3 aims to help residents obtain the skills and employment needed to become self-sufficient and to provide opportunities for qualified, low-income business owners to receive preference in bidding on HUD-funded contracts in their neighborhoods. MDHA’s partnership with Pathway Lending is designed to increase the number of Section 3 opportunities.

In addition, MDHA’s Rental Assistance Department will continue to offer a Family Self Sufficiency Program, which funds strategies to help families obtain decent employment that will lead to economic independence and self-sufficiency. The types of services offered include life skills training, case management to assist persons in getting enrolled in GED and other educational programs, job training and placement, and homeownership counseling. These services enable participants to increase income, reduce or eliminate the need for public assistance, achieve economic independence and homeownership. Several CDBG-funded programs place an emphasis on providing opportunities to public housing residents.

One of Mayor Barry’s first actions was to create the Office of Economic Opportunity and Empowerment (OEOE). The Office seeks to ensure that Nashville’s growth results in an increased quality of life for all Nashvillians through innovation and collaboration across Nashville’s economic opportunity efforts. OEOE routinely engages community partners,

efficiently leverages resources, and facilitates long-term planning and coordination to reduce poverty in Nashville.

With an emphasis on social and economic equity, OEOE currently focuses on the following economic opportunity priority areas:

- **Affordable Housing**: Increase access to safe and affordable housing
- **Financial Empowerment**: Increase access to financial stability through the [Financial Empowerment Center](#) and other financial empowerment tools
- **Homelessness**: Work closely with the Metropolitan Homelessness Commission and service providers to end homelessness in Nashville
- **Workforce Development**: Increase access to quality jobs and wages.

MDHA staff work closely with the OEOE team.

Actions planned to develop institutional structure

As during previous planning periods, MDHA will continue to work with various agencies within Metro Nashville to ensure that services offered through entitlement grant programs receive maximum amounts of exposure and benefit. Several of these programs will be carried out through oversight by MDHA and work conducted through the issuance of subrecipient agreements and/or developer agreements. The table provided in Appendix C illustrates the delivery system.

The Metro Nashville community has a number of qualified and experienced nonprofits that assist MDHA in the implementation of the Consolidated Plan. Many of the existing programs that are administered by MDHA have been redesigned for efficiency in the last several years as funding priorities have shifted. During this time, MDHA has continued to expand efforts to increase the number of opportunities for participation from outside organizations.

There are continuing needs to develop and encourage the participation of residential groups in the community development process. There are ongoing efforts to strengthen the capacity of Community Housing Development Organizations (CHDOs) to carry out housing development activities funded through MDHA.

Additionally, MDHA will be working with the Mayor's Office of Community Opportunity and Empowerment to utilize CDBG funds that are allocated for non-profit capacity building to structure a training/mentoring program with an emphasis on affordable housing development and preservation.

As the two main entities charged with utilizing and appropriating public dollars for homeless housing and services, the CoC and the Metropolitan Homelessness Commission (MHC) embarked in 2015 on a joint strategic planning process that will better align decisions about community resource allocations. The end product will be a strategic action plan to build upon Nashville's successes and align with federal initiatives. This targeted investment will pay dividends by streamlining governmental and

non-profit community efforts working toward a shared goal of eliminating homelessness in Nashville. MDHA has allocated CDBG to assist with this effort.

Actions planned to enhance coordination between public and private housing and social service agencies

Coordination between housing providers and services providers was identified as a particularly weak link in the local system, during the October 2015 Action Plan consultation session on homelessness and housing for persons with AIDS.

A key recommendation was to more closely connect housing providers (public and private) with service providers, via a number of efforts:

- Developing a list of housing providers that serve low-income/homeless and their requirements
- Implement more effective communication among providers- using Information & Referral and/or Coordinated Entry System
- Regularly train service providers using monthly phone calls, emails or a quarterly meeting
- Fill vacancies from one common, prioritized waitlist

Several participants suggested using the city's HMIS to accomplish the tasks above.

Staff at shelters and other frontline staff have been using a common assessment tool called the VI-SPDAT since February 2014 to identify and prioritize Veterans and non-Veterans for permanent housing. Staff that use the VI-SPDAT also complete a 2-hour "housing navigation" training that outlines processes to connect people experiencing homelessness to housing and support service resources. These efforts have led to more coordination, data sharing, and prioritization among providers.

In 2016, MDHA staff will meet with staff of the Nashville Rescue Mission to discuss how to most effectively integrate/aggregate client level data collected by the Mission and MDHA, to better gauge the extent of homelessness in the city, gain an understanding of duplications and how to reduce them. In this same vein, MDHA will also discuss an alternative to the current "closed" HMIS system. During the consultation session, a common thread in responses to several of the coordination questions was the need for an open management information system.

The HOPWA program will continue to be coordinated with other community planning efforts that address housing and supportive service needs of individuals and families affected by HIV/AIDS. These include the Ryan White Community AIDS Partnership, & HUD's Continuum of Care planning process. MDHA's Homeless Coordinator, who facilitates the city's Continuum of Care competition each year, was appointed by former Mayor Karl Dean to the 30-member Ryan White Part A Planning Council, staffed by the city's Public Health Department. Members of this planning effort include individuals who are affected and infected by HIV and/or AIDS. The Planning Council is responsible for

prioritizing HIV/AIDS services based on community need, allocating Ryan White Part A funding for these services, conducting an annual Needs Assessment, establishing a standard of care based on best practices, developing and following a 3-year strategic plan, evaluating service effectiveness, assessing the administrative functions of the grant, and other activities which maintain and improve the system of care in the 13- county Transitional Grant Area (TGA).

Discussion

MDHA is responsible for ensuring that the federal funds it manages are in compliance with federal guidelines. MDHA's performance monitoring activities include onsite monitoring, desk reviews, and technical assistance for recipient agencies.

In an effort to ensure long-term compliance with program requirements and comprehensive planning requirements, all subrecipients, contractors, grantees, etc., enter into a contractual agreement with MDHA. These agreements include a detailed scope of services with measurable objectives. The general Federal provisions, along with reference to the appropriate OMB Circulars, are included in contractual agreements to ensure compliance. The budget line items must be reflective of the goals and objectives.

MDHA's Community Development Department staff conducts on-site monitoring of recipient agencies on an annual basis. MDHA staff will evaluate agencies' programmatic and fiscal management policies. MDHA staff utilize the HUD Monitoring Desk Guide to determine CDBG, HOME, HOPWA, and ESG compliance. Additionally, recipients are required to provide regular reports on their achievement of contractual objectives as a requirement for reimbursement.

MDHA's Community Development Department will continue to evaluate its monitoring plan to ensure grant programs are in accordance with local program policies and procedures and Federal regulations and to develop appropriate internal controls. Staff will conduct an annual risk assessment to identify high-risk agencies or programs and develop a quarterly monitoring schedule and is in the process of developing formal monitoring protocol.

In addition to staff monitoring, Community Development programs may be selected for review by the Agency's internal and external auditors.

Program Specific Requirements

AP-90 Program Specific Requirements – 91.220(l)(1.2.4)

Introduction

In accordance with Federal regulations, this Action Plan describes the CDBG, HOME, and ESG activities proposed to be undertaken during the 2016 Program Year. To the extent allowed by Federal regulations, MDHA may claim costs incurred prior to the effective date of respective grant agreements.

Community Development Block Grant Program (CDBG) Reference 24 CFR 91.220(l)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

- | | |
|---|---|
| 1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed | 0 |
| 2. The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan | 0 |
| 3. The amount of surplus funds from urban renewal settlements | 0 |
| 4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan. | 0 |
| 5. The amount of income from float-funded activities | 0 |

Total Program Income 0

Other CDBG Requirements

- | | |
|---|---|
| 1. The amount of urgent need activities | 0 |
| 2. The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income. Overall Benefit - A consecutive period of one, two or three years may be used to determine that a minimum overall benefit of 70% of CDBG funds is used to benefit persons of low and moderate income. | |

Specify the years covered that include this Annual Action Plan. 95.00%

HOME Investment Partnership Program (HOME)
Reference 24 CFR 91.220(I)(2)

1. A description of other forms of investment being used beyond those identified in Section 92.205 is as follows:

N/A

2. A description of the guidelines that will be used for resale or recapture of HOME funds when used for homebuyer activities as required in 92.254, is as follows:

HOME Resale/Recapture provisions are detailed in Appendix A.

3. A description of the guidelines for resale or recapture that ensures the affordability of units acquired with HOME funds. See 24 CFR 92.254(a)(4) are as follows:

HOME Resale/Recapture provisions are detailed in Appendix A.

4. Plans for using HOME funds to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds along with a description of the refinancing guidelines required that will be used under 24 CFR 92.206(b), are as follows:

N/A

**Emergency Solutions Grant (ESG)
Reference 91.220(I)(4)**

1. Include written standards for providing ESG assistance (may include as attachment).

An ESG Policies & Procedures Manual was created by MDHA in June 2012. A draft of standards for the local ESG assistance was emailed to ESG sub-recipients for their input. A final draft will be prepared, once HUD publishes final regulations for the ESG program.

2. If the Continuum of Care has established centralized or coordinated assessment system that meets HUD requirements, describe that centralized or coordinated assessment system.

Since June 2013, the VI-SPDAT tool has served as a de facto coordinated assessment to prioritize homeless people for housing through the city's How's Nashville campaign. In the spring of 2014, the Metro Homelessness Commission hired three VISTA service workers to research coordinated assessment models across the country; they presented their findings to a working group that focused on developing such a system. The Commission began a pilot implementation/ "soft launch" in November 2015 that focuses on prevention for at-risk families.

3. Identify the process for making sub-awards and describe how the ESG allocation available to private nonprofit organizations (including community and faith-based organizations).

Awards of ESG funds in Nashville have traditionally been determined by an ESG Review Committee that is distinct from the local CoC decision-making body. In 2016, however, the CoC Performance Evaluation Committee will also serve as the one body to rank both the CoC projects as well as the local ESG proposals, furthering the coordination between the two streams. A Request for Proposals is emailed to 108 individuals, representing over 40 community- and faith-based entities and/or governmental agencies.

The method for selecting ESG subrecipients involves a six-member review committee. Each proposal is rated based on the following evaluation criteria: Project Quality; Need for Project; Operational Feasibility; Applicant Capacity, including HMIS data quality; and Proven ability to stabilize homeless people with housing and income supports. The MHC will have opportunity to provide input on the funding application and a representative will serve on the review committee.

4. If the jurisdiction is unable to meet the homeless participation requirement in 24 CFR 576.405(a), the jurisdiction must specify its plan for reaching out to and consulting with homeless or formerly homeless individuals in considering policies and funding decisions regarding facilities and services funded under ESG.

MDHA ensures the voice of homeless or formerly homeless people in ESG policies and funding decisions in two ways. Each year, it recruits someone who has been, or who is currently, homeless to serve as a member of the ESG Review Committee. A clause requiring this type of input is also written by MDHA into all ESG Memoranda of Agreement with sub-recipient agencies. In 2015, the ESG Review Committee included a man who has experienced homelessness; we are pleased to report good news that he has found a temporary job in another state, yet continued to participate in ranking and scoring discussions via emails with the Homeless Coordinator as well as conference calls during committee meetings.

5. Describe performance standards for evaluating ESG.

In the 2014 CoC competition, Nashville applied for and was awarded a CoC Planning grant. The funds will improve the CoC's ability to evaluate related outcomes primarily by assisting with the development of written protocols that will formalize monitoring, coordination and timeline of local activities funded by both CoC & ESG. Of the 14 local agencies that receive ESG funding, 12 (86%) also operate CoC-funded projects, so the field is primed for cross-fertilization and further coordination. After years of being reviewed on the basis of CoC performance, these agencies are accustomed to gathering data on clients served, and seeing these numbers used as a basis for judging progress on reducing homelessness and increasing housing stability and incomes.

At the December 2014 monthly CoC meeting, agencies worked to set local performance measures for both transitional programs and permanent supportive housing & rapid re-housing projects. With this experience among key stakeholders, Nashville is poised to establish agency-level outcomes, and then translate these to broader community goals for ESG-funded programs as dictated by the HEARTH Act.

As the majority of the funded agencies receive funding from both the ESG & CoC streams, a natural coordination occurs. In addition, the programs have similar goals and both now allow for rehousing/ short-term rental assistance. However, further coordination is needed before the CoC will be fully compliant with the responsibilities outlined in 24 CFR 578.7 of the CoC Interim Rule.

Discussion

Outlined below is the anticipated schedule of tasks related to ESG, CoC & HMIS that MDHA included in its application to HUD for FY2015 CoC Planning funds.

ESG

1st Quarter April-June 2016

- Review data to be collected in HMIS for ESG
- Prepare and submit the ESG portions of the CAPER using the eCon Planning Suite in IDIS
- Utilize the members of the CoC Performance Evaluation Committee to also serve as the body that reviews applications from local nonprofits for ESG funding (since the inception of the ESG program in the 1980's, MDHA has staffed an ESG Review Committee that has operated separately from the CoC evaluation process, which has also been staffed by MDHA, since 1991)

2nd Quarter July-September 2016

- Refine Policies & Procedures for ESG re-housing assistance
- Establish desired outcomes of ESG-funded projects (in conjunction with CoC evaluation listed above)

CoC

1st Quarter April-June 2016

- Create 2016-17 timeline/calendar that meshes CoC and ESG activities
- Hold half-day session with CoC agencies to review actual project performance on housing stability & access to incomes for calendar year 2015. In light of actual performance, consider use of risk adjustment by project type or client type & begin process of setting community targets. (Use NAEH's toolkit called What Gets Measured Gets Done as a guide.)
- Formalize process for feedback from Performance Evaluation Committee to funded agencies, and vice versa
- In consultation with funded agencies, review both Agency Evaluation & Project Evaluation Instruments used in local 2015 ranking process; revise as needed for 2016 cycle
- Prepare and submit the CoC portions of the CAPER using the eCon Planning Suite in IDIS & work with HMIS Coordinator to assure ESG sub-recipients are trained in eCart methods
- Gather Grantees to discuss program compliance vis-à-vis HEARTH Act Interim Rule requirements for both CoC & ESG

2nd Quarter July-September 2016

- Hold strategic planning sessions to discuss efficiencies associated with merging of local CoC process with city's Homeless Commission
- Review & update By-laws for CoC, get approved by Governance Committee
- Review & approve written process for selecting officers to serve on CoC Governance Committee

3rd Quarter October-December 2016

- Working with Metro Homelessness Commission staff, refine Point-in-Time homeless count methodologies

4th Quarter January-March 2017

- Continue to support VISTA workers in work to implement Coordinated Entry System

HMIS

1st Quarter April-June 2016

- Monitor all 14 agencies that manage over 26 local CoC projects (joint visits by HMIS Administrator & CoC Lead staff)
- Complete drafts of privacy plan, data quality plan, and security plan for HMIS; get approval from MDHA legal advisor & board

2nd Quarter July-September 2016

- Continue training agencies on CoC & ESG Data Collection requirements (Universal Data Element changes, verification of all sources of income, etc.)
- Coordinate CoC's HMIS more closely with data collection at largest shelter providers for single individuals (local Mission, Room in the Inn)

3rd Quarter October-December 2016

- Organize meetings of HMIS Steering Committee

4th Quarter January-March 2017

- Adapt HMIS to incorporate Coordinated Assessment data elements desired by community partners.